

# Deposition of: Talbot County Council Meeting

May 4, 2021

In the Matter of:

**Talbot County Council Meeting** 

Veritext Legal Solutions 800-734-5292 | calendar-dmv@veritext.com |

	Page 1
1	COUNTY COUNCIL OF TALBOT COUNTY, MARYLAND
2	
3	
4	Council Meeting
5	
6	
7	May 4, 2021; 1:30 p.m.
8	
9	
10	Via Webex Events
11	
12	
13	COUNCIL MEMBERS:
14	Chuck F. Callahan
15	Pete Lesher
16	Corey W. Pack
17	Frank Divilio
18	Laura E. Price
19	
20	
	Reported by
21	Diane Houlihan

	Page 2		Page 4
1	TRANSCRIPT OF PROCEEDINGS	1	SECRETARY: Ms. Price.
2		2	MS. PRICE: Aye.
3	MR. CALLAHAN: I'd like to welcome	3	SECRETARY: Mr. Pack. Mr. Pack.
4	everybody to Tuesday afternoon at 1:30's	4	MR. CALLAHAN: Ut-oh. Mute button, Corey.
5	meeting.	5	MS. PRICE: I don't see his name up on the
6	What we'd like to do is start off with	6	list.
7	Vice President Lesher with a prayer, and then	7	We've got four of us. Are we okay to move
8	we're going to follow that by the Pledge of	8	on?
9	Allegiance of the flag.	9	MR. CALLAHAN: Yup. We've got a majority,
10	Mr. Vice President, could you start us	10	so we can move on. Okay.
11	off.	11	So the next line item is under minutes.
12	(Prayer and Pledge Of allegiance.)	12	Okay. Council, have you had a chance to review
13	MR. CALLAHAN: Thank you, Mr. Lesher.	13	the minutes from April 13th? Are there any
14	What a great prayer. And our hearts are felt	14	additions, deletions, or corrections with the
15	with Kelly, losing Kelly. And she will not be	15	minutes? Hearing none, the chair moves that
16	forgotten, that's for sure. Okay.	16	the minutes be accepted with unanimous consent.
17	Council, let's start with the agenda. Are	17	Disbursements is next. Okay. Council,
18	there any additions, deletions, or corrections	18	have you had a chance to review the
19	to the agenda? Yes, Mr. Lesher.	19	disbursements of May 4th? Are there any
20	MR. LESHER: Yeah. Mr. President, I would	20	additions, deletions, or corrections to the
21	like to add an item. I would like to amend the	21	disbursements? Hearing none, the chair moves
	Page 3		Page 5
1	agenda to add an administrative resolution to	1	that the disbursements be accepted as unanimous
2	stay enforcement of durational limits	2	consent. Okay.
3	pertaining to temporary signs related to	3	Now, what we have, Madam Secretary, we've
4	elections.	4	got a proclamation of Correctional Officers and
5	Would we like to put this after item	5	Employee Week. It's a big deal this week.
6	number six?	6	Madam Secretary, could you please read the
7	MR. CALLAHAN: Yes. As item number six.	7	proclamation into the record.
8	Yes, sir.	8	SECRETARY: Proclamation, Correctional
9	MR. LESHER: As item, yup.	9	Officers and Employees Week, May 2, 2021,
10	MR. CALLAHAN: That sounds great.	10	through May 8, 2021.
11	MR. LESHER: So I'll move for that	11	Whereas, correctional officers and
12	addition.	12	employees staff the Talbot County Detention
13	MR. CALLAHAN: Okay.	13	Center for the purpose of maintaining custody,
14	MS. PRICE: Second.	14	security, control of every inmate every hour of
15	MR. CALLAHAN: Madam Secretary.	15	every day of every week of every month of every
16	SECRETARY: Mr. Callahan.	16	year.
10		17	And whereas, the correctional officers and
17	MR. CALLAHAN: Aye.	1 1	
17 18	MR. CALLAHAN: Aye. SECRETARY: Mr. Divilio.	18	employees of the Talbot County Department of
	·		employees of the Talbot County Department of Corrections are essential to the county's
18	SECRETARY: Mr. Divilio.	18	

	Page 6		Page 8
1	control of individuals committed to the	1	MR. PACK: I'll be honored to,
2	Detention Center, but also by creating	2	Mr. Callahan.
3	opportunities for inmates to resolve those	3	MR. CALLAHAN: Okay.
4	personal issues that led to their	4	MR. DIVILIO: I'll second.
5	incarceration.	5	MR. CALLAHAN: Okay. Madam Secretary,
6	And whereas, the correctional officers and	6	could you please call the roll.
7	employees of the Talbot County Department of	7	MR. PACK: Before we call the roll, if I
8	Corrections are responsible for the	8	could just give a brief comment.
9	administration and operation of a variety of	9	I don't know whether or not Mr. Kokolis or
10	programs and services beyond the walls of the	10	anyone from his staff is online with us. But I
11	Detention Center, including, but not limited	11	want to just personally state that they are in
12	to, work release, electronic home monitoring,	12	my opinion sometimes the unforgotten part of
13	and community service.	13	the criminal justice system. They're not seen
14	And whereas, the important work of	14	out riding around in cars, and they're not seen
15	correctional officers and employees rarely	15	out at many public events. Although they do
16	receives the recognition from the public it	16	get out. They're seen sometimes if you're in
17	deserves. Yet, the professionalism,	17	court as they're transporting inmates to and
18	dedication, and courage routinely exhibited by	18	from court hearings.
19	these employees in the performance of assigned	19	But the role that they play in the
20	duties is worthy of and deserves our utmost	20	criminal justice world is a vital one and the
21	respect.	21	number of services. There are several State
	Page 7		Page 9
1	And whereas, Talbot County is most	1	pieces of legislation right now that are
2	fortunate to employ this highly-professional,	2	mandating all types of additional treatment
3	deeply-committed, and extremely capable cadre	3	services to be provided for by the local
4	of correctional officers and employees.	4	detention centers in the 24 jurisdictions
5	Now, therefore, we, the County Council of	5	across Maryland. So it just adds to their
6	Talbot County, do hereby proclaim the week of	6	duties and responsibilities as they make sure
7	May 2nd through 8, 2021, as Correctional	7	that the people under their charge are well
8	Officers and Employees Week in Talbot County	8	taken care of.
9	and encourage all citizens of the county to	9	So I just wanted to say to Terry, if he's
10	recognize, acknowledge, and appreciate the many	10	online, thank you and your team for all that
11	contributions made by these individuals to the	11	you do. Will always have my support and my
12	safety of our community and to the quality of	12	continued appreciation for what you do, not
13	life endured by all residents and other	13	just for the inmates there, but what you also
14	visitors in Talbot County.	14	do to keep Talbot County safe day in and day
15	Given under our hands in the great seal of	15	out. Thank you.
16	Talbot County this 4th day of May in the year	16	MR. CALLAHAN: Thank you, Mr. Pack.
1			
17	of our Lord 2021.	17	Madam Secretary, could you please call the
17 18	of our Lord 2021. MR. CALLAHAN: Thank you, Madam Secretary.	17 18	Madam Secretary, could you please call the roll, please.
18	MR. CALLAHAN: Thank you, Madam Secretary.	18	roll, please.

	Page 10		Page 12
1	MR. DIVILIO: Aye.	1	being responsible for the safety and wellbeing
2	SECRETARY: Mr. Lesher.	2	of all those who are incarcerated.
3	MR. LESHER: Aye.	3	And we take great pride in providing that
4	SECRETARY: Ms. Price.	4	mission and vision for both this department and
5	MS. PRICE: Aye.	5	the county.
6	SECRETARY: Mr. Pack.	6	So we appreciate the recognition and the
7	MR. PACK: Aye.	7	proclamation that was just unanimously heard
8	MR. CALLAHAN: Thank you, Council.	8	and appreciate Mr. Pack's kind expressions
9	Is Terry on the line, Jess?	9	toward our chosen profession. It just feels
10	MS. MORRIS: Yes, Mr. Callahan, Terry is	10	good to be in corrections this week.
11	on the line.	11	And by the way, it's also Nurse
12	MR. CALLAHAN: Hey, Terry, welcome.	12	Appreciation Week because we have medical staff
13	MR. KOKOLIS: Great to be with you today	13	on board here. So we also recognize and
14	on such a fine day.	14	appreciate them in the providing of their
15	MR. CALLAHAN: Yes, sir, yes, sir. You've	15	duties to the inmates and staff behind the
16	got the floor. So tell us a little bit about	16	walls.
17	what's going on.	17	So we thank you for this very special
18	MR. KOKOLIS: Well, National Correctional	18	week.
19	Employees Week has been part of our history	19	MR. CALLAHAN: Thanks a lot, Terry.
20	since the early '80s when Warren Burger, Chief	20	Appreciate everything you guys do.
21	Justice of the Supreme Court, thought it would	21	Vice President Lesher, say something.
	Page 11		Page 13
1	be a great idea and collaborated at a later	1	MR. LESHER: I can do no more than echo
2	time with President Reagan. And they	2	Mr. Pack's words.
3	systemically thought that it would be good to	3	I had no insight into this before I came
4	recognize those who work behind the walls of	4	on Council and got my orientation tour of the
5	American jails and prisons.	5	department. And it truly is impressive what we
6	As part of that, we have historically	6	need to do and the seriousness with which we
7			
	spent the week providing wonderful things to	7	take our responsibility here.
8	our staff. And right here at the 115, which is	7 8	
8 9			take our responsibility here.
	our staff. And right here at the 115, which is	8	take our responsibility here. So thanks to all these employees for doing
9	our staff. And right here at the 115, which is what they call themselves, the 115 unit on	8 9	take our responsibility here. So thanks to all these employees for doing that so well and taking it seriously.
9 10	our staff. And right here at the 115, which is what they call themselves, the 115 unit on Dover Street, we're recognizing them in a	8 9 10	take our responsibility here. So thanks to all these employees for doing that so well and taking it seriously. MR. CALLAHAN: Thank you, Mr. Vice
9 10 11	our staff. And right here at the 115, which is what they call themselves, the 115 unit on Dover Street, we're recognizing them in a number of different ways this week.	8 9 10 11	<ul><li>take our responsibility here.</li><li>So thanks to all these employees for doing</li><li>that so well and taking it seriously.</li><li>MR. CALLAHAN: Thank you, Mr. Vice</li><li>President.</li></ul>
9 10 11 12	our staff. And right here at the 115, which is what they call themselves, the 115 unit on Dover Street, we're recognizing them in a number of different ways this week. First, we select an employee of the year	8 9 10 11 12	<ul><li>take our responsibility here.</li><li>So thanks to all these employees for doing that so well and taking it seriously.</li><li>MR. CALLAHAN: Thank you, Mr. Vice President.</li><li>Ms. Price.</li></ul>
9 10 11 12 13	our staff. And right here at the 115, which is what they call themselves, the 115 unit on Dover Street, we're recognizing them in a number of different ways this week. First, we select an employee of the year that represents Talbot County. And each day we	8 9 10 11 12 13	<ul> <li>take our responsibility here.</li> <li>So thanks to all these employees for doing</li> <li>that so well and taking it seriously.</li> <li>MR. CALLAHAN: Thank you, Mr. Vice</li> <li>President.</li> <li>Ms. Price.</li> <li>MS. PRICE: Yes. Definitely I think until</li> </ul>
9 10 11 12 13 14	our staff. And right here at the 115, which is what they call themselves, the 115 unit on Dover Street, we're recognizing them in a number of different ways this week. First, we select an employee of the year that represents Talbot County. And each day we have something different planned for the staff.	8 9 10 11 12 13 14 15	<ul> <li>take our responsibility here.</li> <li>So thanks to all these employees for doing that so well and taking it seriously.</li> <li>MR. CALLAHAN: Thank you, Mr. Vice President.</li> <li>Ms. Price.</li> <li>MS. PRICE: Yes. Definitely I think until you're on the Council, you think about our</li> </ul>
9 10 11 12 13 14 15	our staff. And right here at the 115, which is what they call themselves, the 115 unit on Dover Street, we're recognizing them in a number of different ways this week. First, we select an employee of the year that represents Talbot County. And each day we have something different planned for the staff. Yesterday, we had a barbecue and cookout.	8 9 10 11 12 13 14 15	<ul> <li>take our responsibility here.</li> <li>So thanks to all these employees for doing that so well and taking it seriously.</li> <li>MR. CALLAHAN: Thank you, Mr. Vice President.</li> <li>Ms. Price.</li> <li>MS. PRICE: Yes. Definitely I think until you're on the Council, you think about our deputies and sheriff and the EMTs and all of</li> </ul>
9 10 11 12 13 14 15 16	our staff. And right here at the 115, which is what they call themselves, the 115 unit on Dover Street, we're recognizing them in a number of different ways this week. First, we select an employee of the year that represents Talbot County. And each day we have something different planned for the staff. Yesterday, we had a barbecue and cookout. Today we had a large scale breakfast. Tomorrow	8 9 10 11 12 13 14 15 16	<ul> <li>take our responsibility here.</li> <li>So thanks to all these employees for doing that so well and taking it seriously.</li> <li>MR. CALLAHAN: Thank you, Mr. Vice President.</li> <li>MS. Price.</li> <li>MS. PRICE: Yes. Definitely I think until you're on the Council, you think about our deputies and sheriff and the EMTs and all of that. And people don't think about as part of</li> </ul>
<ol> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> </ol>	our staff. And right here at the 115, which is what they call themselves, the 115 unit on Dover Street, we're recognizing them in a number of different ways this week. First, we select an employee of the year that represents Talbot County. And each day we have something different planned for the staff. Yesterday, we had a barbecue and cookout. Today we had a large scale breakfast. Tomorrow we have some other wonderful functions.	8 9 10 11 12 13 14 15 16 17	<ul> <li>take our responsibility here.</li> <li>So thanks to all these employees for doing that so well and taking it seriously.</li> <li>MR. CALLAHAN: Thank you, Mr. Vice President.</li> <li>Ms. Price.</li> <li>MS. PRICE: Yes. Definitely I think until you're on the Council, you think about our deputies and sheriff and the EMTs and all of that. And people don't think about as part of public safety what our correctional officers</li> </ul>
<ul> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> </ul>	our staff. And right here at the 115, which is what they call themselves, the 115 unit on Dover Street, we're recognizing them in a number of different ways this week. First, we select an employee of the year that represents Talbot County. And each day we have something different planned for the staff. Yesterday, we had a barbecue and cookout. Today we had a large scale breakfast. Tomorrow we have some other wonderful functions. And next year, post COVID, we even want to	8 9 10 11 12 13 14 15 16 17 18	<ul> <li>take our responsibility here.</li> <li>So thanks to all these employees for doing that so well and taking it seriously.</li> <li>MR. CALLAHAN: Thank you, Mr. Vice President.</li> <li>Ms. Price.</li> <li>MS. PRICE: Yes. Definitely I think until you're on the Council, you think about our deputies and sheriff and the EMTs and all of that. And people don't think about as part of public safety what our correctional officers do.</li> </ul>

1	Page 14		Page 16
1	we have an opportunity to see how very hard	1	couldn't be more happy with somebody like you
2	that they work.	2	running the show.
3	And I'm very honored to be a part of	3	And let's face it, you're keeping us safe,
4	honoring them this week for what they do every	4	too. The sheriff is there, you're there. You
5	day. Thank you very much.	5	guys are there to keep us safe and rehabilitate
6	MR. CALLAHAN: Thank you, Ms. Price.	6	people to come out and be citizens.
7	Mr. Divilio.	7	So not only are you there to be safe,
8	MR. DIVILIO: Yes, thank you.	8	you're there to actually help people move on
9	Director Kokolis, I'd like to thank you.	9	with their lives. It's a big part of things.
10	And I want to let you know how much I	10	And thank the Lord we have somebody like you
11	appreciate you coming over from Anne Arundel	11	that realizes that and helps with those
12	County to Talbot County. I know that's a	12	programs.
13	significant change going from budgets and	13	So once again, enjoy the week. All the
14	looking into what's available. You've done a	14	employees, if some of the employees are
15	wonderful job with the crew that you have in	15	listening, I really want to thank all of them
16	there, and I know that they appreciate it. And	16	for all the hard work they're doing because I
17	it shows in the work that they do.	17	mean it's like you say, they don't see the
18	When they came before us before and we saw	18	daylight. During the day, they're all inside
19	how many of them had second jobs, part-time	19	and doing their work. We can't appreciate
20	jobs trying to get by. Yet I know that they	20	enough all the hard work you're doing and
21	still volunteer and come in during the	21	dedication for the county. So really
	Page 15		Page 17
1	holidays. Christmastime was my favorite time,	1	appreciate it.
2	the dinner or the Christmas lunch that's	2	MR. KOKOLIS: Thank you very much. Really
1		-	WIK. KOKOLIS. Thank you very much. Really
3	provided.	3	appreciate it.
3 4	provided. And COVID is very on the forefront of		
	•	3	appreciate it.
4	And COVID is very on the forefront of	3 4	appreciate it. And I will say we always say the greater
45	And COVID is very on the forefront of everybody's mind, but you're still dealing with	3 4 5	appreciate it. And I will say we always say the greater part of our population are Talbot County
4 5 6	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we	3 4 5 6	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like
4 5 6 7	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are	3 4 5 6 7	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than
4 5 6 7 8	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the	3 4 5 6 7 8	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that
4 5 6 7 8 9	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that.	3 4 5 6 7 8 9	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed
4 5 6 7 8 9 10	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that. So I greatly appreciate the work that you	3 4 5 6 7 8 9 10	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed to that outcome.
4 5 6 7 8 9 10 11	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that. So I greatly appreciate the work that you do in there rehabilitating and putting people	3 4 5 6 7 8 9 10 11	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed to that outcome. So we appreciate the support that is not
4 5 7 8 9 10 11 12	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that. So I greatly appreciate the work that you do in there rehabilitating and putting people back out on the streets back where they should	3 4 5 6 7 8 9 10 11 12	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed to that outcome. So we appreciate the support that is not only verbally provided by the County Council,
4 5 7 8 9 10 11 12 13	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that. So I greatly appreciate the work that you do in there rehabilitating and putting people back out on the streets back where they should be back in the community and giving them a	3 4 5 6 7 8 9 10 11 12 13	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed to that outcome. So we appreciate the support that is not only verbally provided by the County Council, but also mighty is the pen of the support
4 5 7 8 9 10 11 12 13 14	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that. So I greatly appreciate the work that you do in there rehabilitating and putting people back out on the streets back where they should be back in the community and giving them a second chance. So thank you for all your hard	3 4 5 6 7 8 9 10 11 12 13 14	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed to that outcome. So we appreciate the support that is not only verbally provided by the County Council, but also mighty is the pen of the support provided by the County Council.
4 5 7 8 9 10 11 12 13 14 15	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that. So I greatly appreciate the work that you do in there rehabilitating and putting people back out on the streets back where they should be back in the community and giving them a second chance. So thank you for all your hard work and all the programs that you facilitate.	3 4 5 6 7 8 9 10 11 12 13 14 15	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed to that outcome. So we appreciate the support that is not only verbally provided by the County Council, but also mighty is the pen of the support provided by the County Council. And by the way, Mr. Divilio, we're having
4 5 7 8 9 10 11 12 13 14 15 16	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that. So I greatly appreciate the work that you do in there rehabilitating and putting people back out on the streets back where they should be back in the community and giving them a second chance. So thank you for all your hard work and all the programs that you facilitate. MR. KOKOLIS: Thank you, Mr. Divilio.	3 4 5 6 7 8 9 10 11 12 13 14 15 16	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed to that outcome. So we appreciate the support that is not only verbally provided by the County Council, but also mighty is the pen of the support provided by the County Council. And by the way, Mr. Divilio, we're having a Christmas party again this year. Hopefully
4 5 7 8 9 10 11 12 13 14 15 16 17	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that. So I greatly appreciate the work that you do in there rehabilitating and putting people back out on the streets back where they should be back in the community and giving them a second chance. So thank you for all your hard work and all the programs that you facilitate. MR. KOKOLIS: Thank you, Mr. Divilio. MR. CALLAHAN: Thank you. Director	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed to that outcome. So we appreciate the support that is not only verbally provided by the County Council, but also mighty is the pen of the support provided by the County Council. And by the way, Mr. Divilio, we're having a Christmas party again this year. Hopefully post COVID. And we're certain to invite you
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	And COVID is very on the forefront of everybody's mind, but you're still dealing with the heroin pandemic that's going on when we look at the high numbers of people who are addicted that are in the facility and the dangers that go along with that. So I greatly appreciate the work that you do in there rehabilitating and putting people back out on the streets back where they should be back in the community and giving them a second chance. So thank you for all your hard work and all the programs that you facilitate. MR. KOKOLIS: Thank you, Mr. Divilio. MR. CALLAHAN: Thank you here to	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	appreciate it. And I will say we always say the greater part of our population are Talbot County residents. So when we really say that we like to discharge people in better condition than when they arrive, we like to step up to that mission. And as a department, we are committed to that outcome. So we appreciate the support that is not only verbally provided by the County Council, but also mighty is the pen of the support provided by the County Council. And by the way, Mr. Divilio, we're having a Christmas party again this year. Hopefully post COVID. And we're certain to invite you and all the colleagues on Council to come and

	Page 18		Page 20
1	So we really appreciate the support. It	1	the conclusion of the project, event, or
2	means a lot to us. Because as Ms. Price	2	election.
3	indicated, we are the forgotten entity of the	3	And whereas, the legislative intention of
4	trifecta of public safety. We always see the	4	Council for imposing the foregoing durational
5	fire apparatus, the ambulances, and the police	5	limits on election signs displayed on private
6	cruisers. And we keep up our end on the	6	property was to serve the substantial interest
7	inside. So once again, thank you very much.	7	of Talbot County in, one, minimizing for
8	MR. CALLAHAN: Thank you. Appreciate it.	8	aesthetic reasons the proliferation of visual
9	Okay, Council. Next thing on the list, we	9	clutter caused by candidate-authorized campaign
10	had that little agenda change, so everybody	10	signs. And two, promoting traffic safety in
11	understands that.	11	that such signs may obstruct views and distract
12	So Madam Secretary, would you please read	12	motorists.
13	the administrative resolution into the record,	13	And whereas, Council, having consulted
14	please.	14	with the Office of the County Attorney, has
15	SECRETARY: An administrative resolution	15	concluded that durational limits on election
16	to stay enforcement of durational limits under	16	yard signs displayed on private property are
17	Talbot County Code section 190-42.4A table	17	unconstitutional based on decisions issued by
18	V919C, pertaining to temporary signs related to	18	the United States District Court for the
19	elections.	19	District of Maryland.
20	Do you want me to read it in its entirety,	20	And whereas, Council wishes to stay
21	sir?	21	enforcement of the duration limits of Talbot
	Page 19		Page 21
1	MR. CALLAHAN: Should we, Madam Secretary?	1	County Code section 19042.4A, table V919C,
2	Should we read that into the record or are we	2	pertaining to election yard signs displayed on
3	okay?	3	private property.
4	SECRETARY: It's up to you.	4	And whereas, the authority for the
5	MR. CALLAHAN: If you don't mind, that	5	enactment of this resolution derives from
6	would be great.	6	
7			section 202 of the Talbot County Charter, which
	SECRETARY: Whereas, Talbot County Code	7	provides that the County Council is responsible
8	SECRETARY: Whereas, Talbot County Code section 190-42.4A provides permit exceptions	7 8	•
8 9	· · · · · · · · · · · · · · · · · · ·		provides that the County Council is responsible
	section 190-42.4A provides permit exceptions	8	provides that the County Council is responsible for the enforcement of the laws passed in the
9	section 190-42.4A provides permit exceptions and regulations for certain temporary signs.	8 9	provides that the County Council is responsible for the enforcement of the laws passed in the county.
9 10 11 12	section 190-42.4A provides permit exceptions and regulations for certain temporary signs. The temporary signs listed in table V9 are	8 9 10	provides that the County Council is responsible for the enforcement of the laws passed in the county. Now, therefore, be it resolved by the
9 10 11	section 190-42.4A provides permit exceptions and regulations for certain temporary signs. The temporary signs listed in table V9 are permitted without a sign permit and are not	8 9 10 11	provides that the County Council is responsible for the enforcement of the laws passed in the county. Now, therefore, be it resolved by the County Council of Talbot County that section
9 10 11 12	section 190-42.4A provides permit exceptions and regulations for certain temporary signs. The temporary signs listed in table V9 are permitted without a sign permit and are not subject to the requirements of this section for	8 9 10 11 12	provides that the County Council is responsible for the enforcement of the laws passed in the county. Now, therefore, be it resolved by the County Council of Talbot County that section one, Talbot County shall not enforce the
9 10 11 12 13	section 190-42.4A provides permit exceptions and regulations for certain temporary signs. The temporary signs listed in table V9 are permitted without a sign permit and are not subject to the requirements of this section for maximum sign area and maximum number of signs.	8 9 10 11 12 13	provides that the County Council is responsible for the enforcement of the laws passed in the county. Now, therefore, be it resolved by the County Council of Talbot County that section one, Talbot County shall not enforce the duration limits of Talbot County Code section
9 10 11 12 13 14	section 190-42.4A provides permit exceptions and regulations for certain temporary signs. The temporary signs listed in table V9 are permitted without a sign permit and are not subject to the requirements of this section for maximum sign area and maximum number of signs. However, such signs shall conform to the	8 9 10 11 12 13 14	provides that the County Council is responsible for the enforcement of the laws passed in the county. Now, therefore, be it resolved by the County Council of Talbot County that section one, Talbot County shall not enforce the duration limits of Talbot County Code section 19042.4A table V919C pertaining to election
9 10 11 12 13 14 15	section 190-42.4A provides permit exceptions and regulations for certain temporary signs. The temporary signs listed in table V9 are permitted without a sign permit and are not subject to the requirements of this section for maximum sign area and maximum number of signs. However, such signs shall conform to the requirements set forth below and other	8 9 10 11 12 13 14 15	provides that the County Council is responsible for the enforcement of the laws passed in the county. Now, therefore, be it resolved by the County Council of Talbot County that section one, Talbot County shall not enforce the duration limits of Talbot County Code section 19042.4A table V919C pertaining to election yard signs displayed on private property.
9 10 11 12 13 14 15 16	section 190-42.4A provides permit exceptions and regulations for certain temporary signs. The temporary signs listed in table V9 are permitted without a sign permit and are not subject to the requirements of this section for maximum sign area and maximum number of signs. However, such signs shall conform to the requirements set forth below and other applicable requirements of this section.	8 9 10 11 12 13 14 15 16	provides that the County Council is responsible for the enforcement of the laws passed in the county. Now, therefore, be it resolved by the County Council of Talbot County that section one, Talbot County shall not enforce the duration limits of Talbot County Code section 19042.4A table V919C pertaining to election yard signs displayed on private property. Section two, this administrative resolution
<ol> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> </ol>	section 190-42.4A provides permit exceptions and regulations for certain temporary signs. The temporary signs listed in table V9 are permitted without a sign permit and are not subject to the requirements of this section for maximum sign area and maximum number of signs. However, such signs shall conform to the requirements set forth below and other applicable requirements of this section. And whereas, table V9199C provides other	8 9 10 11 12 13 14 15 16 17	provides that the County Council is responsible for the enforcement of the laws passed in the county. Now, therefore, be it resolved by the County Council of Talbot County that section one, Talbot County shall not enforce the duration limits of Talbot County Code section 19042.4A table V919C pertaining to election yard signs displayed on private property. Section two, this administrative resolution shall become effective immediately.
<ul> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> </ul>	section 190-42.4A provides permit exceptions and regulations for certain temporary signs. The temporary signs listed in table V9 are permitted without a sign permit and are not subject to the requirements of this section for maximum sign area and maximum number of signs. However, such signs shall conform to the requirements set forth below and other applicable requirements of this section. And whereas, table V9199C provides other temporary signs related to an upcoming event,	8 9 10 11 12 13 14 15 16 17 18	provides that the County Council is responsible for the enforcement of the laws passed in the county. Now, therefore, be it resolved by the County Council of Talbot County that section one, Talbot County shall not enforce the duration limits of Talbot County Code section 19042.4A table V919C pertaining to election yard signs displayed on private property. Section two, this administrative resolution shall become effective immediately. Given under our hands in the great seal of

	Page 22		Page 24
1	Appreciate that. Good job.	1	And this is similar to another
2	Is there a motion and a second it to	2	administrative resolution that the Council
3	approve this administrative resolution?	3	passed in 2019 regarding short-term rentals.
4	MR. PACK: I think it needs to be	4	There is some precedent for this.
5	introduced, right?	5	And the urgency is due to the need to file
6	MS. PRICE: Yes. We need to introduce.	6	this with our response to the court, which is
7	MR. CALLAHAN: I'm sorry. Okay. Yes.	7	due today. We only have 21 days from the day
8	Madam Secretary, can you call the roll, please.	8	we were served. That's why this has come
9	SECRETARY: Mr. Callahan.	9	together so quickly.
10	MR. CALLAHAN: Aye.	10	MR. CALLAHAN: Okay. Appreciate that
11	SECRETARY: Mr. Divilio.	11	explanation.
12	MR. DIVILIO: Aye.	12	Council, everybody okay with that?
13	SECRETARY: Mr. Lesher.	13	Anybody want to speak?
14	MR. LESHER: Aye.	14	MR. PACK: I would just say, yes, thank
15	SECRETARY: Ms. Price.	15	you, Mr. Callahan. I would just add to that
16	MS. PRICE: Aye.	16	signage duration on private property, we heard
17	SECRETARY: Mr. Pack.	17	that it has been deemed unconstitutional. So
18	MR. PACK: Aye.	18	therefore, I think it's only prudent that
19	MR. CALLAHAN: Thank you, Council.	19	Talbot County stays in line with the
20	MR. LESHER: Mr. President, now that we've	20	Constitutional ruling regarding sign
21	introduced this, should we ask the county	21	limitation, or duration, excuse me, on private
	Page 23		Page 25
1	attorney to provide any further explanation	1	property.
2	that's not simply contained within the words?	2	We still have in our sign ordinance a size
3	I mean there's a certain clarity to the words	3	requirement, which this administrative
4	of the resolution itself, but I don't know if	4	resolution does not speak to. But I do support
5	further explains is warranted before we take	5	it in the fact that we wanted to make sure that
6	action on this.	6	Talbot County laws are certainly in line with
7	MR. PACK: (Inaudible) as well.	7	the Constitution.
8	MR. CALLAHAN: Okay. Thank you, Vice	8	MR. CALLAHAN: Thank you, Mr. Pack. I
9	President Lesher. Sure.	9	appreciate it.
10	MR. THOMAS: Yes. I can provide some	10	Mr. Lesher, you want to say anything?
11	clarification just to add some context to this.	11	MR. LESHER: Nothing further on this. I
12	This administrative resolution, it's in	12	think that I appreciate the context that our
13	response to litigation that's been initiated in	13	attorney has added and Mr. Pack as well. Thank
14	the US District Court, it's a matter public	14	you.
15	record, regarding the durational limits on	15	MR. CALLAHAN: Yup. Okay.
16	election signs and simply acknowledges that, as	16	Mr. Divilio, you good?
17	it states in the resolution, that the US	17	MR. DIVILIO: Yeah, I'm good. I don't
18	District Court has previously held that such	18	even like political signs when my name is
19	durational requirements on election signs are	19	written on them.
20	unconstitutional and that the county is staying	20	But I do think that we should align with
21	enforcement of that section.	21	the Constitution, unfortunately.
13 14 15 16 17 18 19	response to litigation that's been initiated in the US District Court, it's a matter public record, regarding the durational limits on election signs and simply acknowledges that, as it states in the resolution, that the US District Court has previously held that such durational requirements on election signs are	13 14 15 16 17 18 19	attorney has added and Mr. Pack as well. Thank you. MR. CALLAHAN: Yup. Okay. Mr. Divilio, you good? MR. DIVILIO: Yeah, I'm good. I don't even like political signs when my name is written on them.

	Page 26		Page 28
1	MR. CALLAHAN: Ms. Price.	1	administrative resolution does not require
2	MS. PRICE: Well, fortunately or	2	public hearing. So therefore, I would make the
3	unfortunately, no. I believe in the	3	motion that it be moved along to vote at this
4	Constitution and this is something that will	4	time.
5	provide some clarity. And what people do on	5	MR. CALLAHAN: Mr. Pack, I appreciate it.
6	their own private property, as long as it fits	6	So we have
7	within our other limitations, is certainly fine	7	MR. LESHER: motion.
8	by me. And let's just get it corrected.	8	MR. CALLAHAN: Okay. We have a motion and
9	MR. CALLAHAN: I would agree with Council.	9	a second. Madam Secretary, could you call the
10	Patrick, I appreciate you helping us with	10	vote.
11	all this and clarifying. And sometimes we have	11	SECRETARY: Mr. Callahan.
12	a little hiccup every now and then, we need	12	MR. CALLAHAN: Aye.
13	help, and that's what we're trying to do.	13	SECRETARY: Mr. Divilio.
14	MR. THOMAS: And this is not a unique	14	MR. DIVILIO: Aye.
15	issue to Talbot County. Based on recent	15	SECRETARY: Mr. Lesher.
16	Supreme Court cases that have been filtered	16	MR. LESHER: Aye.
17	down through the courts, jurisdictions all over	17	SECRETARY: Ms. Price.
18	the country are struggling with this. So we're	18	MS. PRICE: Aye.
19	certainly not unique.	19	SECRETARY: Mr. Pack.
20	MR. CALLAHAN: Yup.	20	MR. PACK: Aye.
21	MR. PACK: Singled out.	21	MR. CALLAHAN: Thank you, Council.
	Page 27		Page 29
1	MR. CALLAHAN: I appreciate it.	1	Appreciate it.
2	MS. PRICE: I would say that I think all	2	Thanks a lot, Patrick.
3	of us are happy to get our signs down. We	3	MR. THOMAS: Thank you.
4	don't leave them up very long at all. It does	4	MR. CALLAHAN: Good job. Let's move on.
5	present a little bit of clutter out there.	5	MR. PACK: The matter is now before
6	So we appreciate people who support the	6	
7			Council for vote, Mr. Callahan.
/	candidates, but looking at them all the time	7	MR. CALLAHAN: Okay. With the
8	candidates, but looking at them all the time gets old. So I know that the five of us have	7 8	
	-		MR. CALLAHAN: Okay. With the
8	gets old. So I know that the five of us have	8	MR. CALLAHAN: Okay. With the administrative?
8 9	gets old. So I know that the five of us have been really good about getting ours down as	8 9 10	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes.
8 9 10	gets old. So I know that the five of us have been really good about getting ours down as fast as possible.	8 9 10	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes. MR. CALLAHAN: I'm sorry. Okay.
8 9 10 11	gets old. So I know that the five of us have been really good about getting ours down as fast as possible. MR. CALLAHAN: Exactly, Ms. Price. Okay.	8 9 10 11	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes. MR. CALLAHAN: I'm sorry. Okay. SECRETARY: Mr. Callahan.
8 9 10 11 12	gets old. So I know that the five of us have been really good about getting ours down as fast as possible. MR. CALLAHAN: Exactly, Ms. Price. Okay. So are we all good, Madam Secretary? Do	8 9 10 11 12	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes. MR. CALLAHAN: I'm sorry. Okay. SECRETARY: Mr. Callahan. MR. CALLAHAN: Aye.
8 9 10 11 12 13	gets old. So I know that the five of us have been really good about getting ours down as fast as possible. MR. CALLAHAN: Exactly, Ms. Price. Okay. So are we all good, Madam Secretary? Do we need to do anything?	8 9 10 11 12 13	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes. MR. CALLAHAN: I'm sorry. Okay. SECRETARY: Mr. Callahan. MR. CALLAHAN: Aye. SECRETARY: Mr. Divilio.
8 9 10 11 12 13 14	gets old. So I know that the five of us have been really good about getting ours down as fast as possible. MR. CALLAHAN: Exactly, Ms. Price. Okay. So are we all good, Madam Secretary? Do we need to do anything? MR. PACK: Mr. President, as this is an	8 9 10 11 12 13 14	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes. MR. CALLAHAN: I'm sorry. Okay. SECRETARY: Mr. Callahan. MR. CALLAHAN: Aye. SECRETARY: Mr. Divilio. MR. DIVILIO: Aye.
8 9 10 11 12 13 14 15	gets old. So I know that the five of us have been really good about getting ours down as fast as possible. MR. CALLAHAN: Exactly, Ms. Price. Okay. So are we all good, Madam Secretary? Do we need to do anything? MR. PACK: Mr. President, as this is an administrative resolution, I will make a	8 9 10 11 12 13 14 15	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes. MR. CALLAHAN: I'm sorry. Okay. SECRETARY: Mr. Callahan. MR. CALLAHAN: Aye. SECRETARY: Mr. Divilio. MR. DIVILIO: Aye. SECRETARY: Mr. Lesher.
8 9 10 11 12 13 14 15 16	gets old. So I know that the five of us have been really good about getting ours down as fast as possible. MR. CALLAHAN: Exactly, Ms. Price. Okay. So are we all good, Madam Secretary? Do we need to do anything? MR. PACK: Mr. President, as this is an administrative resolution, I will make a motion.	8 9 10 11 12 13 14 15 16	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes. MR. CALLAHAN: I'm sorry. Okay. SECRETARY: Mr. Callahan. MR. CALLAHAN: Aye. SECRETARY: Mr. Divilio. MR. DIVILIO: Aye. SECRETARY: Mr. Lesher. MR. LESHER: Aye.
8 9 10 11 12 13 14 15 16 17	gets old. So I know that the five of us have been really good about getting ours down as fast as possible. MR. CALLAHAN: Exactly, Ms. Price. Okay. So are we all good, Madam Secretary? Do we need to do anything? MR. PACK: Mr. President, as this is an administrative resolution, I will make a motion. And it has been introduced unanimously by	8 9 10 11 12 13 14 15 16 17	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes. MR. CALLAHAN: I'm sorry. Okay. SECRETARY: Mr. Callahan. MR. CALLAHAN: Aye. SECRETARY: Mr. Divilio. MR. DIVILIO: Aye. SECRETARY: Mr. Lesher. MR. LESHER: Aye. SECRETARY: Ms. Price.
8 9 10 11 12 13 14 15 16 17 18	gets old. So I know that the five of us have been really good about getting ours down as fast as possible. MR. CALLAHAN: Exactly, Ms. Price. Okay. So are we all good, Madam Secretary? Do we need to do anything? MR. PACK: Mr. President, as this is an administrative resolution, I will make a motion. And it has been introduced unanimously by Council. Patrick has pointed out that we do	8 9 10 11 12 13 14 15 16 17 18	MR. CALLAHAN: Okay. With the administrative? MR. PACK: Yes. MR. CALLAHAN: I'm sorry. Okay. SECRETARY: Mr. Callahan. MR. CALLAHAN: Aye. SECRETARY: Mr. Divilio. MR. DIVILIO: Aye. SECRETARY: Mr. Lesher. MR. LESHER: Aye. SECRETARY: Ms. Price. MS. PRICE: Aye.

8 (Pages 26 - 29)

		1	
	Page 30		Page 32
1	All right.	1	could you call the roll please.
2	So we're ready to move on, Council. So	2	SECRETARY: Mr. Callahan.
3	last meeting, Council, we had a priority list	3	MR. CALLAHAN: Aye.
4	for the Maryland Department of Transportation.	4	SECRETARY: Mr. Divilio.
5	And we switched a few things around. And	5	MR. DIVILIO: Aye.
6	Mr. Clarke helped us with all that. So we're	6	SECRETARY: Mr. Lesher.
7	going to get that taken care of here.	7	MR. LESHER: Aye.
8	And is Mr. Clarke here?	8	SECRETARY: Ms. Price.
9	MR. CLARKE: Yes, I am.	9	MS. PRICE: Aye.
10	MR. CALLAHAN: Okay, okay. Ray, is Mike	10	SECRETARY: Mr. Pack.
11	here, too?	11	MR. PACK: Aye.
12	MR. MERTAUGH: Yes, yes, I am.	12	MR. CALLAHAN: Sounds good. Thank you,
13	MR. CALLAHAN: Okay. You guys want to	13	Ray and Mike. I appreciate it.
14	bring us up to speed on the new list?	14	MR. CLARKE: No problem.
15	MR. CLARKE: Sure thing. If you want,	15	MR. MERTAUGH: Thank you.
16	I'll kind of jump into it. As you know, I	16	MR. CALLAHAN: Okay. Council, man, we're
17	think at the April 27th meeting, we presented	17	right on time. Two o'clock and the public
18	the list. I think during that meeting,	18	hearing. Okay. Council will be holding a
19	emergency management, Brian LeCates, identified	19	public hearing as our next item of business.
20	the fatalities that had occurred down at	20	Okay.
21	Maryland Route 322 and US Route 50.	21	Our first public hearing this afternoon is
	Page 31		Page 33
1	And ultimately I think in discussions with	1	on the constant yield. There's nobody hardly
2	the Council last week, we looked at adding I	2	on the planet other than Ms. Lane that can
3	guess definitely as our number one item for	3	explain all this. So I'm going to turn it over
4	improvements to Maryland Route 322, US50	4	there to you.
5	intersection south.	5	Ms. Lane, you with us?
6	At the same time, we've gone ahead and	6	MS. MORRIS: Mr. Callahan, Ms. Lane is
7	added 1B, which would be for Maryland Route 322	7	with us this evening. We're having a hard time
8	and US50 intersection north.	8	with her sound. We're going to go check on
9	So we've added those I guess for the	9	that.
10	Council's review and concurrence.	10	MR. CALLAHAN: All right. Okay. Do we
11	MR. CALLAHAN: Okay, okay. Mike, you want	11	want to move onto a couple of other things or
12	to say anything?	12	you want to just wait?
13	MR. MERTAUGH: I think Ray pretty much	13	MR. PACK: Not unless Mr. Stamp is
14	covered it all.	14	comfortable going and giving us the constant
		1	
15	MR. CALLAHAN: Okay. All right. That	15	yield update.
15 16		15 16	yield update. MR. CALLAHAN: No. I was going to just
	MR. CALLAHAN: Okay. All right. That		
16	MR. CALLAHAN: Okay. All right. That sounds good. All right.	16	MR. CALLAHAN: No. I was going to just
16 17	MR. CALLAHAN: Okay. All right. That sounds good. All right. Council, is there a motion and second to	16 17	MR. CALLAHAN: No. I was going to just say do you want to
16 17 18	MR. CALLAHAN: Okay. All right. That sounds good. All right. Council, is there a motion and second to approve the new list?	16 17 18	MR. CALLAHAN: No. I was going to just say do you want to MR. STAMP: I'll yield to Angela. She'll

	-		
	Page 34		Page 36
1	on her sound situation. In the interim, we can	1	second?
2	go to county manager report and do that one	2	MR. PACK: So moved.
3	item.	3	MR. LESHER: Second.
4	MR. CALLAHAN: Absolutely. That's what I	4	MR. CALLAHAN: Madam Secretary, could you
5	was thinking. Thank you, Jess.	5	call the roll, please.
6	MR. STAMP: Council President, under	6	SECRETARY: Mr. Callahan.
7	county manager's report today, I have Ray	7	MR. CALLAHAN: Aye.
8	Clarke here.	8	SECRETARY: Mr. Divilio.
9	We have a request from the Department of	9	MR. DIVILIO: Aye.
10	Public Works to submit a request to the United	10	SECRETARY: Mr. Lesher.
11	States Department of Agriculture, USDA, for	11	MR. LESHER: Aye.
12	obligation of funds and letter of intent to	12	SECRETARY: Ms. Price.
13	meet conditions for replacement of the belt	13	MS. PRICE: Aye.
14	filter press at the region two wastewater	14	SECRETARY: Mr. Pack.
15	treatment plant, St. Michaels.	15	MR. PACK: Aye.
16	Requesting Council approval to accept a	16	MR. CLARKE: Thank you.
17	loan from the USDA in the amount of \$600,000	17	MR. STAMP: Thank you, Mr. Council
18	for the replacement of the belt filter press at	18	President. That concludes the county manager
19	the region two wastewater treatment plant.	19	report for today.
20	This will be a 30-year loan at the interest	20	MR. CALLAHAN: No problem.
21	rate of 1.75. The loan will be paid by users	21	MS. MORRIS: Mr. Callahan, we're going to
	Page 35		Page 37
1	within the St. Michaels, Unionville, Tunis	1	see if Ms. Lane has connection.
2	Mills, and Copperville and the Royal Oak,	2	Ms. Lane, can you hear us?
3	Newcomb, and Bellevue sanitary districts.	3	And if not, I have her statement on the
4	Seeking approval for Council to sign the	4	constant yield and I'd be happy to read that
5	letter of intent to meet conditions in the	5	into the record if you'd like.
6	request for obligation of funds with USDA.	6	MR. CALLAHAN: Yes, Ms. Morris. That
7	And Ray is here and can add any detail or	7	would be great.
8	answer any questions relative to this request.	8	MR. STAMP: We got Angela.
9	MR. CLARKE: I'm here.	9	MS. LANE: Can you hear me?
10	MR. CALLAHAN: Ray, are you with us?	10	MS. MORRIS: Yes. Go ahead, Ms. Lane.
11	MR. CLARKE: I am, sir.	11	MS. LANE: Okay. Thank you. There are
12	And if you want, a belt filter press	12	two public hearings today. If you wish to
13	basically is for solids management. What we do	13	speak at any of these hearings, please state
14	is we take what I guess settles out of the	14	your state and address for the record. You
15	wastewater. We press the water out of it and	15	will be given three minutes to speak if you're
16	then dispose of it in the landfill.	16	representing yourself or five minutes to speak
17	The press we currently have is probably	17	if speaking on behalf of a group or
18	close to 40, almost 45 years old. So it's	18	association.
19	exceeded its service life.	19	The first public hearing is on the
20	MR. CALLAHAN: Okay. Any questions out of	20	constant yield. The Talbot County Council in
21	Council? If not, is there a motion and a	21	the FY2022 proposed budget is proposing to

	Page 38		Page 40
1	adopt a real property tax rate of 65.29 cents	1	MR. CALLAHAN: okay, okay. Just keep us
2	for \$100 of assessed valuation for all	2	informed if somebody does. Okay.
3	properties located outside the incorporated	3	Thank you. That concludes the public
4	towns.	4	hearing on the constant yield.
5	This rate is 1.57 cents higher than the	5	Madam Secretary, could you please read the
6	current real property tax rate. This rate is	6	title of the Bill 1473 into the record.
7	2.35 cents higher than the constant yield rate	7	SECRETARY: Bill Number 1473, an act to
8	of 62.94 cents and will generate \$1,131,533	8	establish the 2021-2022 annual budget and
9	more in property tax revenues in FY2022 from	9	appropriation ordinance.
10	the unincorporated area of the county.	10	MR. CALLAHAN: Ms. Lane, I'll turn it over
11	Properties located within the incorporated	11	to you and Mr. Stamp for a Powerpoint
12	towns will again be granted a tax differential	12	presentation.
13	which sets the property tax rates between	13	MS. LANE: Thank you, Mr. Callahan.
14	6.01 cents and 13.3 cents lower than the county	14	I believe there it is on your screen.
15	rate.	15	Everyone should be able to see the Powerpoint.
16	The county real property tax rates for	16	MR. CALLAHAN: Yup. It looks good. Yup.
17	properties located within the towns are higher	17	Looks great.
18	than the constant yield rates for the towns.	18	MS. PRICE: Can we get Ms. Lane's volume
19	The County Council will not adopt the FY22	19	turned up? I can barely hear her. So I'm
20	tax rate today. The FY2022 tax rate will be	20	afraid the public is going to barely be able to
21	adopted as part of the FY2021-2022 annual	21	hear her.
	Page 39		Page 41
1	budget and appropriation ordinance currently	1	MS. LANE: It is up as high as I can get
2	scheduled for adoption on Tuesday, May 18,	2	it.
3	2021.	3	Let me try using the handset. Is this
4	MR. CALLAHAN: Okay. Thank you, Angela.	4	better?
5	I appreciate it. Thank you, Ms. Lane.	5	MR. CALLAHAN: That's better, this is
6	I will now open the public hearing on the	6	better.
7	constant yield. If you wish to provide	7	MS. PRICE: A little.
8	comments on the constant yield, please provide	8	MS. LANE: then.
9	your name. You will have three minutes if	9	MR. CALLAHAN: Yup.
10	you're speaking for individual, five minutes if	10	MS. LANE: Okay. The fiscal 2022 proposed
11	you're speaking for an organization.	11	annual general fund budget is \$112,535,000.
12	Mr. Durham, do we have any callers or	12	The current fiscal 2021 general fund budget is
13	participants who wish to speak on the constant	13	\$96,550,000.
14	yield?	14	Next slide, yes.
15	MR. DURHAM: If you wish to speak, please	15	The County Council, in preparing this
16	press asterisk three on your phone. Or if	16	budget, received funding requests for operating
17	you're on the computer, in the bottom, press	17	and capital items of just over \$119 million,
18	raise hand.	18	which is \$22.5 million more than the current
19	MR. CALLAHAN: Anybody that wants to speak	19	fiscal 2021 budget.
20	on it?	20	The proposed budget for fiscal 2022 is
1		21	just over \$112 million, which is almost

	Page 42		Page 44
1	\$16 million, or 16.56 percent, more than the	1	Next slide, please.
2	current fiscal year budget.	2	I believe the budget is practical,
3	Included in this increase of almost	3	flexible, and visionary.
4	\$16 million, over 14 million is for transfers	4	It's practical because there is only a
5	to the capital projects fund of \$10 million and	5	modest increase in the operational budget, as
6	funding for capital outlay purchases, primarily	6	Ms. Lane mentioned. And those are recurring
7	equipment, of \$4 million.	7	costs.
8	In order to balance the budget, the county	8	It's flexible because the investment in
9	has used prior year fund balance of over	9	capital projects requires a secondary effort by
10	\$20 million to balance. And while this is a	10	County Council to pass enabling legislation,
11	big increase overall, you'll note that most of	11	which allows further scrutiny of individual
12	this is going to capital items, capital	12	projects. And if something were to change mid
13	projects, capital outlay equipment that are	13	year, we have the ability to return those funds
14	primarily one-time purchases.	14	back to the fund balance to address needs.
15	The operating expenses of the county is	15	It's visionary because it signals
16	increasing by 3.86 percent.	16	recovery. As you know, we are in the midst of
17	The budget does include a one-cent	17	a pandemic. And although we are quite hopeful
18	increase to the property tax rate above what is	18	that things will continue to get better, it
19	allowed under the real property tax cap. This	19	does signal that we are trying to recover and
20	one cent was authorized by voters of Talbot	20	invest in long overdue projects. It does also
21	County in November 2020.	21	position us in a good position for shovel-ready
	Page 43		Page 45
1	Public safety is a top priority in this	1	protects with the potential for federal
2	budget.	2	stimulus money moving forward.
3	I'll now turn it over to Mr. Stamp.	3	Again, we believe it to be practical,
4	MR. STAMP: Thank you, Angela. Appreciate	4	flexible, and visionary.
5	that.	5	Next slide, please.
6	So the overarching strategy with the	6	And finally, we are investing in what we
7	budget and the overarching management strategy	7	call the CIP, or capital improvement program.
8	is to ensure optimal service to the community	8	We're addressing the core pillars that support,
9	while maintaining both transparency and	9	we believe support our community, which is
10	frugality. And it centers on three areas;	10	public safety, and health, infrastructure,
11			
	personnel, projects, and process.	11	environment, education, and economic stability.
12	personnel, projects, and process. We focus on the retention and the	11 12	environment, education, and economic stability. So I'm going to go ahead and turn it back
12 13			•
	We focus on the retention and the	12	So I'm going to go ahead and turn it back
13	We focus on the retention and the recruitment of our workforce, recognizing that	12 13	So I'm going to go ahead and turn it back to Ms. Lane, who will talk a little bit about
13 14	We focus on the retention and the recruitment of our workforce, recognizing that they drive much of the successes that we see in	12 13 14	So I'm going to go ahead and turn it back to Ms. Lane, who will talk a little bit about some of the funding that we'll be addressing.
13 14 15	We focus on the retention and the recruitment of our workforce, recognizing that they drive much of the successes that we see in our ability to serve the public.	12 13 14 15	So I'm going to go ahead and turn it back to Ms. Lane, who will talk a little bit about some of the funding that we'll be addressing. Ms. Lane. Thank you.
13 14 15 16	We focus on the retention and the recruitment of our workforce, recognizing that they drive much of the successes that we see in our ability to serve the public. Secondary are projects. The budget	12 13 14 15 16	So I'm going to go ahead and turn it back to Ms. Lane, who will talk a little bit about some of the funding that we'll be addressing. Ms. Lane. Thank you. MS. LANE: Thank you. This slide shows
13 14 15 16 17	We focus on the retention and the recruitment of our workforce, recognizing that they drive much of the successes that we see in our ability to serve the public. Secondary are projects. The budget addresses a number of core projects that are	12 13 14 15 16 17	So I'm going to go ahead and turn it back to Ms. Lane, who will talk a little bit about some of the funding that we'll be addressing. Ms. Lane. Thank you. MS. LANE: Thank you. This slide shows budget highlights.
13 14 15 16 17 18	We focus on the retention and the recruitment of our workforce, recognizing that they drive much of the successes that we see in our ability to serve the public. Secondary are projects. The budget addresses a number of core projects that are needed to be addressed.	12 13 14 15 16 17 18	So I'm going to go ahead and turn it back to Ms. Lane, who will talk a little bit about some of the funding that we'll be addressing. Ms. Lane. Thank you. MS. LANE: Thank you. This slide shows budget highlights. And again, I want to reiterate that while

1	Page 46	1	Page 48
1	increase in operating expenses.	1	service. Some of these will be funded with the
2	And as I said earlier, public safety is a	2	cash, the \$10 million that we have
3	priority in this budget. So included in that	3	appropriated, that this budget appropriates to
4	area, we have funding for increased retirement	4	the capital projects fund.
5	expense associated with potentially joining the	5	Under county facilities, we're requesting
6	Law Enforcement Officers Pension System for the		\$2 million for land acquisition for future
7	Sheriff's Office. This has been a priority of	7	county sites. We know we have priorities set
8	our sheriffs for many, many years and is	8	up for land for our public safety sector. We
9	necessary to retain qualified deputies in the	9	need to relocate the Sheriff's Office out of
10	Sheriff's Office.	10	the Talbot County Business Center where they
11	We also have salary scale adjustments for	11	are currently located. We know we need to
12	911 dispatchers, EMTs, paramedics, and	12	increase our response time or decrease our
13	correctional officers to address recruitment	13	response of emergency medical services. So we
14	and retention issues with these personnel	14	need to look at station locations for that
15	positions.	15	department also. So this is for future land
16	We have added six new positions in this	16	acquisition.
17	budget.	17	We have \$5 million in the budget for the
18	Four additional positions are for	18	Public Safety Center. This will house our
19	12-hour-a-day emergency medical services unit.	19	Sheriff's Department and perhaps other public
20	This unit was started with part-time staff and	20	safety-related departments.
21	overtime in the current budget for less hours	21	We have court house roof replacement,
	Page 47		Page 49
1	and less days a week. We are now trying to	1	which is a minor amount.
2	provide the full-time staffing to allow it to	2	The other two major projects under county
3	operate 12 hours a day, seven days a week,	3	facilities are our EMS stations. We have
4	which is necessary to provide coverage for the	4	\$1.2 million, which would be phase one of the
5	north end of the county.	5	EMS station expansion. And this is primarily
6	We also have added a legal assistant	6	focused on expanding into the north section of
7	position for the Office of the State's Attorney	7	the county where we do not currently have a
8	and one administrative fiscal position for the	8	station.
9	Department of Public Works.	9	We also have \$2.2 million identified for
10	- · F	-	We also have \$2.3 million identified for
10	The Talbot County Public Schools, which is	10	broadband expansion. And that is to work with
10 11			
	The Talbot County Public Schools, which is	10	broadband expansion. And that is to work with
11	The Talbot County Public Schools, which is a very large portion of our budget, is funded	10 11	broadband expansion. And that is to work with Easton Utilities. This is actually to match a
11 12	The Talbot County Public Schools, which is a very large portion of our budget, is funded at \$532,000 more than the State-mandated	10 11 12	broadband expansion. And that is to work with Easton Utilities. This is actually to match a grant Easton Utilities received to provide
11 12 13	The Talbot County Public Schools, which is a very large portion of our budget, is funded at \$532,000 more than the State-mandated Maintenance of Effort level, but it's the same	10 11 12 13	broadband expansion. And that is to work with Easton Utilities. This is actually to match a grant Easton Utilities received to provide broadband in the unserved areas of the county.
11 12 13 14	The Talbot County Public Schools, which is a very large portion of our budget, is funded at \$532,000 more than the State-mandated Maintenance of Effort level, but it's the same level they were funded in the current fiscal	10 11 12 13 14	broadband expansion. And that is to work with Easton Utilities. This is actually to match a grant Easton Utilities received to provide broadband in the unserved areas of the county. These are areas where our resident's don't have
11 12 13 14 15	The Talbot County Public Schools, which is a very large portion of our budget, is funded at \$532,000 more than the State-mandated Maintenance of Effort level, but it's the same level they were funded in the current fiscal year, fiscal 2021.	10 11 12 13 14 15	broadband expansion. And that is to work with Easton Utilities. This is actually to match a grant Easton Utilities received to provide broadband in the unserved areas of the county. These are areas where our resident's don't have an option through Atlantic Broadband or Easton
11 12 13 14 15 16	The Talbot County Public Schools, which is a very large portion of our budget, is funded at \$532,000 more than the State-mandated Maintenance of Effort level, but it's the same level they were funded in the current fiscal year, fiscal 2021. And there is a step increase for all	10 11 12 13 14 15 16	broadband expansion. And that is to work with Easton Utilities. This is actually to match a grant Easton Utilities received to provide broadband in the unserved areas of the county. These are areas where our resident's don't have an option through Atlantic Broadband or Easton Utilities or another viable broadband option.
11 12 13 14 15 16 17	The Talbot County Public Schools, which is a very large portion of our budget, is funded at \$532,000 more than the State-mandated Maintenance of Effort level, but it's the same level they were funded in the current fiscal year, fiscal 2021. And there is a step increase for all eligible full-time county employees.	10 11 12 13 14 15 16 17	broadband expansion. And that is to work with Easton Utilities. This is actually to match a grant Easton Utilities received to provide broadband in the unserved areas of the county. These are areas where our resident's don't have an option through Atlantic Broadband or Easton Utilities or another viable broadband option. So we are working to get that service available
11 12 13 14 15 16 17 18	The Talbot County Public Schools, which is a very large portion of our budget, is funded at \$532,000 more than the State-mandated Maintenance of Effort level, but it's the same level they were funded in the current fiscal year, fiscal 2021. And there is a step increase for all eligible full-time county employees. Since so much of our budget increase is	10 11 12 13 14 15 16 17 18	broadband expansion. And that is to work with Easton Utilities. This is actually to match a grant Easton Utilities received to provide broadband in the unserved areas of the county. These are areas where our resident's don't have an option through Atlantic Broadband or Easton Utilities or another viable broadband option. So we are working to get that service available to all our citizens.

	Page 50		Page 52
1	address safety concerns and to upgrade the	1	www.talbotcountymd.gov. In addition, there's
2	roads. And this is just upgrading a portion of	2	also copies of the ordinance, the budget
3	those roads in this budget. The full road	3	workbook, and the two-page budget summary on
4	expansion and upgrade will cost more than what	4	the website under the Finance Office tab.
5	we have here, the \$2.7 million. And these will	5	And that concludes my presentation. Thank
6	be projects phased in over a number of years.	6	you.
7	We have funding for the Frederick Douglass	7	MR. CALLAHAN: Thank you, Ms. Lane. I
8	Park on the Tuckahoe and for a study for the	8	appreciate it.
9	Bill Burton Park.	9	Mr. County Manager, do you need to say
10	We also have included funding for the	10	anything else?
11	Easton High School roof replacement. This is	11	MR. STAMP: No, sir.
12	for the first year of this roof replacement.	12	MR. CALLAHAN: Okay. Thank you, guys.
13	It is a two-year project, but we have	13	Appreciate it. You do a phenomenal job, the
14	\$1.3 million in the current budget to replace a	14	presentation, and we really appreciate it.
15	portion of that roof.	15	Now we'll be opening the public hearing.
16	We also are putting in terms of cash	16	We will now be opening the public hearing on
17	\$3.8 million into reserves in the capital	17	Bill 1473. If you wish to provide comments on
18	projects fund for future projects. As I	18	the bill, please provide your name. You will
19	mentioned, a number of these are multiyear	19	have three minutes to speak as an individual
20	projects. So we will have cash available to	20	and five minutes to speak if you're
21	fund those projects in the subsequent years.	21	representing an organization.
	Page 51		Page 53
1	Easton High School roof, right above it, being	1	Mr. Durham, do we have any callers or
2	one of those major projects.	2	participants that would wish to speak on the
3	So our capital budget for fiscal 2022 is	3	Bill 1473?
4	almost \$18.9 million, which is well needed to	4	MR. DURHAM: We do. Our first caller is
5	address many of these needs that have been in	5	Santo Grande.
6	our capital budget for a number of years. But	6	MR. CALLAHAN: Okay.
7	as Mr. Stamp had said earlier, if something	7	MR. DURHAM: Please begin.
8	were to happen, we can transfer funds that have	8	MR. GRANDE: Good afternoon, everybody.
9	not been allocated to any of these projects	9	Thank you for inviting us to come before you.
10	back into the general fund if that is necessary	10	MR. CALLAHAN: Hey, Santo, it's Chuck.
11	in the future.	11	Could you turn your volume up a little bit if
12	The proposed budget, Bill Number 1473, is	12	you can?
13	eligible for vote on Tuesday, May 18, 2021.	13	MR. GRANDE: Is that any better?
14	Written comments will be accepted by the County	14	MR. CALLAHAN: Not much. Just keep going.
15	Council until Wednesday, May 5, 2021, at noon.	15	MR. GRANDE: Okay. Again, thank you very
16	So there is an e-mail address that you can send	16	much for allowing us to
17	your comments to or they can be mailed or hand	17	MR. CALLAHAN: That's better. That's
1		1	
18	delivered to the County Council office at 11	18	better. Great.
18 19	delivered to the County Council office at 11 North Washington Street.	18 19	MR. GRANDE: Okay. Great.
	•		

	<b>,</b>			
1	Page 54 MR. GRANDE: He's Mr. Fix It.	1	Page 56 us by that additional \$20,000. And again, DCS	
2	MR. CALLAHAN: I got you.	2	will come in with the matching \$20,000 to bring	
3	MR. GRANDE: We call him Mr. Fix It around	3	it back up to what was needed and requested.	
4	here.	4	And we would just wish that you would consid	
5	MR. CALLAHAN: There you go, there you go.	5	that. And we understand that you have a lot of	
6	You know, he's lurking somewhere. I can't see	6	pressure on you all, and we just thought we	
7	him, but he's around.	7	would come before you and bring you up to date	
8	MR. GRANDE: He's not smiling. Believe	8	on our position. Thank you.	
9	me.	9	MR. CALLAHAN: I appreciate that.	
10	MR. CALLAHAN: I sense he's here.	10	Council, does Council want to say	
10	MR. GRANDE: That's right.	11	anything?	
11	-	11	MS. PRICE: We don't usually comment	
	We'd like to thank you very much for		•	
13	looking at our budget proposal that came before	13	during public testimony. We just are here to	
14	you this spring.	14	listen right now.	
15	And our original request was 245,805. And	15	MR. CALLAHAN: Okay. All right. That	
16	we realized that we were asking for some of	16	sounds good.	
17	those newer vehicles to help start the mobility	17	Well, Andy, would you like to say	
18	on demand, and it may have had a little bit	18	anything? Are you good?	
19	excessive cost in there. So it was decreased	19	MR. HOLLIS: I just want to point out, and	
20	by 40,000 for DCS, to pick up 40,000 of that	20	you already know, but the public should be	
21	request.	21	thanking Ms. Lane for almost two decades of	
1	Page 55		Page 57	
1	And we are asking if you would reconsider	1	work on putting budgets together and stepping	
2	as an additional 20,000. So our share would be	2	down after this final run.	
3	20,000 towards the purchase of these vehicles.	3	And I just want to thank her myself. I	
4	And the county, we would request you all to be	4	know how valuable she is and how much hard work	
5	up to \$225,000.	5	she puts into it.	
6	So again, we're just bringing that request	6	So thank you, Angela.	
7	to you. We know you have a lot in front of	7	MR. CALLAHAN: Thank you, Mr. Hollis.	
8	you, you have a lot to deal with.	8	Thank you, guys.	
9	But we really want to get our mobility	9	Well, we're going to take this in	
10	services improved in your county. We think the	10	consideration. And I appreciate your	
11	demand is there. We know that the population	11	presentation, and I can't thank you guys enough	
12	is there, especially as the senior citizen	12	for all the work you're doing and stepping up	
13	population grows in Talbot County. We'd like	13	to the plate. And when you come to us and did	
14	to be a part of that. We'd like to be a	14	the presentation of those new vehicles and	
15	positive part to that because a lot of times	15	stuff, I thought that was brilliant. And we're	
16	transportation is the billy goat and having a	16	going to try to do everything we can to support	
17	hard time. So we don't want to be that.	17	you guys. That's for sure.	
18	We want to be able to do the services that	18	MR. GRANDE: Thank you very much. Thank	
19	need to be done and do it appropriately,	19	you.	
19 20 21	need to be done and do it appropriately, correctly, and safely. So if there's any opportunity to increase	19 20	you. MR. HOLLIS: Thank you.	

	Page 58		Page 60
1	MR. GRANDE: Bye.	1	Griffith, superintendent of the Talbot County
2	MR. CALLAHAN: Mr. Durham, is there	2	Public Schools and proud mom of three
3	anybody else online that would like to speak?	3 graduates, who I can say are all gainfully	
4	MR. DURHAM: We do have the Sheriff's	4	employed and out of my house. So that's a good
5	Office online for comment.	5	thing.
6	MR. CALLAHAN: Yup.	6	I would like to begin by thanking you, the
7	SHERIFF GAMBLE: All right. Council,	7 Talbot County Council, for your unwavering	
8	Sheriff Gamble. I just wanted to thank you,	8 support through this pandemic. The	
9	Mr. Stamp, as well Angela for your commitment	9	collaborative spirit in building the new Easton
10	to public safety and specifically the Sheriff's	10	Elementary School campus, which is amazing, and
11	Office in this budget.	11	your continued support through these identified
12	I know these are difficult decisions and	12	capital projects moving forward. So thank you
13	costly decisions. And I just wanted to just	13	so much for that.
14	for a minute just to thank you publicly, each	14	This year, the COVID-19 pandemic created
15	one of you, for being a supporter of law	15	many challenges, as you know, in the delivery
16	enforcement, public safety, and this office in	16	of public education. However, it also
17	this budget.	17	highlighted the foresight that Talbot County
18	Thank you all very much for your support.	18	has had over the years by creating a one-to-one
19	MR. CALLAHAN: Thank you, Sheriff Gamble.	19	technology environment, which certainly helped
20	We can't thank you guys enough for protecting	20	during these transitions.
21	us.	21	It also highlighted the importance of
	Page 59		Page 61
1	And this Council has your back, as you can	1	in-person learning and the potential of virtual
2	see. And we're supporting a lot of things in	2	learning in the future, which we are going to
3	the future to keep you guys here. And we want	3	learn from our teachers and our students of how
4	you to stay here. We want all the employees to	4	to offer education in the future.
5	be happy. And they need to feel that we	5	While in-person learning is the
6	support them, and we do.	6	overarching goal, it's abundantly clear that we
7	SHERIFF GAMBLE: This competitive	7	need to continue to also provide some virtual
8	retirement program will make us competitive on	8	learning opportunities for some students, which
9	specifically the Eastern Shore, which I know	9	calls for some changes in staffing and in
10	that's going to help make great strides in our	10	instruction.
11	retention efforts. So thank you.	11	There were some students who struggled
12	MR. CALLAHAN: I'm happy to support it.	12	this year, but some students thrived for many
13	And that's what we should be doing.	13	different reasons, ranging from social
14	So thanks a lot. Appreciate it. Thanks	14	emotional issues, family needs and
15	for all you do.	15	accommodations, or medical reasons.
16	MR. DURHAM: We also have the public	16	In addition to serving these students,
17	school system on.	17	we're looking forward to building upon this
18	MR. CALLAHAN: Yup.	18	year's experiences and creating new innovative
19	DR. GRIFFITH: I believe that's me. Good	19	and unique opportunities. We must be forward
20	evening, President Callahan, Council members,	20	thinking in Talbot County and education.
21	County Manager Stamp, and staff. This is Kelly	21	Overall, I want you to know that Talbot

	Page 62		Page 64
1	County Public Schools had more staff and	1	A goal without a plan is just a wish. We
2	students in person than most county school	2	have a goal, we have a plan, and we will commit
3	districts in the State of Maryland. We are	3 to working the plan to garner what our child	
4	certainly proud that our teachers have come to	4 deserve, which is our very best.	
5	work in person, our students have come in our	5	While we are proud of many accomplishments
6	buildings, and we are also very proud of our	6	this year in and out of the classroom, the TCPS
7	community support in making this happen because	7	team is committed to helping each child realize
8	it really does come with community support.	8	their full potential, which does come at a
9	Talbot County Public Schools spent the	9	price, an investment for all 4,600 children
10	past five years implementing the Vision 2020	10	that we serve.
11	Vision Strategic Plan. And we have realized	11	As you know, it takes a village to educate
12	many accomplishments through this plan.	12	a child, and Talbot County is an amazing
13	The class of 2020 had the highest	13	village.
14	graduation rate overall, as well as each	14	Talbot County Public Schools blessed with
15	individual group, whether it was race, special	15	over 1,000 community partners who help us do
16	ed, or free and reduced meals, we have closed	16	this work every day. I can tell you our
17	the gap in each of those student group areas.	17	current budget request would have been much
18	And we've also been able to decrease our	18	high without these committed partners, as
19	dropout rate. It's the lowest dropout rate	19	they've continued to supplement our budget to
20	we've seen in Talbot County Public Schools.	20	meet many of our needs throughout the school
21	We've been able to establish an education	21	year.
	D (2		
	Page 63		Page 65
1	foundation to support our students through	1	Page 65 While we originally requested 3.5 million
1 2	-	1 2	
	foundation to support our students through		While we originally requested 3.5 million
2	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our	2	While we originally requested 3.5 million more than this current year, when creating the
2 3	foundation to support our students through scholarships and teachers through innovative experiences with their students.	2 3	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this
2 3 4	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our	2 3 4	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some
2 3 4 5	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by	2 3 4 5	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that
2 3 4 5 6	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to	2 3 4 5 6	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million.
2 3 4 5 6 7	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our	2 3 4 5 6 7	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to
2 3 4 5 6 7 8	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching	2 3 4 5 6 7 8	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above
2 3 4 5 6 7 8 9	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession.	2 3 4 5 6 7 8 9	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money
2 3 4 5 6 7 8 9 10	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession. We have begun the task of revising most of	2 3 4 5 6 7 8 9 10	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money could be used to pay for an additional special
2 3 4 5 6 7 8 9 10 11	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession. We have begun the task of revising most of our curriculum. Social studies is this coming	2 3 4 5 6 7 8 9 10 11	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money could be used to pay for an additional special education teacher, an additional language
2 3 4 5 6 7 8 9 10 11 12	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession. We have begun the task of revising most of our curriculum. Social studies is this coming year.	2 3 4 5 6 7 8 9 10 11 12	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money could be used to pay for an additional special education teacher, an additional language learner teacher because we are getting several
2 3 4 5 6 7 8 9 10 11 12 13	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession. We have begun the task of revising most of our curriculum. Social studies is this coming year. And this Board of Education has now been	2 3 4 5 6 7 8 9 10 11 12 13	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money could be used to pay for an additional special education teacher, an additional language learner teacher because we are getting several unaccompanied minors coming to the area, one
2 3 4 5 6 7 8 9 10 11 12 13 14	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession. We have begun the task of revising most of our curriculum. Social studies is this coming year. And this Board of Education has now been planning and budgeting for a new Strive for	2 3 4 5 6 7 8 9 10 11 12 13 14	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money could be used to pay for an additional special education teacher, an additional language learner teacher because we are getting several unaccompanied minors coming to the area, one certified nursing assistant teacher because
2 3 4 5 6 7 8 9 10 11 12 13 14 15	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession. We have begun the task of revising most of our curriculum. Social studies is this coming year. And this Board of Education has now been planning and budgeting for a new Strive for 2025 Strategic Plan, which really is going to	2 3 4 5 6 7 8 9 10 11 12 13 14 15	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money could be used to pay for an additional special education teacher, an additional language learner teacher because we are getting several unaccompanied minors coming to the area, one certified nursing assistant teacher because that's a new program, the CNA program so we can
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession. We have begun the task of revising most of our curriculum. Social studies is this coming year. And this Board of Education has now been planning and budgeting for a new Strive for 2025 Strategic Plan, which really is going to encompass four areas; early childhood learning readiness for success, social emotional support	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money could be used to pay for an additional special education teacher, an additional language learner teacher because we are getting several unaccompanied minors coming to the area, one certified nursing assistant teacher because that's a new program, the CNA program so we can work with Chesapeake College to growing our nursing program, and three all day pre-k teachers so we can offer all day pre-k at every
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession. We have begun the task of revising most of our curriculum. Social studies is this coming year. And this Board of Education has now been planning and budgeting for a new Strive for 2025 Strategic Plan, which really is going to encompass four areas; early childhood learning readiness for success, social emotional support services, equitable access to academics and support for success, and the recruitment and	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money could be used to pay for an additional special education teacher, an additional language learner teacher because we are getting several unaccompanied minors coming to the area, one certified nursing assistant teacher because that's a new program, the CNA program so we can work with Chesapeake College to growing our nursing program, and three all day pre-k teachers so we can offer all day pre-k at every school, a cost of living increase for our staff
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	foundation to support our students through scholarships and teachers through innovative experiences with their students. We have made tremendous growth in our expansion of our grow our own program by getting some of our employees certified to become teachers and really supporting our students into going into the teaching profession. We have begun the task of revising most of our curriculum. Social studies is this coming year. And this Board of Education has now been planning and budgeting for a new Strive for 2025 Strategic Plan, which really is going to encompass four areas; early childhood learning readiness for success, social emotional support services, equitable access to academics and	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	While we originally requested 3.5 million more than this current year, when creating the budget in the fall, not knowing where this pandemic was going, we were able to use some cost savings and grants and cut back that request by \$2 million. Now what we're asking is for you to reconsider an allocation of 1 million above this year's budget so that additional money could be used to pay for an additional special education teacher, an additional language learner teacher because we are getting several unaccompanied minors coming to the area, one certified nursing assistant teacher because that's a new program, the CNA program so we can work with Chesapeake College to growing our nursing program, and three all day pre-k teachers so we can offer all day pre-k at every

1	Page 66		Page 68
1	three percent increase over last year.	1 look forward to working with you in the future.	
2	The public has spoken through budget	2 Thank you.	
3	surveys indicating their top four priorities;	3	MR. CALLAHAN: Thank you, Kelly. I really
4	offer competitive salaries and benefits,	4	appreciate all that great everything you
5	maintain lower class size, update curriculum,	5	guys do as far as the school is concerned, we
6	and increase security measures.	6	appreciate it, too.
7	We have certainly increased those security	7	And the word investing is a great word
8	measures with a lot of the grants. We have not	8	because the first thing that come to my mind is
9	used a lot of local money to do that.	9	a lot of us are from Talbot County and we're
10	And we've also been able to update our	10	investing. I went to that school, Ms. Price
11	curriculum and a lot of cost savings measures.	11	went to that school, Mr. Divilio went to that
12	While I continue to express the need for	12	school. So we're all invested in that school,
13	full funding, I just want you to know that I am	13	all of us.
14	always grateful to the Talbot County Council	14	So it can show you that some people can do
15	for listening to the needs of the school system	15	things right, you know. And you guys are doing
16	in moving us forward toward a world class	16	things right. And we're going to do the best
17	educational system which will ultimately allow	17	we can to try to help you guys out.
18	our community to thrive economically through an	18	And I know it's been a tough year and
19	educated work force.	19	stuff like that for you. So I don't even have
20	Although it can be argued that public	20	to get into all that.
21	school systems are a cost to the public, such	21	DR. GRIFFITH: Thank you so much. I
	Page 67		Page 69
1	expenses should more properly be thought of as	1	really appreciate it. Thank you and thank you
2	an investment. Please see your return on	2	for your time tonight. Thank you.
3	investment of the 2020 Vision Plan with the	3	MR. CALLAHAN: Thank you. See you
4	handout that was provided and sent to you	4	tonight.
-			
5	letting you know all of the successes we have	5	MR. DURHAM: Our next requested speaker is
5 6	letting you know all of the successes we have had over the past five years. Thank you for	5 6	MR. DURHAM: Our next requested speaker is computer user Newman.
6	had over the past five years. Thank you for	6	computer user Newman.
6 7	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan.	6 7	computer user Newman. MR. CALLAHAN: Okay. Mr. Newman?
6 7 8	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to	6 7 8	computer user Newman. MR. CALLAHAN: Okay. Mr. Newman? MR. DURHAM: I've made them a presenter.
6 7 8 9	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan.	6 7 8 9	computer user Newman. MR. CALLAHAN: Okay. Mr. Newman? MR. DURHAM: I've made them a presenter. They can unmute their computer.
6 7 8 9 10	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan. And in closing, learning is not attained by chance. It must be sought for with ardor and attended with diligence. This champion for	6 7 8 9 10	computer user Newman. MR. CALLAHAN: Okay. Mr. Newman? MR. DURHAM: I've made them a presenter. They can unmute their computer. MR. CALLAHAN: Okay.
6 7 8 9 10 11 12 13	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan. And in closing, learning is not attained by chance. It must be sought for with ardor and attended with diligence. This champion for ardor and diligence was Abigail Adams in 1780,	6 7 8 9 10 11	computer user Newman. MR. CALLAHAN: Okay. Mr. Newman? MR. DURHAM: I've made them a presenter. They can unmute their computer. MR. CALLAHAN: Okay. MS. NEWMAN: This is Dana Newman from the
6 7 8 9 10 11 12	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan. And in closing, learning is not attained by chance. It must be sought for with ardor and attended with diligence. This champion for	6 7 8 9 10 11 12	computer user Newman. MR. CALLAHAN: Okay. Mr. Newman? MR. DURHAM: I've made them a presenter. They can unmute their computer. MR. CALLAHAN: Okay. MS. NEWMAN: This is Dana Newman from the library. Can you hear me?
6 7 8 9 10 11 12 13	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan. And in closing, learning is not attained by chance. It must be sought for with ardor and attended with diligence. This champion for ardor and diligence was Abigail Adams in 1780,	6 7 8 9 10 11 12 13	computer user Newman. MR. CALLAHAN: Okay. Mr. Newman? MR. DURHAM: I've made them a presenter. They can unmute their computer. MR. CALLAHAN: Okay. MS. NEWMAN: This is Dana Newman from the library. Can you hear me? MR. CALLAHAN: Hey, Dana. How are you?
6 7 8 9 10 11 12 13 14	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan. And in closing, learning is not attained by chance. It must be sought for with ardor and attended with diligence. This champion for ardor and diligence was Abigail Adams in 1780, the beloved wife of the second president, John Adams. She was a champion of education. I am here tonight to be the champion of	6 7 8 9 10 11 12 13 14	<ul> <li>computer user Newman.</li> <li>MR. CALLAHAN: Okay. Mr. Newman?</li> <li>MR. DURHAM: I've made them a presenter.</li> <li>They can unmute their computer.</li> <li>MR. CALLAHAN: Okay.</li> <li>MS. NEWMAN: This is Dana Newman from the</li> <li>library. Can you hear me?</li> <li>MR. CALLAHAN: Hey, Dana. How are you?</li> <li>MS. NEWMAN: I'm good. How are you,</li> </ul>
6 7 8 9 10 11 12 13 14 15	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan. And in closing, learning is not attained by chance. It must be sought for with ardor and attended with diligence. This champion for ardor and diligence was Abigail Adams in 1780, the beloved wife of the second president, John Adams. She was a champion of education.	6 7 8 9 10 11 12 13 14 15	computer user Newman. MR. CALLAHAN: Okay. Mr. Newman? MR. DURHAM: I've made them a presenter. They can unmute their computer. MR. CALLAHAN: Okay. MS. NEWMAN: This is Dana Newman from the library. Can you hear me? MR. CALLAHAN: Hey, Dana. How are you? MS. NEWMAN: I'm good. How are you, Mr. Callahan?
6 7 8 9 10 11 12 13 14 15 16	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan. And in closing, learning is not attained by chance. It must be sought for with ardor and attended with diligence. This champion for ardor and diligence was Abigail Adams in 1780, the beloved wife of the second president, John Adams. She was a champion of education. I am here tonight to be the champion of	6 7 8 9 10 11 12 13 14 15 16	<ul> <li>computer user Newman.</li> <li>MR. CALLAHAN: Okay. Mr. Newman?</li> <li>MR. DURHAM: I've made them a presenter.</li> <li>They can unmute their computer.</li> <li>MR. CALLAHAN: Okay.</li> <li>MS. NEWMAN: This is Dana Newman from the</li> <li>library. Can you hear me?</li> <li>MR. CALLAHAN: Hey, Dana. How are you?</li> <li>MS. NEWMAN: I'm good. How are you,</li> <li>Mr. Callahan?</li> <li>MR. CALLAHAN: Good, good.</li> </ul>
6 7 8 9 10 11 12 13 14 15 16 17	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan. And in closing, learning is not attained by chance. It must be sought for with ardor and attended with diligence. This champion for ardor and diligence was Abigail Adams in 1780, the beloved wife of the second president, John Adams. She was a champion of education. I am here tonight to be the champion of our school district. And to really help us	6 7 8 9 10 11 12 13 14 15 16 17	<ul> <li>computer user Newman.</li> <li>MR. CALLAHAN: Okay. Mr. Newman?</li> <li>MR. DURHAM: I've made them a presenter.</li> <li>They can unmute their computer.</li> <li>MR. CALLAHAN: Okay.</li> <li>MS. NEWMAN: This is Dana Newman from the</li> <li>library. Can you hear me?</li> <li>MR. CALLAHAN: Hey, Dana. How are you?</li> <li>MS. NEWMAN: I'm good. How are you,</li> <li>Mr. Callahan?</li> <li>MR. CALLAHAN: Good, good.</li> <li>MS. NEWMAN: Good. I just have a few</li> </ul>
6 7 8 9 10 11 12 13 14 15 16 17 18	had over the past five years. Thank you for investing in Talbot County Public Schools and working with us to go from good to better to best while working the plan. And in closing, learning is not attained by chance. It must be sought for with ardor and attended with diligence. This champion for ardor and diligence was Abigail Adams in 1780, the beloved wife of the second president, John Adams. She was a champion of education. I am here tonight to be the champion of our school district. And to really help us move forward, we need your help.	6 7 8 9 10 11 12 13 14 15 16 17 18	<ul> <li>computer user Newman.</li> <li>MR. CALLAHAN: Okay. Mr. Newman?</li> <li>MR. DURHAM: I've made them a presenter.</li> <li>They can unmute their computer.</li> <li>MR. CALLAHAN: Okay.</li> <li>MS. NEWMAN: This is Dana Newman from the</li> <li>library. Can you hear me?</li> <li>MR. CALLAHAN: Hey, Dana. How are you?</li> <li>MS. NEWMAN: I'm good. How are you,</li> <li>Mr. Callahan?</li> <li>MR. CALLAHAN: Good, good.</li> <li>MS. NEWMAN: Good. I just have a few</li> <li>comments that I wanted to make.</li> </ul>

	Page 70		Page 72
1	anniversary. And we have provided critical	1	were aware of how much we deeply appreciate all
2	educational resources and served as a community	2	of your efforts over the last year. So thank
3	center essential to the intellectual needs and	3	you.
4	personal growth of county residents.	4	MR. CALLAHAN: Thank you, Dana. We
5	The staff this year have worked diligently	5	appreciate you guys, too. And we're doing our
6	to keep our community engaged, healthy, and to	6	best to try to support you guys.
7	offer them valuable information and resources	7	MS. NEWMAN: Thank you.
8	during the pandemic.	8	MR. DURHAM: Our next is a phone caller,
9	Our efforts significantly provided	9	410-490.
10	resources such as programming assistance in	10	MR. CALLAHAN: Caller, could you please
11	finding food resources and employment, filling	11	let us know your name please and where you're
12	out unemployment claims, finding health care	12	from?
13	information, registering people for the	13	MS. CARTER: Yes. Can you hear me okay?
14	COVID-19 vaccine, and enabling students to do	14	MR. CALLAHAN: Yeah. If you can turn it
15	their schoolwork and young child to attend age	15	up just a little bit, that would be great.
16	appropriate programs while they were isolated	16	MS. CARTER: Okay. My name is Brittney
17	at home.	17	Carter, and I am a Trappe resident.
18	The library would like to thank the County	18	My daughter attends White Marsh Elementary
19	Council for their hard work on the fiscal year	19	School. And I am calling to support the
20	2022 budget. In particular, I would like to	20	full-day pre-k program as asked for in budget.
21	emphasize thank you to Angela for the years of	21	I just wanted to give my support for the school
	Page 71		Page 73
1	service that she's given the county. She's	1	as well as the program.
2	certainly given me over the last five years a	2	It has been an excellent program for my
3	lot of assistance. So I do want to personally	3	child as well as several others that I know in
4	thank her.	4	the program. She has expanded greatly in her
5	We want to thank you for including most of	5	social skills, her ability to learn letters,
6	the library's supplemental request, which	6	numbers, math. She's fully writing her name
7	recognized the vital role our staff play in	7	now, first and last, at five years old. She's
8	helping our patrons to grow and learn, that	8	learning beginning sounds. (Inaudible)
9	include funding for continuing to provide WiFi	9	excellent going to her ending sounds.
10	hot spots for checkout for those people who	10	The teachers and staff have just been
11	don't have a good connection to the Internet	11	wonderful. Getting the kids back in school has
12	and to help us to revitalize our book	12	just been amazing.
13	collection and offer library materials that	13	So I to just wanted to offer my support to
14	meet the diverse needs of the community.	14	Talbot County Public Schools and the funding
15	The library is proud of everyone in the	15	for the full-day pre-k program.
16	community, including the Council and county	16	MR. CALLAHAN: Okay. I really appreciate
17	staff who have assisted residents during this	17	you calling. And that's a great story. And
18	critical time. And we look forward to	18	we'll do our best. Thank you, caller.
19	continuing to do our part to help in recovery	19	MS. CARTER: Thank you.
20	efforts.	20	MR. PACK: Mr. Durham.
21	So I just wanted to make sure that you	21	MR. DURHAM: Our next is a computer user,
1	3		с <u>г</u> ,

	Page 74		Page 76
1	Foxwell.	1	age. I think that this will make their
2	I've made you panelist. You can unmute	2	transition into kindergarten much smoother.
3	and present.	3	It also helps with her socialization with
4	MR. CALLAHAN: The last name is Foxwell?	4	other children her age, which she does really
5	MR. DURHAM: That's correct.	5	need, especially after this year-long pandemic
6	MR. CALLAHAN: Okay.	6	that we've all been suffering through. And I
7	MS. FOXWELL: Hi. How are you guys?	7	just honestly believe that now more than ever,
8	MR. CALLAHAN: Ms. Foxwell, could you turn	8 it's important for young children to have this	
9	your volume up a little bit if you can?	9 all day program to give them access to the	
10	MS. FOXWELL: Yes. Is that better?	10 interaction, the education, the structure that	
11	MR. CALLAHAN: Yeah. That's a little bit	11	they all greatly need and deserve right now,
12	better, yeah. Thank you.	12	especially in these isolating times that we're
13	MS. FOXWELL: All right. Hi. My name is	13	in.
14	Leah Foxwell. I'm the mother of two elementary	14	So I just wanted to offer my support for
15	school students at White Marsh Elementary. And	15	the preschool program.
16	Ms. Sidel asked me to make a quick statement	16	MR. CALLAHAN: Thanks a lot, Ms. Foxwell.
17	regarding the all day pre-k program as	17	Appreciate you taking the time to call in. And
18	mentioned by Ms. Griffith as well in her budget	18	we'll do our best to try to support some of
19	plan.	19	your causes. Okay?
20	My daughter, Layla Foxwell, currently	20	MS. FOXWELL: Thank you.
21	attends the White Marsh Elementary School	21	MR. CALLAHAN: You're welcome.
	Page 75		Page 77
1	preschool program. And the all day program has	1	Mr. Durham.
2	been greatly beneficial for Layla. She's a	2	MR. DURHAM: We do not have anyone else
3	very shy and very shy child and was diagnosed	3	indicating they want to speak.
4	at three years old with selective mutism. And	4	If you do want to speak on the phone,
5	since starting an all day program, her	5	please asterisk three to indicate. And on the
6	vocabulary and confidence has skyrocketed.	6	computer, press the raise hand button.
7	She's now very social and willing to speak	7	MR. CALLAHAN: Okay. All right. So if
8	to everyone. She's on track with her learning	8	somebody pops on, just let me know. Okay?
9	and developmental quotas where she's supposed	9	MR. DURHAM: Sure.
10	to be.	10	MR. CALLAHAN: So written comments will be
11	The all day program has also helped	11	accepted by the County Council until May 5th at
12	The all day program has also helped	12 noon. E-mail comments will be sent to	
1	will also help prepare her for what the rest of	12	noon. E-mail comments will be sent to
13		12 13	noon. E-mail comments will be sent to publiccomments@talbotcountymd.gov.
13 14	will also help prepare her for what the rest of		
	will also help prepare her for what the rest of her school career will be.	13	publiccomments@talbotcountymd.gov.
14	will also help prepare her for what the rest of her school career will be. And although there is an and although	13 14	publiccomments@talbotcountymd.gov. The public hearing on Bill 1473 is
14 15	will also help prepare her for what the rest of her school career will be. And although there is an and although she is there for the full day, she's allowed	13 14 15	publiccomments@talbotcountymd.gov. The public hearing on Bill 1473 is MS. MORRIS: Recessed.
14 15 16	will also help prepare her for what the rest of her school career will be. And although there is an and although she is there for the full day, she's allowed what she calls brain breaks. And this provides	13 14 15 16	publiccomments@talbotcountymd.gov. The public hearing on Bill 1473 is MS. MORRIS: Recessed. MR. CALLAHAN: Yeah. I'm sorry. Recessed
14 15 16 17	will also help prepare her for what the rest of her school career will be. And although there is an and although she is there for the full day, she's allowed what she calls brain breaks. And this provides the children with the rest that their young minds need while having them at school for the full day, which in my opinion enables them to	13 14 15 16 17	<ul><li>publiccomments@talbotcountymd.gov.</li><li>The public hearing on Bill 1473 is</li><li>MS. MORRIS: Recessed.</li><li>MR. CALLAHAN: Yeah. I'm sorry. Recessed</li><li>until this evening at seven o'clock.</li></ul>
14 15 16 17 18	<ul> <li>will also help prepare her for what the rest of her school career will be.</li> <li>And although there is an and although she is there for the full day, she's allowed what she calls brain breaks. And this provides the children with the rest that their young minds need while having them at school for the</li> </ul>	13 14 15 16 17 18	<ul><li>publiccomments@talbotcountymd.gov.</li><li>The public hearing on Bill 1473 is</li><li>MS. MORRIS: Recessed.</li><li>MR. CALLAHAN: Yeah. I'm sorry. Recessed</li><li>until this evening at seven o'clock.</li><li>MS. MORRIS: Yup.</li></ul>

	Page 78		Page 80
1	can go ahead and continue with public comments	1 And all the staff that has worked on this	
2	and Council comments if you wish. And then at	2	and all the hard work that the staff has done,
3	the conclusion, we will recess this meeting and	3	I can't thank you enough.
4	reconvene this evening at seven p.m.	4	So I want to leave this is a big deal.
5	MR. CALLAHAN: Okay. That's good.	5	We've got a county manager that has a birthday
6	So Mr. Durham, do we have any public	6	today, and I want to wish him a happy birthday.
7	we'll start with public comments. Do we have	7	Okay. Because we're not going to forget.
8	anybody online?	8	MR. STAMP: do that, sir.
9	MR. DURHAM: The only two people that have	9	MR. CALLAHAN: Well, tell you what. We
10	their hands up I believe have already spoken.	10	appreciate all you do. And sometimes it's a
11	That would be a Foxwell and Newman. If either	11	little tough. We're in the trenches right now.
12	one of you with to speak again, if you can just	12	You know what I mean? And we're going to make
13	press a raised button to make it flash one	13	things more positive, more better around here
14	time, I'll let you speak again.	14	as a county. And the citizens are going to be
15	MR. CALLAHAN: Okay. That's cool. That's	15	proud of us.
16	good. Okay.	16	MR. STAMP: Thank you, Council, for your
17	So I guess I'll move on to Council	17	support.
18	comments. Mr. Vice President, do you have	18	MR. CALLAHAN: Really appreciate all your
19	anything for us?	19	hard work and you coming with us taking over
20	MR. LESHER: I have nothing further.	20	the leadership of this.
21	MR. CALLAHAN: Okay. Thank you.	21	MR. STAMP: Thank you, sir.
	Page 79		Page 81
1	Mr. Pack.	1	MR. CALLAHAN: Okay. So right now,
2	MR. PACK: Yes, Mr. Callahan.	2	Council, like Ms. Morris said, we're going to
3	MR. CALLAHAN: Any Council comments? You	3	go into recess right now, right? Ms. Morris.
4	good?	4	MS. MORRIS: Yes. Mr. Callahan, yup.
5	MR. PACK: I'll wait until this evening.	5	MR. CALLAHAN: We're going to recess until
6	MR. LESHER: Okay. No problem. I	6	seven o'clock. And that's it.
7	appreciate it.	7	Thank you, Council. See you in a little
8	Mr. Divilio.	8	bit.
9	MR. DIVILIO: No. Thank you.	9	(Meeting concluded at: 2:47 p.m.)
10	MR. CALLAHAN: Okay. Thank you.	10	
11	And Ms. Price.	11	
12	MS. PRICE: I'm good right now. Thank	12	
13	you.	13	
14			
15	MR. CALLAHAN: Okay. Yeah. I appreciate	14	
15	MR. CALLAHAN: Okay. Yeah. I appreciate all the hard work, Council, getting to this	14 15	
15 16			
	all the hard work, Council, getting to this	15	
16	all the hard work, Council, getting to this point with the budget.	15 16	
16 17	all the hard work, Council, getting to this point with the budget. And Angela, if you're listening, I really	15 16 17	
16 17 18	all the hard work, Council, getting to this point with the budget. And Angela, if you're listening, I really appreciate all the hard work that you've done	15 16 17 18	

	<b>D</b> 00	
	Page 82	
1 STATE OF MARYLAND		
2 I, Diane Houlihan, a Notary Public in and		
for the State of Maryland, County of Anne Arundel,		
3 do hereby certify that the within named, Talbot County Council Audio, personally appeared before me		
4 at the time and place herein set according to law,		
was interrogated by counsel.		
5		
I further certify that the examination was		
6 recorded stenographically by me and then transcribed		
from my stenographic notes to the within printed		
7 matter by means of computer-assisted transcription		
in a true and accurate manner.		
8		
I further certify that the stipulations		
9 contained herein were entered into by counsel in my		
presence.		
10		
I further certify that I am not of counsel		
11 to any of the parties, not an employee of counsel,		
nor related to any of the parties, nor in any way		
<ul><li>12 interested in the outcome of this action.</li><li>13 AS WITNESS my hand Notorial Seal this 7th</li></ul>		
day of May, 2021, via Webex.		
14		
Vione Heulika		
16		
Diane Houlihan		
17 Notary Public		
18		
19 20 Marcananiasian anning Statember 16 2021		
20 My commission expires September 16, 2021 21		

# [1 - agriculture]

May 4, 2021

	1	1	1
1	<b>2019</b> 24:3	6	adams 67:13,15
1 65:8	<b>202</b> 21:6	<b>6.01</b> 38:14	add 2:21 3:1
<b>1,000</b> 64:15	<b>2020</b> 42:21 62:10	<b>60</b> 19:19	23:11 24:15 35:7
1,131,533 38:8	62:13 67:3	<b>600,000</b> 34:17	added 25:13 31:7
1.2 49:4	<b>2021</b> 1:7 5:9,10	<b>62.94</b> 38:8	31:9 46:16 47:6
<b>1.3</b> 50:14	7:7,17 21:20 39:3	<b>65.29</b> 38:1	addicted 15:8
<b>1.57</b> 38:5	41:12,19 47:15	7	adding 31:2
<b>1.75.</b> 34:21	51:13,15 82:13,20		addition 3:12 52:1
<b>10</b> 42:5 48:2	<b>2021-2022</b> 40:8	<b>7th</b> 82:13	61:16
100 38:2	<b>2022</b> 41:10,20	8	additional 9:2
<b>11</b> 51:18	51:3 70:20	<b>8</b> 5:10 7:7	46:18 55:2 56:1
<b>112</b> 41:21	<b>2025</b> 63:15	<b>80s</b> 10:20	65:9,10,11
<b>112,535,000</b> 41:11	<b>21</b> 24:7	9	additions 2:18
<b>115</b> 11:8,9	<b>22.5</b> 41:18	<b>911</b> 46:12	4:14,20
<b>119</b> 41:17	<b>225,000</b> 55:5	<b>911</b> 40.12 <b>95th</b> 69:21	address 37:14
<b>12</b> 46:19 47:3	<b>24</b> 9:4	<b>96,550,000</b> 41:13	44:14 46:13 50:1
<b>13.3</b> 38:14	<b>245,805</b> 54:15		51:5,16
<b>1362</b> 82:15	<b>27th</b> 30:17	a	addressed 43:18
<b>13th</b> 4:13	<b>2:47</b> 81:9	<b>abigail</b> 67:13	addresses 43:17
<b>14</b> 42:4	<b>2nd</b> 7:7	ability 43:15	addressing 45:8
<b>1473</b> 40:6,7 51:12	3	44:13 73:5	45:14
51:20 52:17 53:3	<b>3.5</b> 65:1	able 40:15,20	adds 9:5
77:14	<b>3.8</b> 50:17	55:18 62:18,21	adjustments
<b>16</b> 42:1,4 82:20	<b>3.86</b> 42:16	65:4 66:10	46:11
<b>16.56</b> 42:1	<b>30</b> 34:20	absolutely 34:4	administration
<b>1780</b> 67:13	<b>322</b> 30:21 31:4,7	abundantly 61:6	6:9
<b>18</b> 39:2 51:13	4	academics 63:18	administrative
<b>18.9</b> 51:4	<b>4</b> 1:7 42:7	accept 34:16	3:1 18:13,15
<b>19</b> 60:14 70:14	<b>4</b> 1.7 42.7 <b>4,600</b> 64:9	accepted 4:16 5:1	21:16 22:3 23:12
<b>190-42.4a</b> 18:17	<b>40</b> 35:18	51:14 77:11	24:2 25:3 27:15
19:8	<b>40</b> 55.18 <b>40,000</b> 54:20,20	access 63:18 76:9	28:1 29:8 47:8
<b>19042.4</b> a 21:1,14	<b>40,000</b> 54.20,20 <b>410-490</b> 72:9	accommodations	adopt 38:1,19
<b>1:30</b> 1:7	<b>410-490</b> 72.9 <b>45</b> 35:18	61:15	adopted 38:21
<b>1:30's</b> 2:4	<b>45</b> 55.18 <b>4th</b> 4:19 7:16	accomplishments	adoption 39:2
<b>1b</b> 31:7	21:19	62:12 64:5	aesthetic 20:8
2		accurate 82:7	afraid 40:20
<b>2</b> 5:9 48:6 65:6	5	acknowledge 7:10	<b>afternoon</b> 2:4
<b>2</b> 3.9 48.0 05.0 <b>2.3</b> 49:9	<b>5</b> 48:17 51:15	acknowledges	32:21 53:8
<b>2.35</b> 49.9 <b>2.35</b> 38:7	<b>50</b> 30:21	23:16	age 70:15 76:1,4
<b>2.7</b> 50:5	<b>532,000</b> 47:12	acquisition 48:6	<b>agenda</b> 2:17,19
<b>20</b> 42:10	<b>5th</b> 77:11	48:16	3:1 18:10
<b>20</b> 42.10 <b>20,000</b> 55:2,3 56:1		act 40:7	agree 26:9
56:2		action 23:6 82:12	agriculture 34:11
50.2			

#### [ahead - budget]

May 4, 2021

ahaad 21:6 27:10	52:8,13,14 56:9	association 37:18	bellevue 35:3
<b>ahead</b> 31:6 37:10	, ,		
45:12 78:1	57:10 59:14 67:19	assuming 53:20	<b>beloved</b> 67:14
<b>airport</b> 49:20	68:4,6 69:1 72:1,5	asterisk 39:16	<b>belt</b> 34:13,18
align 25:20	73:16 76:17 79:7	77:5	35:12
allegiance 2:9,12	79:14,18 80:10,18	atlantic 49:15	beneficial 75:2
alley 49:20	appreciation 9:12	attained 67:10	benefits 66:4
allocated 51:9	12:12	attend 70:15	<b>best</b> 64:4 67:9
allocation 65:8	appropriate 70:16	attended 67:12	68:16 72:6 73:18
<b>allow</b> 47:2 66:17	appropriated	attends 72:18	76:18
<b>allowed</b> 42:19	48:3	74:21	<b>better</b> 17:7 41:4,5
75:15	appropriately	attorney 20:14	41:6 44:18 53:13
allowing 53:16	55:19	23:1 25:13 47:7	53:17,18 67:8
67:19	appropriates 48:3	audio 82:3	74:10,12 80:13
<b>allows</b> 44:11	appropriation	authority 21:4	<b>beyond</b> 6:10
<b>amazing</b> 60:10	39:1 40:9	authorized 20:9	<b>big</b> 5:5 16:9 42:11
64:12 73:12	approval 34:16	42:20	80:4
ambulances 18:5	35:4	<b>available</b> 14:14	<b>bill</b> 40:6,7 50:9
amend 2:21	approve 7:20 22:3	49:17 50:20	51:12,20 52:17,18
american 11:5	31:18	aware 72:1	53:3 77:14
amount 34:17	approximately	aye 3:17,19,21 4:2	<b>billy</b> 55:16
49:1	65:21	9:20 10:1,3,5,7	<b>birthday</b> 80:5,6
andy 56:17	<b>april</b> 4:13 30:17	22:10,12,14,16,18	<b>bit</b> 10:16 27:5
angela 33:18 37:8	ardor 67:11,13	28:12,14,16,18,20	45:13 53:11 54:18
39:4 43:4 57:6	<b>area</b> 19:13 38:10	29:12,14,16,18,20	72:15 74:9,11
58:9 70:21 79:17	46:4 65:13	32:3,5,7,9,11 36:7	81:8
anne 14:11 82:2	areas 43:10 49:13	36:9,11,13,15	black 49:20
anniversary 70:1	49:14 62:17 63:16	b	blessed 15:19
annual 38:21 40:8	<b>argued</b> 66:20	back 13:21 15:12	64:14
41:11	arrive 17:8	15:12,13 44:14	board 12:13 63:13
answer 35:8	arundel 14:11	45:12 51:10 56:3	book 71:12
anybody 24:13	82:2	59:1 65:5 73:11	<b>bottom</b> 39:17
39:19 58:3 78:8	asked 72:20 74:16	<b>balance</b> 42:8,9,10	<b>brain</b> 75:16
apparatus 18:5	asking 54:16 55:1	44:14	breakfast 11:16
appeared 82:3	65:7	barbecue 11:15	breaks 75:16
applicable 19:16	assessed 38:2	barely 40:19,20	brian 30:19
apply 19:21	assigned 6:19	<b>based</b> 20:17 26:15	brief 8:8
appreciate 7:10	assistance 70:10	basically 35:13	brilliant 57:15
12:6,8,14,20	71:3	beginning 73:8	bring 30:14 56:2,7
14:11,16 15:10	assistant 47:6	<b>begun</b> 63:10	bringing 55:6
16:19 17:1,3,11	65:14	behalf 37:17	<b>brittney</b> 72:16
18:1,8 22:1 24:10	assisted 71:17	<b>believe</b> 26:3 40:14	broadband 49:10
25:9,12 26:10	82:7	44:2 45:3,9 54:8	49:13,15,16
27:1,6 28:5 29:1	associated 46:5	59:19 76:7 78:10	<b>budget</b> 37:21 39:1
32:13 39:5 43:4			40:8 41:11,12,16

### [budget - comfortable]

May 4, 2021

$\begin{array}{c c c c c c c c c c c c c c c c c c c $
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
$\begin{array}{c c c c c c c c c c c c c c c c c c c $
$\begin{array}{c c c c c c c c c c c c c c c c c c c $
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$
$\begin{array}{c c c c c c c c c c c c c c c c c c c $
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
budgeting63:1457:7,21 58:2,6,1948:10,18 70:3clarification23:11budgets14:1359:12,18,20 68:3centers9:4 43:10clarifying26:1157:169:3,7,10,13,1569:16,19 72:4,10cents38:1,5,7,8clarity23:3 26:5building60:969:16,19 72:4,1038:14,14clarike30:6,8,9,1561:1772:14 73:16 74:4certain17:17 19:932:14 34:8 35:9buildings62:674:6,8,11 76:1623:335:11 36:16burger10:2076:21 77:7,10,16certainly25:6classbusiness32:1978:21 79:2,3,1062:4 66:7 71:2classroom48:1079:14 80:9,18certified63:675:21button4:4 77:681:1,4,565:14clear61:678:13caller53:4 72:8certify82:3,5,8,10close35:18
budgets14:1359:12,18,2068:3centers9:443:10clarifying26:1157:169:3,7,10,13,1569:16,1972:4,10cents38:1,5,7,8clarity23:326:5building60:969:16,1972:4,1038:14,14clarke30:6,8,9,1561:1772:1473:1674:4certain17:1719:932:1434:835:9buildings62:674:6,8,1176:1623:335:1136:16burger10:2076:2177:7,10,16certainly25:6class62:1366:5business32:1978:2179:2,3,1062:466:771:2classroom64:648:1079:1480:9,18certified63:675:21clear61:6button4:477:681:1,4,565:14clear61:678:13caller53:472:8certify82:3,5,8,10close35:18
57:1 $69:3,7,10,13,15$ cents $38:1,5,7,8$ clarity $23:3$ $26:5$ building $60:9$ $69:16,19$ $72:4,10$ $38:14,14$ clarke $30:6,8,9,15$ $61:17$ $72:14$ $73:16$ $74:4$ certain $17:17$ $19:9$ $32:14$ $34:8$ $35:9$ buildings $62:6$ $74:6,8,11$ $76:16$ $23:3$ $35:11$ $36:16$ burger $10:20$ $76:21$ $77:7,10,16$ certainly $25:6$ class $62:13$ $66:16$ business $32:19$ $78:21$ $79:2,3,10$ $62:4$ $66:7$ $71:2$ classroom $64:6$ $48:10$ $79:14$ $80:9,18$ certified $63:6$ $75:21$ class $75:21$ button $4:4$ $77:6$ $81:1,4,5$ $65:14$ clear $61:6$ $78:13$ caller $53:4$ $72:8$ certify $82:3,5,8,10$ close $35:18$
building60:969:16,19 72:4,1038:14,14clarke30:6,8,9,1561:1772:14 73:16 74:4certain17:17 19:932:14 34:8 35:9buildings62:674:6,8,11 76:1623:335:11 36:16burger10:2076:21 77:7,10,16certainly25:6class62:13 66:5burton50:977:19,21 78:5,1526:7,19 60:1966:16business32:1978:21 79:2,3,1062:4 66:7 71:2classroom64:648:1079:14 80:9,18certified63:675:21button4:4 77:681:1,4,565:14clear61:678:13caller53:4 72:8certify82:3,5,8,10close35:18
61:1772:14 73:16 74:4certain17:17 19:932:14 34:8 35:9buildings62:674:6,8,11 76:1623:335:11 36:16burger10:2076:21 77:7,10,16certainly25:6classbusiness32:1978:21 79:2,3,1062:4 66:7 71:2classroombutton48:1079:14 80:9,18certified63:675:21button4:4 77:681:1,4,565:14clear61:678:13caller53:4 72:8certify82:3,5,8,10close
buildings62:674:6,8,11 76:1623:335:11 36:16burger10:2076:21 77:7,10,16certainly25:6class62:13 66:5burton50:977:19,21 78:5,1526:7,19 60:1966:16business32:1978:21 79:2,3,1062:4 66:7 71:2classroom64:648:1079:14 80:9,18certified63:675:21button4:4 77:681:1,4,565:14clear61:678:13caller53:4 72:8certify82:3,5,8,10close35:18
burger10:2076:21 77:7,10,16certainly25:6class62:13 66:5burton50:977:19,21 78:5,1526:7,19 60:1966:16business32:1978:21 79:2,3,1062:4 66:7 71:2classroom64:648:1079:14 80:9,18certified63:675:21button4:4 77:681:1,4,565:14clear61:678:13caller53:4 72:8certify82:3,5,8,10close35:18
burton50:977:19,2178:5,1526:7,1960:1966:16business32:1978:2179:2,3,1062:466:771:2classroom64:648:1079:1480:9,18certified63:675:21button4:477:681:1,4,565:14clear61:678:13caller53:472:8certify82:3,5,8,10close35:18
business32:1978:2179:2,3,1062:466:771:2classroom64:648:1079:1480:9,18certified63:675:21button4:477:681:1,4,565:14clear61:678:13caller53:472:8certify82:3,5,8,10close35:18
48:1079:14 80:9,18certified 63:675:21button 4:4 77:681:1,4,565:14clear 61:678:13caller 53:4 72:8certify 82:3,5,8,10close 35:18
button         4:4 77:6         81:1,4,5         65:14         clear         61:6           78:13         caller         53:4 72:8         certify         82:3,5,8,10         close         35:18
78:13         caller         53:4         72:8         certify         82:3,5,8,10         close         35:18
<b>3</b> , , , ,
<b>bve</b> 58:1 72:10 73:18 <b>chair</b> 4:15.21 <b>closed</b> 62:16
<b>c</b> callers 39:12 53:1 challenges 60:15 closing 67:10
cadre         7:3         calling         72:19         champion         67:12         clutter         20:9         27:5
call     8:6,7 9:17     73:17     67:15,16     cna     65:15
calls     61:9     75:16     chance     4:12,18     code     18:17     19:7
11.9     22.0     20.9       32:1     36:5     45:7       campaign     20:9       15:14     67:11       21:1,13
52:1 50:3 45:7         campus 60:10         change 14:13         collaborated 11:1
callaban         1:14         2:3         candidate         20:9         18:10         44:12         collaboration
candidates         27:7         changes         61:9         67:21           0 </td
2:13 5:7,10,13,13     cap 42:19     charge 9:7     collaborative 60:9       3:16,17 4:4,9 7:18     12 2     12 10     12 10
8.2359.161920   capable 7:3   charter 21:6   colleagues 17:18
0.2,3,5,7,10,17,20         capital         41:17 42:5         check         33:8         collection         71:13
10:10,10,12,15 12:19 13:10 14:6 42:6,12,12,13 <b>checkout</b> 71:10 <b>college</b> 65:16
12:17       13:10       14:0       44:9       45:7       47:19       chesapeake       65:16       come       14:21       16:6         15:17       18:8       19:1,5       44:9       45:7       47:19       chesapeake       65:16       come       14:21       16:6
13.17 18.8 19.1,5       47:20 48:4 50:17       chief 10:20       17:18,20 24:8         21:21 22:7,9,10       47:20 48:4 50:17       chief 10:20       17:18,20 24:8
21:21:22:7,5,10       51:3,6 60:12       child 64:7,12       53:9 56:2,7 57:13         22:19:23:8:24:10       51:3,6 60:12       child 64:7,12       53:9 56:2,7 57:13
22:19 23.8 24:10       care 9:8 30:7       70:15 73:3 75:3       62:4,5,8 64:8 68:8         24:15 25:8,15       50:10       50:10       50:10       62:4,5,8 64:8 68:8
24.13 25.8,15     70:12     childhood 63:16     comfort 75:20       26:1,9,20 27:1,11     70:12     6000000000000000000000000000000000000
20.1,9,20 27.1,11 28:5,8,11,12,21 career 75:13 children 17:20 comfortable
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$
76:8

### [coming - day]

May 4, 2021

[	1	1	1
<b>coming</b> 14:11	consideration	<b>council</b> 1:1,4,13	68:9 70:4,18 71:1
63:11 65:13 80:19	57:10	2:17 4:12,17 7:5	71:16 73:14 77:11
comment 8:8	<b>constant</b> 33:1,14	10:8 13:4,14	80:5,14 82:2,3
56:12 58:5	37:4,20 38:7,18	15:21,21 17:12,14	county's 5:19
comments 39:8	39:7,8,13 40:4	17:18 18:9 20:4	<b>couple</b> 33:11
51:14,17 52:17	constitution 25:7	20:13,20 21:7,11	courage 6:18
69:18 77:10,12,20	25:21 26:4	22:19 24:2,12	<b>court</b> 8:17,18
78:1,2,7,18 79:3	constitutional	26:9 27:18 28:21	10:21 20:18 23:14
commission 82:20	24:20	29:6 30:2,3 31:2	23:18 24:6 26:16
commit 64:2	consulted 20:13	31:17 32:16,18	48:21
commitment 58:9	contained 23:2	34:6,16 35:4,21	<b>courts</b> 26:17
committed 6:1 7:3	82:9	36:17 37:20 38:19	coverage 47:4
17:9 64:7,18	context 23:11	41:15 44:10 51:15	covered 31:14
community 6:13	25:12	51:18 56:10,10	<b>covid</b> 11:18 15:4
7:12 15:13 43:8	continue 44:18	58:7 59:1,20 60:7	17:17 60:14 70:14
45:9 62:7,8 64:15	61:7 66:12 78:1	66:14 70:19 71:16	created 60:14
66:18 70:2,6	continued 9:12	77:11 78:2,17	creating 6:2 60:18
71:14,16	60:11 64:19	79:3,15 80:16	61:18 65:2
competitive 59:7	continuing 71:9	81:2,7 82:3	<b>crew</b> 14:15
59:8 66:4	71:19	council's 31:10	<b>criminal</b> 5:20 8:13
computer 39:17	contributions	<b>counsel</b> 82:4,9,10	8:20
69:6,9 73:21 77:6	7:11	82:11	<b>critical</b> 70:1 71:18
,			
82:7	<b>control</b> 5:14 6:1	<b>country</b> 26:18	cruisers 18:6
	<b>control</b> 5:14 6:1 <b>cookout</b> 11:15	<b>country</b> 26:18 <b>county</b> 1:1,1 5:12	<b>cruisers</b> 18:6 <b>current</b> 38:6
concerned 68:5		<b>county</b> 1:1,1 5:12	current 38:6
concerned 68:5 concerns 50:1	<b>cookout</b> 11:15 <b>cool</b> 78:15	<b>county</b> 1:1,1 5:12 5:18 6:7 7:1,5,6,8	
concerned 68:5	<b>cookout</b> 11:15 <b>cool</b> 78:15 <b>copies</b> 52:2	<b>county</b> 1:1,1 5:12	<b>current</b> 38:6 41:12,18 42:2
concerned68:5concerns50:1concluded20:15	<b>cookout</b> 11:15 <b>cool</b> 78:15	<b>county</b> 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14	<b>current</b> 38:6 41:12,18 42:2 46:21 47:14 50:14 64:17 65:2
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18	<b>cookout</b> 11:15 <b>cool</b> 78:15 <b>copies</b> 52:2 <b>copperville</b> 35:2 <b>core</b> 43:17 45:8	<b>county</b> 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5	<b>current</b> 38:6 41:12,18 42:2 46:21 47:14 50:14 64:17 65:2 <b>currently</b> 35:17
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5	<b>cookout</b> 11:15 <b>cool</b> 78:15 <b>copies</b> 52:2 <b>copperville</b> 35:2 <b>core</b> 43:17 45:8 <b>corey</b> 1:16 4:4	<b>county</b> 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12	<b>current</b> 38:6 41:12,18 42:2 46:21 47:14 50:14 64:17 65:2 <b>currently</b> 35:17 39:1 48:11 49:7
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18	cookout 11:15 cool 78:15 copies 52:2 copperville 35:2 core 43:17 45:8 corey 1:16 4:4 correct 74:5	<b>county</b> 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1	<b>current</b> 38:6 41:12,18 42:2 46:21 47:14 50:14 64:17 65:2 <b>currently</b> 35:17 39:1 48:11 49:7 74:20
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3	<b>cookout</b> 11:15 <b>cool</b> 78:15 <b>copies</b> 52:2 <b>copperville</b> 35:2 <b>core</b> 43:17 45:8 <b>corey</b> 1:16 4:4 <b>correct</b> 74:5 <b>corrected</b> 26:8	<b>county</b> 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12	<pre>current 38:6   41:12,18 42:2   46:21 47:14 50:14   64:17 65:2 currently 35:17   39:1 48:11 49:7   74:20 curriculum 63:11</pre>
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b>	cookout 11:15 cool 78:15 copies 52:2 copperville 35:2 core 43:17 45:8 corey 1:16 4:4 correct 74:5 corrected 26:8 correctional 5:4,8	<b>county</b> 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21	<b>current</b> 38:6 41:12,18 42:2 46:21 47:14 50:14 64:17 65:2 <b>currently</b> 35:17 39:1 48:11 49:7 74:20 <b>curriculum</b> 63:11 66:5,11
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3	<b>cookout</b> 11:15 <b>cool</b> 78:15 <b>copies</b> 52:2 <b>copperville</b> 35:2 <b>core</b> 43:17 45:8 <b>corey</b> 1:16 4:4 <b>correct</b> 74:5 <b>corrected</b> 26:8	<b>county</b> 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12	<pre>current 38:6   41:12,18 42:2   46:21 47:14 50:14   64:17 65:2 currently 35:17   39:1 48:11 49:7   74:20 curriculum 63:11</pre>
concerned       68:5         concerns       50:1         concluded       20:15         81:9       20:15         concludes       36:18         40:3       52:5         conclusion       20:1         78:3       20:1         concurrence       31:10         condition       17:7	<b>cookout</b> 11:15 <b>cool</b> 78:15 <b>copies</b> 52:2 <b>copperville</b> 35:2 <b>core</b> 43:17 45:8 <b>corey</b> 1:16 4:4 <b>correct</b> 74:5 <b>corrected</b> 26:8 <b>correctional</b> 5:4,8 5:11,17 6:6,15 7:4	county 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7	<pre>current 38:6    41:12,18 42:2    46:21 47:14 50:14    64:17 65:2 currently 35:17    39:1 48:11 49:7    74:20 curriculum 63:11    66:5,11 custody 5:13,21 cut 65:5</pre>
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b> 31:10 <b>condition</b> 17:7 <b>conditions</b> 34:13	<b>cookout</b> 11:15 <b>cool</b> 78:15 <b>copies</b> 52:2 <b>copperville</b> 35:2 <b>core</b> 43:17 45:8 <b>corey</b> 1:16 4:4 <b>correct</b> 74:5 <b>corrected</b> 26:8 <b>correctional</b> 5:4,8 5:11,17 6:6,15 7:4 7:7 10:18 13:17	county 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7 36:18 37:20 38:10	current 38:6 41:12,18 42:2 46:21 47:14 50:14 64:17 65:2 currently 35:17 39:1 48:11 49:7 74:20 curriculum 63:11 66:5,11 custody 5:13,21 cut 65:5 d
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b> 31:10 <b>condition</b> 17:7 <b>conditions</b> 34:13 35:5	cookout       11:15         cool       78:15         copies       52:2         copperville       35:2         core       43:17         corey       1:16         correct       74:5         corrected       26:8         correctional       5:4,8         5:11,17       6:6,15         7:7       10:18         13       corrections         2:18	<b>county</b> 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7 36:18 37:20 38:10 38:14,16,19 41:15	current 38:6 41:12,18 42:2 46:21 47:14 50:14 64:17 65:2 currently 35:17 39:1 48:11 49:7 74:20 curriculum 63:11 66:5,11 custody 5:13,21 cut 65:5 d dana 69:11,13
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b> 31:10 <b>condition</b> 17:7 <b>conditions</b> 34:13 35:5 <b>confidence</b> 75:6	cookout11:15cool78:15copies52:2copperville35:2core43:1745:18corey1:164:4correct74:5corrected26:8correctional5:4,85:11,176:6,157:710:1813:1746:13corrections2:184:14,205:196:8	county 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7 36:18 37:20 38:10 38:14,16,19 41:15 42:8,15,21 44:10	current 38:6 41:12,18 42:2 46:21 47:14 50:14 64:17 65:2 currently 35:17 39:1 48:11 49:7 74:20 curriculum 63:11 66:5,11 custody 5:13,21 cut 65:5 d dana 69:11,13 72:4
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b> 31:10 <b>condition</b> 17:7 <b>conditions</b> 34:13 35:5 <b>confidence</b> 75:6 75:20	cookout11:15cool78:15copies52:2copperville35:2core43:17 45:8corey1:16 4:4correct74:5corrected26:8correctional5:4,85:11,17 6:6,15 7:47:7 10:18 13:1746:13corrections2:184:14,20 5:19 6:811:21 12:10	county 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7 36:18 37:20 38:10 38:14,16,19 41:15 42:8,15,21 44:10 47:5,10,17 48:5,7	<pre>current 38:6    41:12,18 42:2    46:21 47:14 50:14    64:17 65:2 currently 35:17    39:1 48:11 49:7    74:20 curriculum 63:11    66:5,11 custody 5:13,21 cut 65:5    d dana 69:11,13    72:4 dangers 15:9</pre>
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b> 31:10 <b>condition</b> 17:7 <b>conditions</b> 34:13 35:5 <b>confidence</b> 75:6 75:20 <b>conform</b> 19:14	cookout       11:15         cool       78:15         copies       52:2         copperville       35:2         core       43:17         core       43:17         corey       1:16         correct       74:5         corrected       26:8         correctional       5:4,8         5:11,17       6:6,15         7:7       10:18         10:18       13:17         46:13       corrections         2:18       4:14,20         4:14,20       5:19         6:8       11:21         12:10       correctly         correctly       55:20	county 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7 36:18 37:20 38:10 38:14,16,19 41:15 42:8,15,21 44:10 47:5,10,17 48:5,7 48:10 49:2,7,13	<pre>current 38:6    41:12,18 42:2    46:21 47:14 50:14    64:17 65:2 currently 35:17    39:1 48:11 49:7    74:20 curriculum 63:11    66:5,11 custody 5:13,21 cut 65:5    d dana 69:11,13    72:4 dangers 15:9 date 56:7</pre>
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b> 31:10 <b>condition</b> 17:7 <b>conditions</b> 34:13 35:5 <b>confidence</b> 75:6 75:20 <b>conform</b> 19:14 <b>connection</b> 37:1	cookout       11:15         cool       78:15         copies       52:2         copperville       35:2         core       43:17         corey       1:16         correct       74:5         corrected       26:8         correctional       5:4,8         5:11,17       6:6,15         7:7       10:18         10:18       13:17         46:13       corrections         2:18       4:14,20         4:14,20       5:19         6:8       11:21         12:10       correctly         correctly       55:20         cost       50:4	county 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7 36:18 37:20 38:10 38:14,16,19 41:15 42:8,15,21 44:10 47:5,10,17 48:5,7 48:10 49:2,7,13 51:14,18,21 52:9	<pre>current 38:6    41:12,18 42:2    46:21 47:14 50:14    64:17 65:2 currently 35:17    39:1 48:11 49:7    74:20 curriculum 63:11    66:5,11 custody 5:13,21 cut 65:5    d dana 69:11,13    72:4 dangers 15:9 date 56:7 daughter 72:18</pre>
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b> 31:10 <b>condition</b> 17:7 <b>conditions</b> 34:13 35:5 <b>confidence</b> 75:6 75:20 <b>conform</b> 19:14 <b>connection</b> 37:1 71:11	<pre>cookout 11:15 cool 78:15 copies 52:2 copperville 35:2 core 43:17 45:8 corey 1:16 4:4 correct 74:5 corrected 26:8 correctional 5:4,8 5:11,17 6:6,15 7:4 7:7 10:18 13:17 46:13 corrections 2:18 4:14,20 5:19 6:8 11:21 12:10 correctly 55:20 cost 50:4 54:19 65:5,19 66:11,21</pre>	county 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7 36:18 37:20 38:10 38:14,16,19 41:15 42:8,15,21 44:10 47:5,10,17 48:5,7 48:10 49:2,7,13 51:14,18,21 52:9 55:4,10,13 59:21	<pre>current 38:6    41:12,18 42:2    46:21 47:14 50:14    64:17 65:2 currently 35:17    39:1 48:11 49:7    74:20 curriculum 63:11    66:5,11 custody 5:13,21 cut 65:5    d dana 69:11,13    72:4 dangers 15:9 date 56:7 daughter 72:18    74:20</pre>
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b> 31:10 <b>condition</b> 17:7 <b>conditions</b> 34:13 35:5 <b>confidence</b> 75:6 75:20 <b>conform</b> 19:14 <b>connection</b> 37:1 71:11 <b>consent</b> 4:16 5:2	<pre>cookout 11:15 cool 78:15 copies 52:2 copperville 35:2 core 43:17 45:8 corey 1:16 4:4 correct 74:5 corrected 26:8 correctional 5:4,8 5:11,17 6:6,15 7:4 7:7 10:18 13:17 46:13 corrections 2:18 4:14,20 5:19 6:8 11:21 12:10 correctly 55:20 cost 50:4 54:19 65:5,19 66:11,21 costly 58:13</pre>	county 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7 36:18 37:20 38:10 38:14,16,19 41:15 42:8,15,21 44:10 47:5,10,17 48:5,7 48:10 49:2,7,13 51:14,18,21 52:9 55:4,10,13 59:21 60:1,7,17 61:20	<pre>current 38:6    41:12,18 42:2    46:21 47:14 50:14    64:17 65:2 currently 35:17    39:1 48:11 49:7    74:20 curriculum 63:11    66:5,11 custody 5:13,21 cut 65:5    d dana 69:11,13    72:4 dangers 15:9 date 56:7 daughter 72:18    74:20 day 5:15 7:16 9:14</pre>
<b>concerned</b> 68:5 <b>concerns</b> 50:1 <b>concluded</b> 20:15 81:9 <b>concludes</b> 36:18 40:3 52:5 <b>conclusion</b> 20:1 78:3 <b>concurrence</b> 31:10 <b>condition</b> 17:7 <b>conditions</b> 34:13 35:5 <b>confidence</b> 75:6 75:20 <b>conform</b> 19:14 <b>connection</b> 37:1 71:11	<pre>cookout 11:15 cool 78:15 copies 52:2 copperville 35:2 core 43:17 45:8 corey 1:16 4:4 correct 74:5 corrected 26:8 correctional 5:4,8 5:11,17 6:6,15 7:4 7:7 10:18 13:17 46:13 corrections 2:18 4:14,20 5:19 6:8 11:21 12:10 correctly 55:20 cost 50:4 54:19 65:5,19 66:11,21</pre>	county 1:1,1 5:12 5:18 6:7 7:1,5,6,8 7:9,14,16 9:14 11:13 12:5 14:12 14:12 16:21 17:5 17:12,14 18:17 19:7 20:7,14 21:1 21:6,7,9,11,11,12 21:13,19 22:21 23:20 24:19 25:6 26:15 34:2,7 36:18 37:20 38:10 38:14,16,19 41:15 42:8,15,21 44:10 47:5,10,17 48:5,7 48:10 49:2,7,13 51:14,18,21 52:9 55:4,10,13 59:21	<pre>current 38:6    41:12,18 42:2    46:21 47:14 50:14    64:17 65:2 currently 35:17    39:1 48:11 49:7    74:20 curriculum 63:11    66:5,11 custody 5:13,21 cut 65:5    d dana 69:11,13    72:4 dangers 15:9 date 56:7 daughter 72:18    74:20</pre>

### [day - enforcement]

May 4, 2021

-	1	1	-
14:5 16:18 17:19	<b>deserves</b> 6:17,20	59:13 68:15 72:5	effective 21:17
21:19 24:7 46:19	detail 35:7	douglass 50:7	<b>effort</b> 44:9 47:13
47:3 64:16 65:17	<b>detention</b> 5:12 6:2	<b>dover</b> 11:10	efforts 59:11 70:9
65:18 72:20 73:15	6:11 9:4	<b>dr</b> 59:19 68:21	71:20 72:2
74:17 75:1,5,11	developmental	<b>drive</b> 43:14	<b>either</b> 78:11
75:15,19 76:9	75:9	<b>dropout</b> 62:19,19	election 19:20
82:13	diagnosed 75:3	<b>due</b> 24:5,7	20:2,5,15 21:2,14
daylight 16:18	diane 1:21 82:2,16	duration 20:21	23:16,19
days 19:19,21	<b>different</b> 11:11,14	21:13 24:16,21	elections 3:4
24:7 47:1,3	61:13	durational 3:2	18:19
<b>dcs</b> 54:20 56:1	differential 38:12	18:16 20:4,15	electronic 6:12
<b>deal</b> 5:5 55:8 80:4	difficult 11:21	23:15,19	elementary 60:10
dealing 15:5	58:12	durham 39:12,15	72:18 74:14,15,21
<b>debt</b> 47:21	<b>diligence</b> 67:12,13	39:21 53:1,4,7	eligible 47:17
decades 56:21	diligently 70:5	58:2,4 59:16 69:5	51:13
decisions 20:17	dinner 15:2	69:8 72:8 73:20	emergency 30:19
58:12,13	<b>direct</b> 15:19	73:21 74:5 77:1,2	46:19 48:13
decrease 48:12	director 14:9	77:9 78:6,9	emotional 61:14
62:18	15:17	<b>duties</b> 6:20 9:6	63:17
decreased 54:19	disbursements	12:15	emphasize 70:21
dedication 6:18	4:17,19,21 5:1	e	employ 7:2
16:21	discharge 17:7	<b>e</b> 1:18 51:16 77:12	employed 60:4
<b>deemed</b> 24:17	discussions 31:1	earlier 46:2 51:7	employee 5:5
<b>deeply</b> 7:3 72:1	dispatchers 46:12	early 10:20 63:16	11:12 82:11
definitely 13:13	displayed 20:5,16	75:21	employees 5:9,12
31:3	21:2,15	eastern 59:9	5:18 6:7,15,19 7:4
deletions 2:18	<b>dispose</b> 35:16	easton 49:11,12	7:8 10:19 13:8
4:14,20	distract 20:11	49:15 50:11 51:1	16:14,14 47:17
delivered 51:18	<b>district</b> 20:18,19	60:9	59:4 63:6
delivery 60:15	23:14,18 67:17	echo 13:1	employment
demand 54:18	<b>districts</b> 35:3 62:3	economic 45:11	70:11
55:11	<b>diverse</b> 63:20	economically	<b>ems</b> 49:3,5
department 5:18	71:14	66:18	emts 13:15 46:12
6:7 12:4 13:5	<b>divilio</b> 1:17 3:18	ed 62:16	enables 75:19
15:19 17:9 30:4	3:19 8:4 9:21 10:1	educate 64:11	enabling 44:10
34:9,11 47:9	14:7,8 15:16	educated 66:19	70:14
48:15,19	17:15 22:11,12	education 45:11	enactment 21:5
departments	25:16,17 28:13,14	60:16 61:4,20	encompass 63:16
48:20	29:13,14 31:20	62:21 63:13 65:11	encourage 7:9
deputies 13:15	32:4,5 36:8,9	67:15 76:10	endeavors 63:21
1.0	68:11 79:8,9	educational 66:17	endured 7:13
46:9			
derives 21:5	<b>dog</b> 49:20		enforce 21:12
		70:2	<b>enforce</b> 21:12 <b>enforcement</b> 3:2 18:16 20:21 21:8

# [enforcement - given]

May 4, 2021

23:21 46:6 58:16	experiences 61:18	47:14,15 51:3	<b>full</b> 47:2,17 50:3
engaged 70:6	63:3	70:19	64:8 66:13 72:20
<b>enjoy</b> 16:13 17:19	expires 82:20	<b>fits</b> 26:6	73:15 75:15,19
ensure 43:8	explain 33:3	<b>five</b> 27:8 37:16	<b>fully</b> 73:6
entered 82:9	explains 23:5	39:10 52:20 62:10	functions 11:17
entirety 18:20	explanation 23:1	67:6 71:2 73:7	<b>fund</b> 41:11,12
entity 18:3	24:11	<b>fix</b> 54:1,3	42:5,9 44:14 48:4
environment	express 66:12	flag 2:9	50:18,21 51:10
45:11 60:19	expressions 12:8	<b>flash</b> 78:13	<b>funded</b> 47:11,14
equipment 42:7	extremely 7:3	flexible 44:3,8	47:21 48:1
42:13	f	45:4	<b>funding</b> 41:16
equitable 63:18	<b>f</b> 1:14	<b>floor</b> 10:16	42:6 45:14 46:4
especially 55:12	<b>face</b> 16:3	<b>focus</b> 43:12	50:7,10 66:13
76:5,12	facilitate 15:15	focused 49:6	71:9 73:14
<b>essential</b> 5:19 70:3	<b>facilities</b> 48:5 49:3	follow 2:8	<b>funds</b> 34:12 35:6
establish 40:8	facility 15:8	<b>food</b> 70:11	44:13 51:8
62:21	fact 25:5	<b>force</b> 66:19	<b>further</b> 23:1,5
evaluating 43:20	fall 65:3	forefront 15:4	25:11 44:11 78:20
evening 27:21	<b>family</b> 61:14	foregoing 20:4	82:5,8,10
33:7 59:20 77:17	far 68:5	foresight 60:17	<b>future</b> 48:6,15
78:4 79:5	fast 27:10	forget 80:7	50:18 51:11 59:3
event 19:18,20	fatalities 30:20	forgotten 2:16	61:2,4 68:1
20:1		18:3	fy2021-2022
events 1:10 8:15	favorite 15:1	forth 19:15	38:21
11:19	<b>federal</b> 45:1	fortunate 7:2	<b>fy2022</b> 37:21 38:9
everybody 2:4	feel 59:5 63:20	fortunately 26:2	38:20
18:10 24:12 53:8	feels 12:9	<b>forum</b> 67:19	<b>fy22</b> 38:19
69:20	<b>felt</b> 2:14	forward 45:2	g
everybody's 15:5	<b>file</b> 24:5	60:12 61:17,19	
exactly 27:11	<b>filling</b> 70:11	66:16 67:18 68:1	gain 75:20
examination 82:5	filter 34:14,18	71:18	gainfully 60:3
exceeded 35:19	35:12	<b>found</b> 51:21	<b>gamble</b> 58:7,8,19
excellent 73:2,9	<b>filtered</b> 26:16	foundation 63:1	59:7
exceptions 19:8	<b>final</b> 57:2	<b>four</b> 4:7 45:21	<b>gap</b> 62:17
excessive 54:19	<b>finally</b> 43:19 45:6	46:18 63:16 66:3	<b>garner</b> 64:3
excuse 24:21	<b>finance</b> 52:4	<b>foxwell</b> 74:1,4,7,8	<b>general</b> 41:11,12
exhibited 6:18	<b>finding</b> 70:11,12	74:10,13,14,20	51:10
expanded 73:4	<b>fine</b> 10:14 26:7	76:16,20 78:11	generate 38:8
expanding 49:6	fire 18:5	<b>frank</b> 1:17	getting 27:9 63:6
expansion 49:5,10	<b>first</b> 11:12 13:19	frederick 50:7	65:12 73:11 79:15
50:4 63:5	32:21 37:19 50:12	<b>free</b> 62:16	<b>give</b> 8:8 72:21
expense 46:5	53:4 68:8 73:7	<b>front</b> 55:7	76:9
expenses 42:15	<b>fiscal</b> 41:10,12,19	frugality 43:10	<b>given</b> 7:15 21:18
46:1 67:1	41:20 42:2 47:8		37:15 71:1,2

### [giving - indicating]

May 4, 2021

<b>giving</b> 15:13 33:14	<b>griffith</b> 59:19 60:1	held 23:18	house 48:18,21
<b>glad</b> 13:20	68:21 74:18	help 16:8 26:13	60:4
<b>go</b> 15:9 33:8 34:2	<b>group</b> 37:17 62:15	54:17 59:10 64:15	i
37:10 45:12 54:5	62:17	67:17,18 68:17	<b>idea</b> 11:1
54:5 67:8 78:1	grow 63:5 71:8	71:12,19 75:12	identified 30:19
81:3	growing 65:16	<b>helped</b> 30:6 60:19	49:9 60:11
<b>goal</b> 61:6 64:1,2	grows 55:13	75:11	immediately
<b>goat</b> 55:16	growth 63:4 70:4	helping 26:10	21:17
going 2:8 10:17	<b>guess</b> 31:3,9 35:14	64:7 71:8	
14:13 15:6 30:7	78:17	helps 16:11 76:3	<b>implementing</b> 62:10
33:3,8,14,16,21	guys 12:20 16:5	<b>heroin</b> 15:6	
36:21 40:20 42:12	30:13 52:12 57:8	<b>hey</b> 10:12 53:10	importance 60:21
45:12,20 53:14	57:11,17,21 58:20	69:13	<b>important</b> 6:14
57:9,16 59:10	59:3 68:5,15,17	<b>hi</b> 74:7,13	63:21 76:8
61:2 63:8,15 65:4	72:5,6 74:7	hiccup 26:12	imposing 20:4
68:16 73:9 80:7	h	<b>high</b> 15:7 41:1	impressive 13:5
80:12,14 81:2,5		50:11 51:1 64:18	improved 55:10
good 7:19 11:3	hand 39:18 51:17	<b>higher</b> 38:5,7,17	improvement
12:10 17:19 22:1	53:21 77:6 82:13	highest 62:13	45:7
25:16,17 27:9,12	handout 67:4	highlighted 60:17	improvements
29:4 31:16 32:12	hands 7:15 21:18	60:21	31:4
40:16 44:21 53:8	78:10	highlights 45:17	inaudible 23:7
56:16,18 59:19	handset 41:3	highly 7:2	73:8
60:4 67:8 69:14	happen 51:8 62:7	highways 49:19	incarcerated 12:2
69:16,16,17 71:11	happy 16:1 27:3	historically 11:6	incarceration 6:5
78:5,16 79:4,12	37:4 59:5,12 80:6	history 10:19	include 42:17 71:9
graduates 60:3	hard 14:1 15:14	holding 32:18	included 42:3
graduation 62:14	16:16,20 33:7	holidays 15:1	46:3 50:10
grande 53:5,8,13	55:17 57:4 70:19	hollis 56:19 57:7	including 6:11
53:15,19 54:1,3,8	79:15,18 80:2,19	57:20	71:5,16
54:11 57:18 58:1	<b>health</b> 45:10	home 6:12 70:17	incorporated 38:3
grant 49:12	65:20 70:12	75:21	38:11
granted 38:12	healthy 70:6	honestly 76:7	<b>increase</b> 42:3,11
grants 65:5 66:8	hear 37:2,9 40:19	honor 15:18	42:18 44:5 45:19
<b>grateful</b> 66:14	40:21 69:12 72:13	honored 8:1 14:3	46:1 47:16,18
great 2:14 3:10	heard 12:7 24:16	honoring 14:4	48:12 55:21 65:19
7:15 10:13 11:1	hearing 4:15,21	hopeful 44:17	65:21 66:1,6
12:3 19:6 21:18	28:2 32:18,19,21	hopefully 17:16	increased 46:4
37:7 40:17 53:18	37:19 39:6 40:4	hot 71:10	66:7
53:19 59:10 68:4	52:15,16 77:14	houlihan 1:21	increasing 42:16
68:7 72:15 73:17	hearings 8:18	82:2,16	indicate 77:5
greater 17:4	37:12,13	<b>hour</b> 5:14 46:19	indicated 18:3
0	hearts 2:14	hours 46:21 47:3	indicating 39:21
greatly 15:10 73:4		<b>HUUIS</b> 40.2147.3	66:3 77:3
75:2 76:11			

### [individual - locked]

May 4, 2021

individual 39:10	isolated 70:16	64:11 66:13 67:5	3:21 10:2,3 12:21
44:11 52:19 62:15	isolating 76:12	68:15,18 72:11	13:1 22:13,14,20
individuals 6:1	<b>issue</b> 26:15	73:3 77:8 80:12	23:9 25:10,11
7:11	<b>issued</b> 20:17	knowing 65:3	28:7,15,16 29:15
information 51:20	<b>issues</b> 6:4 46:14	<b>knows</b> 69:20	29:16 32:6,7 36:3
70:7,13	61:14	kokolis 8:9 10:13	36:10,11 78:20
informed 40:2	item 2:21 3:5,7,9	10:18 14:9 15:16	79:6
infrastructure	4:11 31:3 32:19	15:18 17:2	letter 34:12 35:5
45:10	34:3	1	letters 73:5
initiated 23:13	items 41:17 42:12	<b>land</b> 48:6,8,15	letting 67:5
inmate 5:14	j	landfill 35:16	<b>level</b> 47:13,14
<b>inmates</b> 6:3 8:17	<b>jail</b> 13:21	lane 33:2,5,6 37:1	library 69:12,21
9:13 12:15	jails 11:5	37:2,9,10,11 39:5	70:18 71:13,15
innovative 61:18	<b>jess</b> 10:9 34:5	40:10,13 41:1,8	library's 71:6
63:2	job 7:19 14:15	41:10 44:6 45:13	<b>life</b> 7:13 35:19
inside 16:18 18:7	22:1 29:4 52:13	45:15,16 52:7	limitation 24:21
insight 13:3	jobs 14:19,20	56:21	limitations 26:7
instruction 61:10	jobs 14.19,20 john 67:14	lane's 40:18	limited 6:11
insurance 65:20	joining 46:5	language 65:11	<b>limits</b> 3:2 18:16
intellectual 70:3	jump 30:16	large 11:16 45:19	20:5,15,21 21:13
<b>intent</b> 34:12 35:5	jurisdictions 9:4	47:11	23:15
intention 20:3	26:17	<b>laura</b> 1:18	<b>line</b> 4:11 10:9,11
interact 17:21	justice 5:20 8:13	law 46:6 58:15	24:19 25:6
interaction 76:10	8:20 10:21	82:4	<b>list</b> 4:6 18:9 30:3
interest 20:6		laws 21:8 25:6	30:14,18 31:18
34:20	k	layla 74:20 75:2	<b>listed</b> 19:10
interested 82:12	<b>k</b> 65:17,18 72:20	leadership 80:20	<b>listen</b> 56:14
interim 34:1	73:15 74:17	leah 74:14	listening 16:15
internet 71:11	<b>keep</b> 9:14 13:20	learn 61:3 71:8	66:15 79:17
interrogated 82:4	16:5 18:6 40:1	73:5	litigation 23:13
intersection 31:5	53:14 59:3 70:6	learner 65:12	<b>little</b> 10:16 18:10
31:8	keeping 16:3	learning 61:1,2,5	26:12 27:5 41:7
introduce 22:6	kelly 2:15,15	61:8 63:16 67:10	45:13 53:11 54:18
introduced 22:5	59:21 68:3	73:8 75:8	72:15 74:9,11
22:21 27:17	<b>kids</b> 73:11	leave 27:4 80:4	80:11 81:7
<b>invest</b> 44:20	<b>kind</b> 12:8 30:16	lecates 30:19	<b>lives</b> 16:9
invested 68:12	kindergarten 76:2	led 6:4	<b>living</b> 65:19
investing 45:6	<b>know</b> 8:9 14:10,12	legal 47:6	<b>loan</b> 34:17,20,21
67:7 68:7,10	14:16,20 23:4	legislation 9:1	<b>local</b> 9:3 66:9
investment 44:8	27:8 30:16 44:16	44:10	located 38:3,11,17
64:9 67:2,3	48:7,11 53:21	legislative 20:3	48:11
<b>invite</b> 17:17	54:6 55:7,11	lesher 1:15 2:7,13	locations 48:14
inviting 53:9	56:20 57:4 58:12	2:19,20 3:9,11,20	locked 13:20
	59:9 60:15 61:21		

### [long - number]

May 4, 2021

long 26:6 27:4	manager's 34:7	<b>million</b> 41:17,18	multiyear 50:19
44:20 76:5	mandated 47:12	41:21 42:1,4,4,5,7	mute 4:4
look 15:7 48:14	mandating 9:2	42:10 48:2,6,17	mute 4.4 mutism 75:4
68:1 71:18	manner 82:7	49:4,9 50:5,14,17	
looked 31:2	marsh 72:18	51:4 65:1,6,8	n
		mills 35:2	name 4:5 25:18
<b>looking</b> 14:14 27:7 54:13 61:17	74:15,21		39:9 52:18 72:11
	maryland 1:1 9:5	mind 15:5 19:5	72:16 73:6 74:4
<b>looks</b> 40:16,17	20:19 30:4,21	68:8	74:13
lord 7:17 16:10	31:4,7 62:3 82:1,2	minds 75:18	named 82:3
21:20	match 49:11	minimizing 20:7	national 10:18
lose 79:20	matching 56:2	minor 49:1	necessary 46:9
losing 2:15	materials 71:13	minors 65:13	47:4 51:10
lot 12:19 18:2	math 73:6	minute 58:14	<b>need</b> 13:6 22:6
29:2 55:7,8,15	matter 23:14	minutes 4:11,13	24:5 26:12 27:13
56:5 59:2,14 66:8	27:21 29:5 82:7	4:15,16 37:15,16	48:9,11,14 52:9
66:9,11 68:9 71:3	<b>maximum</b> 19:13	39:9,10 52:19,20	55:19 59:5 61:7
76:16	19:13	mission 12:4 17:9	66:12 67:18 75:18
lower 38:14 66:5	meals 62:16	mobility 54:17	76:5,11
lowest 62:19	mean 16:17 23:3	55:9	<b>needed</b> 43:18 51:4
<b>lunch</b> 15:2	53:21 80:12	<b>modest</b> 44:5 45:21	56:3
lurking 54:6	means 18:2 82:7	<b>mom</b> 60:2	needs 22:4 44:14
m	measures 66:6,8	moment 33:19	51:5 61:14 64:20
<b>madam</b> 3:15 5:3,6	66:11	money 45:2 65:9	66:15 70:3 71:14
7:18 8:5 9:17	medical 12:12	66:9	<b>new</b> 30:14 31:18
18:12 19:1 21:21	46:19 48:13 61:15	monitoring 6:12	46:16 57:14 60:9
22:8 27:12 28:9	meet 34:13 35:5	month 5:15	61:18 63:14 65:15
31:21 36:4 40:5	64:20 71:14	<b>morris</b> 10:10 33:6	newcomb 35:3
<b>mail</b> 51:16 77:12	meeting 1:4 2:5	33:21 36:21 37:6	<b>newer</b> 54:17
<b>mailed</b> 51:17	30:3,17,18 78:3	37:10 77:15,18,21	<b>newman</b> 69:6,7,11
maintain 66:5	81:9	81:2,3,4	69:11,14,17,20
maintaining 5:13	members 1:13	mother 74:14	72:7 78:11
5:21 43:9	59:20	motion 7:20 22:2	<b>noon</b> 51:15 77:12
maintenance	mentioned 44:6	27:16,20 28:3,7,8	<b>north</b> 31:8 47:5
47:13	50:19 74:18	31:17 35:21	49:6 51:19
<b>major</b> 49:2 51:2	mertaugh 30:12	motorists 20:12	notary 82:2,17
majority 4:9	31:13 32:15	<b>move</b> 3:11 4:7,10	note 42:11
making 62:7	michaels 34:15	16:8 27:20 29:4	notes 82:6
<b>man</b> 32:16 53:21	35:1	30:2 33:11 67:18	notorial 82:13
management	<b>mid</b> 44:12	78:17	november 42:21
30:19 35:13 43:7	<b>midst</b> 44:16	moved 28:3 31:19	<b>number</b> 3:6,7
manager 34:2	<b>mighty</b> 17:13	36:2	8:21 11:11 19:13
36:18 52:9 59:21	<b>mike</b> 30:10 31:11	moves 4:15,21	31:3 40:7 43:17
80:5	32:13	moving 45:2	50:6,19 51:6,12
		60:12 66:16	, , -,

### [number - point]

May 4, 2021

51:20	<b>old</b> 27:8 35:18	<b>pack</b> 1:16 4:3,3	<b>percent</b> 42:1,16
numbers 15:7	73:7 75:4	8:1,7 9:16 10:6,7	45:21 66:1
73:6	once 16:13 18:7	22:4,17,18 23:7	performance 6:19
<b>nurse</b> 12:11	<b>online</b> 8:10 9:10	24:14 25:8,13	<b>permit</b> 19:8,11
<b>nursing</b> 65:14,17	58:3,5 78:8	26:21 27:14 28:5	permitted 19:11
0	<b>open</b> 39:6	28:19,20 29:5,9	<b>person</b> 61:1,5
<b>o'clock</b> 32:17	<b>opening</b> 52:15,16	29:19,20,21 32:10	62:2,5
77:17 81:6	operate 47:3	32:11 33:13 36:2	<b>personal</b> 6:4 70:4
oak 35:2	operating 41:16	36:14,15 73:20	personally 8:11
obligation 34:12	42:15 45:20 46:1	79:1,2,5	71:3 82:3
35:6	operation 6:9	pack's 12:8 13:2	personnel 43:11
<b>obstruct</b> 20:11	operational 44:5	<b>page</b> 52:3	46:14
occurred 30:20	opinion 8:12	<b>paid</b> 34:21	pertaining 3:3
offer 61:4 65:18	75:19	pandemic 15:6	18:18 21:2,14
66:4 70:7 71:13	opportunities 6:3	44:17 60:8,14	<b>pete</b> 1:15
73:13 76:14	61:8,19	65:4 70:8 76:5	phase 49:4
office 20:14 46:7	opportunity 14:1	panelist 74:2	phased 50:6
46:10 47:7 48:9	55:21	paramedics 46:12	phenomenal
51:18 52:4 58:5	<b>optimal</b> 43:8,21	park 50:8,9	52:13
58:11,16	<b>option</b> 49:15,16	part 8:12 10:19	<b>phone</b> 39:16 72:8
officers 5:4,9,11	<b>order</b> 42:8	11:6 13:16 14:3	77:4
5:17 6:6,15 7:4,8	ordinance 25:2	14:19 16:9 17:5	<b>pick</b> 54:20
13:17 46:6,13	39:1 40:9 52:2	38:21 46:20 55:14	pieces 9:1
oh 4:4	organization	55:15 71:19	pillars 45:8
okay 2:16 3:13 4:7	39:11 52:21	participants	<b>place</b> 82:4
4:10,12,17 5:2 8:3	orientation 13:4	39:13 53:2	<b>plan</b> 62:11,12
8:5 18:9 19:3 22:7	original 54:15	particular 70:20	63:15 64:1,2,3
23:8 24:10,12	originally 65:1	<b>parties</b> 82:11,11	67:3,9 74:19
25:15 27:11 28:8	outcome 17:10	<b>partners</b> 64:15,18	planet 33:2
29:7,10,21 30:10	82:12	<b>party</b> 17:16	planned 11:14
30:10,13 31:11,11	outlay 42:6,13	<b>pass</b> 44:10	planning 63:14
31:15,21 32:16,18	outline 47:19	<b>passed</b> 21:8 24:3	<b>plant</b> 34:15,19
32:20 33:10,20	outside 38:3	patrick 26:10	<b>plate</b> 57:13
35:20 37:11 39:4	overall 42:11	27:18 29:2	<b>play</b> 8:19 71:7
40:1,1,2 41:10	45:19 61:21 62:14	patrons 71:8	<b>please</b> 5:6 8:6
52:12 53:6,15,19	65:20,21	<b>pay</b> 65:10	9:17,18 18:12,14
56:15 69:7,10	overarching 43:6	<b>pen</b> 17:13	22:8 32:1 36:5
72:13,16 73:16	43:7 61:6	pension 46:6	37:13 39:8,15
74:6 76:19 77:7,8	overdue 44:20	<b>people</b> 9:7 13:16	40:5 44:1 45:5
77:19 78:5,15,16	overtime 46:21	15:7,11 16:6,8	52:18 53:7 67:2
78:21 79:6,10,14	р	17:7 26:5 27:6	72:10,11 77:5
80:7 81:1	<b>p.m.</b> 1:7 78:4 81:9	68:14 70:13 71:10	pledge 2:8,12
	-	78:9	<b>point</b> 56:19 79:16

### [pointed - raised]

May 4, 2021

• • • • • • • • • •	70.10	45.7	10.0.17
pointed 27:18	78:18	program 45:7	<b>provides</b> 19:8,17
<b>police</b> 18:5	press 34:14,18	59:8 63:5 65:15	21:7 75:16
political 25:18	35:12,15,17 39:16	65:15,17 72:20	providing 11:7
pops 77:8	39:17 77:6 78:13	73:1,2,4,15 74:17	12:3,14
population 17:5	pressure 56:6	75:1,1,5,11 76:9	prudent 24:18
55:11,13	pretty 31:13	76:15	<b>public</b> 5:20 6:16
<b>portion</b> 47:11	previously 23:18	programming	8:15 11:19 13:17
50:2,15	<b>price</b> 1:18 3:14	70:10	18:4 23:14 28:2
<b>position</b> 44:21,21	4:1,2,5 10:4,5	programs 6:10	32:17,19,21 34:10
47:7,8 56:8	13:12,13 14:6	15:15 16:12 70:16	37:12,19 39:6
<b>positions</b> 46:15,16	18:2 22:6,15,16	<b>project</b> 19:20 20:1	40:3,20 43:1,15
46:18	26:1,2 27:2,11	50:13	43:21 45:10 46:2
positive 55:15	28:17,18 29:17,18	projects 42:5,13	47:9,10 48:8,18
80:13	31:19 32:8,9	43:11,16,17 44:9	48:19 52:15,16
possible 27:10	36:12,13 40:18	44:12,20 47:19,20	56:13,20 58:10,16
<b>post</b> 11:18 17:17	41:7 56:12 64:9	48:4 49:2,20,21	59:16 60:2,16
<b>posted</b> 19:19	68:10 79:11,12	50:6,18,18,20,21	62:1,9,20 64:14
potential 45:1	pride 12:3	51:2,9 60:12	66:2,20,21 67:7
61:1 64:8	primarily 42:6,14	proliferation 20:8	73:14 77:14,20
potentially 46:5	49:5	promoting 20:10	78:1,6,7 82:2,17
powerpoint 40:11	printed 82:6	properly 67:1	publiccomments
40:15	prior 42:9	properties 38:3,11	77:13
practical 44:2,4	priorities 48:7	38:17	publicly 58:14
45:3	66:3	property 20:6,16	purchase 55:3
<b>prayer</b> 2:7,12,14	<b>priority</b> 30:3 43:1	21:3,15 24:16	purchases 42:6,14
<b>pre</b> 65:17,18	46:3,7	25:1 26:6 38:1,6,9	purpose 5:13
72:20 73:15 74:17	prisons 11:5	38:13,16 42:18,19	put 3:5
precedent 24:4	<b>private</b> 20:5,16	proposal 54:13	<b>puts</b> 57:5
prepare 75:12	21:3,15 24:16,21	proposed 37:21	putting 15:11
preparing 41:15	26:6	41:10,20 47:20	50:16 57:1
preschool 75:1	probably 35:17	51:12	q
76:15	problem 32:14	proposing 37:21	qualified 46:9
presence 82:9	36:20 69:19 79:6	protecting 58:20	quality 7:12
present 27:5 74:3	proceedings 2:1	protects 45:1	questions 35:8,20
presentation	process 43:11,19	<b>proud</b> 60:2 62:4,6	<b>quick</b> 74:16
40:12 52:5,14	processes 43:20	64:5 71:15 80:15	quickly 24:9
57:11,14	proclaim 7:6	<b>provide</b> 23:1,10	<b>quite</b> 44:17
presented 30:17	proclamation 5:4	26:5 39:7,8 47:2,4	quotas 75:9
presenter 69:8	5:7,8 7:21 12:7	49:12 52:17,18	r
<b>president</b> 2:7,10	profession 12:9	61:7 71:9	
2:20 11:2 12:21	63:9	provided 9:3 15:3	race 62:15
13:11 22:20 23:9	professional 7:2	17:12,14 67:4	raise 39:18 77:6
27:14 34:6 36:18	professionalism	70:1,9	<b>raised</b> 78:13
59:20 67:14 77:21	6:17		

#### [ranging - scheduled]

May 4, 2021

ranging 61:13	reconvene 78:4	requesting 34:16	revitalize 71:12
rarely 6:15	record 5:7 18:13	48:5	riding 8:14
rate 34:21 38:1,5	19:2 23:15 37:5	requests 41:16	<b>right</b> 9:1 11:8
38:6,6,7,15,20,20	37:14 40:6	require 28:1	22:5 30:1 31:15
42:18 62:14,19,19	recorded 82:6	requirement 25:3	31:16 32:17 33:10
rates 38:13,16,18	recover 44:19	27:19	51:1 53:21 54:11
ray 30:10 31:13	recovery 44:16	requirements	56:14,15 58:7
32:13 34:7 35:7	71:19	19:12,15,16 23:19	68:15,16 74:13
35:10	recruitment 43:13	requires 44:9	76:11 77:7,20
read 5:6 18:12,20	46:13 63:19	reserves 50:17	79:12 80:11 81:1
19:2 37:4 40:5	recurring 44:6	resident 72:17	81:3,3
readiness 63:17	reduced 62:16	resident's 49:14	road 49:20,21
ready 30:2 44:21	regarding 23:15	residents 7:13	50:3
reagan 11:2	24:3,20 74:17	17:6 70:4 71:17	roads 50:2,3
real 38:1,6,16	region 34:14,19	resolution 3:1	role 8:19 71:7
<b>42:19</b>	registering 70:13	18:13,15 21:5,16	role 8:19 /1:7 roll 8:6,7 9:18
<b>realize</b> 64:7			22:8 32:1 36:5
realized 54:16	regulations 19:9 rehabilitate 16:5	22:3 23:4,12,17 24:2 25:4 27:15	<b>roof</b> 48:21 50:11
62:11		24:2 25:4 27:15	50:12,15 51:1
realizes 16:11	rehabilitating 15:11	resolve 6:3	· · · · · · · · · · · · · · · · · · ·
			route 30:21,21
really 16:15,21	reiterate 45:18	<b>resolved</b> 21:10	31:4,7
17:2,6 18:1 27:9	related 3:3 18:18	<b>resources</b> 70:2,7	routinely 6:18
49:21 52:14 55:9	19:18 48:20 82:11	70:10,11	royal 35:2
62:8 63:7,15	relative 35:8	respect 6:21	<b>ruling</b> 24:20
67:17 68:3 69:1	release 6:12	response 23:13	run 57:2
73:16 76:4 79:17	relocate 48:9	24:6 48:12,13	running 16:2
79:20 80:18	removed 19:21	responsibilities	S
reasons 20:8	rentals 24:3	9:6	safe 9:14 16:3,5,7
61:13,15	replace 50:14	responsibility	safely 55:20
<b>received</b> 41:16	replacement	13:7	safety 5:20 7:12
49:12	34:13,18 48:21	responsible 6:8	12:1 13:17 18:4
<b>receives</b> 6:16	50:11,12	12:1 21:7	20:10 43:1 45:10
recess 78:3 81:3,5	<b>report</b> 34:2,7	rest 75:12,17	46:2 48:8,18,20
recessed 77:15,16	36:19	retain 46:9	50:1 58:10,16
recognition 6:16	reported 1:20	retention 43:12	salaries 66:4
12:6	representing	46:14 59:11 63:20	<b>salary</b> 46:11
recognize 7:10	37:16 52:21	retirement 46:4	sanitary 35:3
11:4,20 12:13	represents 11:13	59:8	<b>santo</b> 53:5,10
recognized 71:7	request 34:9,10	return 44:13 67:2	savings 65:5 66:11
recognizing 11:10	35:6,8 54:15,21	revenues 38:9	<b>saw</b> 14:18
43:13	55:4,6 64:17 65:6	<b>review</b> 4:12,18	scale 11:16 46:11
reconsider 55:1	71:6	31:10	scheduled 39:2
65:8	requested 56:3	revising 63:10	
	65:1 69:5		

#### [scholarships - start]

May 4, 2021

schoolSchoolSchoolSchoolSchoolSchoolSchoolSchoolSchool $59:17$ $60:10$ $62:2$ $40:15$ $43:14$ $50vol$ $44:21$ sorry $22:7$ $22:7$ $22:10$ $64:20$ $65:19$ $66:15$ $59:2$ $67:2$ $69:3$ $59vel$ $41:17$ $45:16$ $50udh$ $77:16$ $79:20$ $64:20$ $65:19$ $66:15$ $59:2$ $67:2$ $69:3$ $59vel$ $41:17$ $45:16$ $50udh$ $33:8$ $31:0$ $31:8$ $74:15,217$ $75:13,18$ $62:20$ $24:20$ $22:22:23:3:4$ $50udh$ $31:2$ $56:16$ $73:8$ $74:15,217$ $71:16$ $59:12$ $5ginal$ $44:19$ $51:16$ $59:12$ $59:13$ $57:7$ $scroutiny$ $44:11$ $sent$ $51:16$ $5gins$ $33:18:18$ $51:16$ $59:19$ $82:13$ $sertousness$ $13:6$ $19:19$ $20:5,10,11$ $59:19,20$ $59:19,20$ $82:13$ $sertousness$ $13:6$ $20:16$ $21:2,15$ $59:10,11$ $84:14:19$ $51:16$ $51:10$ $51:16$ $20:16$ $21:2,15$ $59:10,11$ $84:14:19$ $51:16$ $51:10$ $51:10$ $51:10$ $51:10$ $51:10$ $67:14$ $51:16$ $51:10$ $51:10$ $51:10$ $51:10$ $51:10$ $84:14:19$ $51:16$ $51:10$ $51:10$ $51:10$ $51:10$ $51:10$ $84:14:19$ $51:10$ $51:10$ $51:10$ $51:10$ <t< th=""><th>ash sharehing (2.)</th><th>non 4.5 14.1 16.17</th><th></th><th></th></t<>	ash sharehing (2.)	non 4.5 14.1 16.17		
$\begin{array}{llllllllllllllllllllllllllllllllllll$	scholarships 63:2	see 4:5 14:1 16:17	<b>short</b> 24:3	somewhat 27:19
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				U U
$\begin{array}{c c c c c c c c c c c c c c c c c c c $				
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				0
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			•	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		-		
$\begin{array}{llllllllllllllllllllllllllllllllllll$	· · · · · · · · · · · · · · · · · · ·		0	
$\begin{array}{llllllllllllllllllllllllllllllllllll$				
$67:7\ 73:14$ send $51:16$ signals $44:15$ $37:13,15,16\ 39:13$ schoolwork $70:15$ senior $55:12$ signature $82:15$ $39:15,19\ 52:19,20$ screen $40:14$ sense $54:10$ significantly $70:9$ $77:3,4\ 78:12,14$ seal $7:15\ 21:18$ september $82:20$ significantly $70:9$ $77:3,4\ 78:12,14$ second $3:14\ 7:20$ seriously $13:9$ $19:9,910,13,14,18$ speaking $37:17$ second $3:14\ 7:20$ seriousness $13:6$ $19:19\ 20:5,10,11$ $39:10,11$ $39:10,11$ $8:4\ 14:19\ 15:14$ serve $20:6\ 43:15$ $20:16\ 21:2,15$ special $12:17$ $22:2\ 28:9\ 31:17$ $64:10$ $23:16,19\ 25:18$ $52:15\ 65:10$ $59:9$ secondary $43:16\ 43:15$ $35:19$ similar $24:1$ $59:9$ secondary $43:16\ 43:13$ $9:3\ 46:19\ 48:13$ $18:21\ 35:11\ 52:11$ $59:9$ secretary $3:15,16$ services $6:10\ 82:12$ spent $11:7\ 62:9$ secretary $3:12,15$ $55:10,18\ 63:18$ $80:8,21$ spots $71:10\ spots\ 71:10\ 51:15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\ 12:12,15\ 11:8,14\$	schools 47:10 60:2	<b>select</b> 11:12		<b>south</b> 31:5
schoolwork70:15senior55:12signature82:15 $39:15,19$ 52:19,20screen40:14sense54:10significant 14:13 $53:2$ 58:375:7scrutiny44:11sent67:477:12significant 14:13 $53:2$ 58:375:7seal7:1521:18september82:20signs $33:18:18$ speaking $37:17$ second3:147:20seriously13:919:1920:5,10,11 $39:10,11$ set 44:1915:14serve20:643:1520:1621:2,15speaking37:1722:228:931:1764:1023:16,1925:1862:1565:1031:2036:1,3serve20:643:849:17simply23:2,16specifically58:1031:2036:1,3service6:1335:19simply23:2,16specifically58:10secondary43:1643:848:149:17simply23:2,16specifically58:1031:2036:1,3service6:1082:1similar24:159:9specifically58:10secentary31:5,16service6:1082:1similar24:159:9specifically58:1031:2,041:1943:848:191:7singled26:21spirit60:951:1031:2,13:2,16serving43:21sites48:7specifically51:10spirit60:9 <tr< td=""><td>62:1,9,20 64:14</td><td>selective 75:4</td><td>signal 44:19</td><td><b>speak</b> 24:13 25:4</td></tr<>	62:1,9,20 64:14	selective 75:4	signal 44:19	<b>speak</b> 24:13 25:4
screen $40:14$ sense $54:10$ significant $14:13$ $53:258:375:7$ scrutiny $44:11$ sent $67:477:12$ significantly $70:9$ $77:3,478:12,14$ seal $7:1521:18$ september $82:20$ signs $3:318:18$ speaking $37:17$ second $3:147:20$ seriously $13:9$ $19:920:5,10,11$ $39:10,11$ $8:414:1915:14$ serve $20:64:15$ $20:1621:2,15$ special $12:17$ $22:228:931:17$ $64:10$ $23:16,1925:18$ $62:1565:10$ $31:2036:1,3$ served $24:870:2$ $27:3$ specifically $58:10$ $67:14$ service $6:1335:19$ similar $24:1$ $59:9$ secondary $43:16$ $43:848:149:17$ singled $26:21$ speed $30:14$ $44:9$ $71:1$ singled $26:21$ speed $30:14$ $31:8,204:1,35:3$ $9:346:1948:13$ $18:21$ $31:810:15,15$ spirit $60:9$ $9:17,19,2110:2,4$ serving $43:21$ sites $48:7$ spirit $60:9$ $9:17,19,2110:2,4$ setving $43:13$ size $25:26:5$ staff $51:128:10$ $21:17,72:1228:9$ sets $38:13$ skills $73:5$ $11:8,1412:12,15$ $22:172:72:1228:9$ setting $75:21$ skyrocketed $75:6$ $45:205:1622:172:72:1228:9setting75:1433:1880:8,2080:1,231:213:22:4,6,8sheriff13:1513:1631:164:1$	67:7 73:14	<b>send</b> 51:16	signals 44:15	37:13,15,16 39:13
scrutiny44:11sent $67:4\ 77:12$ significantly $70:9$ $77:3.4\ 78:12,14$ seal $7:15\ 21:18$ september $82:20$ signs $3:3\ 18:18$ speaker $69:5$ $82:13$ seriously $13:9$ seriously $13:9$ $9:9,10,13,14,18$ speaking $37:17$ second $3:14\ 7:20$ seriousness $13:6$ $19:19\ 20:5,10,11$ $39:10,11$ $39:10,11$ $8:4\ 14:19\ 15:14$ serve $20:6\ 43:15$ $20:16\ 21:2,15$ speaking $37:17$ $22:2\ 28:9\ 31:17$ $64:10$ $23:16,19\ 25:18$ $52:10\ 50:10$ $52:15\ 65:10$ $31:20\ 36:1,3$ service $6:13\ 35:19$ similar $24:1$ $59:9$ secondary $43:8\ 48:1\ 49:17$ simgled $26:21$ specifically $58:10$ $5:6,8\ 7:18\ 8:5$ $55:10,18\ 63:18$ $80:8,21$ spirit $60:9$ $3:18,20\ 4:1,3\ 5:3$ $9:3\ 46:19\ 48:13$ $80:8,21$ spoken $66:2\ 78:10$ $9:17,19,21\ 10:2,4$ serving $43:21$ sitse $48:7$ spiring $54:14$ $19:17\ 47:212$ set $19:15\ 48:7$ six $3:6.7\ 46:16$ staff $51:2\ 8:10$ $22:17\ 27:12\ 28:9$ set $38:13$ skills $73:5$ $11:8,14\ 12:12,15$ $28:11,13,15,17,19$ setting $75:21$ skyrocketed $75:6$ $46:20\ 59:21\ 62:1$ $32:10\ 36:4,6,8,10$ $77:17\ 78:4\ 81:6$ slight $63:11\ 34:6\ 36:11\ 34:1$ $34:6\ 36:17\ 37:8$ $31:21\ 32:2,4,6,8$ sheriff $3:15\ 16:4$ <td>schoolwork 70:15</td> <td><b>senior</b> 55:12</td> <td>signature 82:15</td> <td>39:15,19 52:19,20</td>	schoolwork 70:15	<b>senior</b> 55:12	signature 82:15	39:15,19 52:19,20
seal7:15 21:18 82:13september82:20 seriouslysigns3:3 18:18 19:9,10,13,14,18speaker69:582:13seriously13:919:9,10,13,14,18speaking37:17second3:14 7:20seriousness13:619:19 20:5,10,1139:10,118:4 14:19 15:14serve20:6 43:1520:16 21:2,15special12:1722:2 28:9 31:1764:1023:16,19 25:18special12:1731:20 36:1,3served24:8 70:227:3specifically58:1067:14service6:13 35:19similar24:159:9secondary43:1643:8 48:1 49:17singled26:21spect30:1444:971:1singled26:21spect30:145:6,8 7:18 8:555:10,18 63:1880:8,21spots71:109:17,19,21 10:2,4serving43:21sites48:7spots19:1,4,7 21:21set19:15 48:7six3:6,7 46:16staff 5:12 8:1022:17 27:12 28:9sets38:13skills73:511:8,14 12:12,1528:11,13,15,17,19setting75:21skyrocketed75:646:20 59:21 62:129:11,13,15,17,19settles35:14slide41:14 44:163:20 65:19 70:531:21 32:2,46,877:17 78:4 81:6slight63:1134:6 36:17 37:832:10 36:4,6,8,1077:17 78:4 81:6slight63:1134:6 36:17 37:832:10 36:4,6,8,1077:17 78:4 81:6slight63:11 <td><b>screen</b> 40:14</td> <td><b>sense</b> 54:10</td> <td>significant 14:13</td> <td>53:2 58:3 75:7</td>	<b>screen</b> 40:14	<b>sense</b> 54:10	significant 14:13	53:2 58:3 75:7
82:13seriously 13:919:9,10,13,14,18speaking 37:17second 3:14 7:20seriousness 13:619:19 20:5,10,1139:10,118:4 14:19 15:14serve 20:6 43:1520:16 21:2,15special 12:1722:2 28:9 31:1764:1023:16,19 25:1859:031:20 36:1,3served 24:8 70:227:3specifically 58:1067:14service 6:13 35:19similar 24:159:9secondary 43:1643:8 48:1 49:17singled 26:21speed 30:1444:971:1singled 26:21spet 11:7 62:9secretary 3:15,16services 6:10 8:21sir 3:8 10:15,15spoken 66:2 78:103:8,20 4:1,3 5:39:3 46:19 48:1318:21 35:11 52:11spoken 66:2 78:105:6,8 7:18 8:555:10,18 63:18s0:8,21spoken 66:2 78:109:17,19,21 10:2,4serving 43:21sits 48:7spring 54:1410:6 18:12,1561:16situation 34:1st 34:15 35:119:1,4,7 21:21set 19:15 48:7six 3:6,7 46:16stability 45:1122:8,9,11,13,1582:4size 25:2 66:5staff 5:12 8:1011:1,13,15,17,19setting 75:21skyrocketed 75:646:20 59:21 62:129:11,13,15,17,19setting 75:21skyrocketed 75:646:20 65:19 70:531:21 32:2,4,6,8seven 19:21 47:345:5,1671:7,17 73:1032:10 36:4,6,8,1077:17 78:4 81:6slight 65:2080:1,236:12,14 40:5,7sheriff 13:15 16:4social 61:13 63:1134:6 36:17 37:89:12,16 21:1,6sheriff 13:15 16:4social 61:13 63:11<	scrutiny 44:11	<b>sent</b> 67:4 77:12	significantly 70:9	77:3,4 78:12,14
second $3:147:20$ seriousness $13:6$ $19:1920:5,10,11$ $39:10,11$ $8:414:1915:14$ serve $20:643:15$ $20:1621:2,15$ $39:10,11$ $22:228:931:17$ $64:10$ $20:1621:2,15$ $39:10,11$ $31:2036:1,3$ served $24:870:2$ $27:3$ $39ecill 12:17$ $67:14$ service $6:1335:19$ $5millar$ $24:1$ $59:9$ secondary $43:16$ $43:848:149:17$ $simply$ $23:2,16$ $3pecifically$ $44:9$ $71:1$ $singled$ $26:21$ $3pecifically$ $58:10$ $3:18,204:1,35:3$ $9:346:1948:13$ $8:821$ $sir$ $3:810:15,15$ $spots$ $5:6,87:188:5$ $55:10,1863:18$ $80:8,21$ $spots$ $71:10$ $spots$ $9:17,19,2110:2,4$ serving $43:21$ $sites$ $48:7$ $spots$ $71:10$ $9:17,19,2110:2,4$ set $19:1548:7$ $six$ $3:6,746:16$ $staff$ $5:128:10$ $22:1727:1228:9$ sets $38:13$ $skills$ $73:5$ $11:8,1412:12,15$ $29:11,13,15,17,19$ setting $75:21$ $skyrocketed$ $75:6$ $46:2059:2162:1$ $29:11,13,15,17,19$ settles $35:14$ $slight$ $65:20$ $80:1,2$ $36:12,1440:57$ $sheriff$ $13:1516:4$ $socal$ $51:1363:11$ $39:12,1621:1,6$ $sheriff$ $13:1516:4$ $socal$ $63:1773:57:7$ $40:1143:3,451:7$ $58:7,8,1959:7$ $63:1773:57:7$ $40:1143:3,451:7$ $49:6$ $sheriffs$ $46:7,$	seal 7:15 21:18	september 82:20	signs 3:3 18:18	speaker 69:5
8:4 14:19 15:14 22:2 28:9 31:17 31:20 36:1,3serve 20:6 43:15 64:1020:16 21:2,15 23:16,19 25:18special 12:17 62:15 65:1031:20 36:1,3 67:14service $6:13 35:19$ service $6:13 35:19$ similar 24:1 simply 23:2,16specifically 58:10 59:9secondary 43:16 44:943:8 48:1 49:17 71:1simply 23:2,16 simply 23:2,16speed 30:14 speed 30:1444:9 5:6,8 7:18 8:5 9:3 46:19 48:13 5:6,8 7:18 8:5 5:6,8 7:18 8:5 5:6,8 7:18 8:5 5:10,18 63:18 9:17,19,21 10:2,4 9:17,19,21 10:2,4serving 43:21 61:16 set 19:15 48:7 82:4 22:17 27:12 28:9sites 48:7 situation 34:1 six 3:6,7 46:16 situation 34:1 six 3:6,7 46:16 situation 34:1 size 25:2 66:5 staff 5:12 8:10 sile 41:14 44:1 63:20 65:19 70:5 71:7,17 73:10 32:10 36:4,6,8,10 32:12 32:2,4,68 serven 19:21 47:3 32:10 36:4,6,8,10 36:12,14 40:5,7 section 18:17 19:8 she'll 33:18 she'lf 13:15 16:4 9:12,16 21:1,6 sheriff's 46:7,10 section 48:8 48:9,19 58:4,10 section 48:8 sheiff's 46:7,10 security 5:14,21speve 20:6 43:10 socialization 76:3 social 31:10 socialization 76:3 social 31:108:4 security 5:14,21sheriff's 46:7,10 sheriff's 46:8somebody 16:1,10security 5:14,21sheriff's 46:8 somebody 16:1,10start 2:6,10,17	82:13	seriously 13:9	19:9,10,13,14,18	speaking 37:17
$22:2\ 28:9\ 31:17$ $64:10$ $23:16,19\ 25:18$ $62:15\ 65:10$ $31:20\ 36:1,3$ served $24:8\ 70:2$ $27:3$ specifically $58:10$ $67:14$ service $6:13\ 35:19$ similar $24:1$ $59:9$ secondary $43:16$ $43:8\ 48:1\ 49:17$ simply $23:2,16$ speed $30:14$ $44:9$ $71:1$ singled $26:21$ spent $11:7\ 62:9$ secretary $3:15,16$ services $6:10\ 8:21$ sir $3:8\ 10:15,15$ spirit $60:9$ $3:18,20\ 4:1,3\ 5:3$ $9:3\ 46:19\ 48:13$ $18:21\ 35:11\ 52:11$ spoken $66:2\ 78:10$ $5:6,8\ 7:18\ 8:5$ $55:10,18\ 63:18$ $80:8,21$ spoken $66:2\ 78:10$ $9:17,19,21\ 10:2,4$ serving $43:21$ sites $48:7$ spiring $54:14$ $10:6\ 18:12,15$ $61:16$ situation $34:1$ st $34:15\ 35:1$ $9:17,19,21\ 10:2,4$ set $19:15\ 48:7$ six $3:6,7\ 46:16$ stability $45:11$ $22:8,9,11,13,15$ $82:4$ size $25:2\ 66:5$ staff $5:12\ 8:10$ $22:17\ 27:12\ 28:9$ sets $38:13$ skills $73:5$ $11:8,14\ 12:12,15$ $28:11,13,15,17,19$ setting $75:21$ skyrocketed $75:6$ $46:20\ 59:21\ 62:1$ $29:11,13,15,17,19$ settes $35:14$ slide $41:14\ 44:1$ $63:20\ 65:19\ 70:5$ $31:21\ 32:2,4,6,8$ seven $19:21\ 47:3$ $45:5,16$ $71:7,17\ 73:10$ $32:10\ 36:4,6,8,10$ $77:17\ 78:4\ 81:6$ slight $65:20$ $80:1,2$ $36:12,14\ 40:5,7$ share $55:2\ 67:20$ smiling $54:8$ staffing $47:2\ 61:9$ $section\ 18:17\ 19:8$ she'fff\ 13:15\ 16:4social $61:13\ $	<b>second</b> 3:14 7:20	seriousness 13:6	19:19 20:5,10,11	39:10,11
$22:2\ 28:9\ 31:17$ $64:10$ $23:16,19\ 25:18$ $62:15\ 65:10$ $31:20\ 36:1,3$ served $24:8\ 70:2$ $27:3$ specifically $58:10$ $67:14$ service $6:13\ 35:19$ similar $24:1$ $59:9$ secondary $43:16$ $43:8\ 48:1\ 49:17$ simply $23:2,16$ speed $30:14$ $44:9$ $71:1$ singled $26:21$ spent $11:7\ 62:9$ secretary $3:15,16$ services $6:10\ 8:21$ sir $3:8\ 10:15,15$ spirit $60:9$ $3:18,20\ 4:1,3\ 5:3$ $9:3\ 46:19\ 48:13$ $18:21\ 35:11\ 52:11$ spoken $66:2\ 78:10$ $5:6,8\ 7:18\ 8:5$ $55:10,18\ 63:18$ $80:8,21$ spoken $66:2\ 78:10$ $9:17,19,21\ 10:2,4$ serving $43:21$ sites $48:7$ spiring $54:14$ $10:6\ 18:12,15$ $61:16$ situation $34:1$ st $34:15\ 35:1$ $9:17,19,21\ 10:2,4$ set $19:15\ 48:7$ six $3:6,7\ 46:16$ stability $45:11$ $22:8,9,11,13,15$ $82:4$ size $25:2\ 66:5$ staff $5:12\ 8:10$ $22:17\ 27:12\ 28:9$ sets $38:13$ skills $73:5$ $11:8,14\ 12:12,15$ $28:11,13,15,17,19$ setting $75:21$ skyrocketed $75:6$ $46:20\ 59:21\ 62:1$ $29:11,13,15,17,19$ settes $35:14$ slide $41:14\ 44:1$ $63:20\ 65:19\ 70:5$ $31:21\ 32:2,4,6,8$ seven $19:21\ 47:3$ $45:5,16$ $71:7,17\ 73:10$ $32:10\ 36:4,6,8,10$ $77:17\ 78:4\ 81:6$ slight $65:20$ $80:1,2$ $36:12,14\ 40:5,7$ share $55:2\ 67:20$ smiling $54:8$ staffing $47:2\ 61:9$ $section\ 18:17\ 19:8$ she'fff\ 13:15\ 16:4social $61:13\ $	8:4 14:19 15:14	serve 20:6 43:15	20:16 21:2,15	special 12:17
67:14service6:13 35:19similar24:159:9secondary43:1643:8 48:1 49:17simply23:2,16speed30:1444:971:1singled26:21spent11:7 62:9secretary3:15,16services6:10 8:21sir3:8 10:15,15spirit60:93:18,20 4:1,3 5:39:3 46:19 48:1318:21 35:11 52:11spoken66:2 78:109:17,19,21 10:2,4serving43:21sites48:7spots71:109:17,19,21 10:2,4serving43:21sites48:7sping54:1410:6 18:12,1561:16situation34:1st34:15 35:119:1,4,7 21:21set19:15 48:7six3:6,7 46:16stability45:1122:8,9,11,13,1582:4size25:2 66:5staff5:12 8:1022:17 27:12 28:9setting75:21skyrocketed75:646:20 59:21 62:129:11,13,15,17,19setting77:17 78:4 81:6slight63:20 65:19 70:531:21 32:2,4,6,8seven19:21 47:345:5,1671:7,17 73:1032:10 36:4,6,8,1077:17 78:4 81:6slight65:2080:1,236:12,14 40:5,7share55:2 67:20smiling54:8staffing49:6sheriff13:15 16:4social61:13 63:1134:6 36:17 37:819:12,16 21:1,6sheriff13:15 16:4social61:13 63:1134:6 36:17 37:819:12,16 21:1,6sheriff's46:7,10social	22:2 28:9 31:17	64:10	23:16,19 25:18	62:15 65:10
67:14service6:13 35:19similar24:159:9secondary43:1643:8 48:1 49:17simply23:2,16speed30:1444:971:1singled26:21spent11:7 62:9secretary3:15,16services6:10 8:21sir3:8 10:15,15spirit60:93:18,20 4:1,3 5:39:3 46:19 48:1318:21 35:11 52:11spoken66:2 78:105:6,8 7:18 8:555:10,18 63:1880:8,21spoks71:109:17,19,21 10:2,4serving43:21sites48:7spring10:6 18:12,1561:16situation34:1st34:15 35:119:1,4,7 21:21set19:15 48:7six3:6,7 46:16stability22:8,9,11,13,1582:4size25:2 66:5staff5:12 8:1022:17 27:12 28:9setting75:21skyrocketed75:646:20 59:21 62:129:11,13,15,17,19setting75:21skyrocketed75:646:20 59:21 62:129:11,13,15,17,19settles35:14slide41:14 44:163:20 65:19 70:531:21 32:2,4,6,8seven19:21 47:345:5,1671:7,17 73:1032:10 36:4,6,8,1077:17 78:4 81:6slight65:2080:1,236:12,14 40:5,7share55:2 67:20smiling54:8staffing49:6sheriff13:15 16:4social61:13 63:1134:6 36:17 37:821:11,13,16 23:2158:7,8,19 59:763:17 73:5 75:740:11 43:3,4 51:749:6<	31:20 36:1,3	served 24:8 70:2	27:3	specifically 58:10
44:971:1singled26:21spent11:762:9secretary $3:15,16$ services $6:10$ $8:21$ sir $3:8$ $10:15,15$ spoken $66:2$ $78:10$ $3:18,20$ $4:1,3$ $5:3$ $5:10,18$ $63:18$ $80:8,21$ spoken $66:2$ $78:10$ $9:17,19,21$ $10:2,4$ serving $43:21$ sites $48:7$ spots $71:10$ $9:17,19,21$ $10:2,4$ serving $52:16$ sites $48:7$ spots $71:10$ $22:8,9,11,13,15$ set $19:15$ $48:7$ size $25:2$ $66:5$ staff $51:12$ $81:10$ $22:17$ $27:12$ setsets $38:13$ skills $73:5$ $11:8,14$ $12:12,15$ $28:11,13,15,17,19$ setting $75:21$ skyrocketed $75:6$ $46:20$ $59:21$ $62:10$ $29:11,13,15,17,19$ settes $35:14$ slight $65:20$ $80:1,2$ $80:1,2$ $32:10$ $36:4,6,8,10$ $77:17$ $78:4$ $81:6$ $80:1,2$ $80:1,2$ $32:10$ $36:4,6,8,10$ $77:17$ $78:4$ $81:6$ $80:1,2$ $80:1,2$ $32:10$ $36:4,6,8,10$ $77$	67:14	service 6:13 35:19	similar 24:1	
44:971:1singled26:21spent11:762:9secretary $3:15,16$ services $6:10$ $8:21$ sir $3:8$ $10:15,15$ spoken $66:2$ $78:10$ $3:18,20$ $4:1,3$ $5:3$ $5:10,18$ $63:18$ $80:8,21$ spoken $66:2$ $78:10$ $9:17,19,21$ $10:2,4$ serving $43:21$ sites $48:7$ spots $71:10$ $9:17,19,21$ $10:2,4$ serving $52:16$ sites $48:7$ spots $71:10$ $22:8,9,11,13,15$ set $19:15$ $48:7$ size $25:2$ $66:5$ staff $51:12$ $81:10$ $22:17$ $27:12$ setsets $38:13$ skills $73:5$ $11:8,14$ $12:12,15$ $28:11,13,15,17,19$ setting $75:21$ skyrocketed $75:6$ $46:20$ $59:21$ $62:10$ $29:11,13,15,17,19$ settes $35:14$ slight $65:20$ $80:1,2$ $80:1,2$ $32:10$ $36:4,6,8,10$ $77:17$ $78:4$ $81:6$ $80:1,2$ $80:1,2$ $32:10$ $36:4,6,8,10$ $77:17$ $78:4$ $81:6$ $80:1,2$ $80:1,2$ $32:10$ $36:4,6,8,10$ $77$	secondary 43:16	43:8 48:1 49:17	<b>simply</b> 23:2,16	<b>speed</b> 30:14
secretary $3:15,16$ services $6:10\ 8:21$ sir $3:8\ 10:15,15$ spirit $60:9$ $3:18,20\ 4:1,3\ 5:3$ $9:3\ 46:19\ 48:13$ $18:21\ 35:11\ 52:11$ spoken $66:2\ 78:10$ $5:6,8\ 7:18\ 8:5$ $55:10,18\ 63:18$ $80:8,21$ spoken $66:2\ 78:10$ $9:17,19,21\ 10:2,4$ serving $43:21$ sites $48:7$ spots $9:17,19,21\ 10:2,4$ serving $43:21$ sites $48:7$ spots $10:6\ 18:12,15$ $61:16$ situation $34:1$ st $34:15\ 35:1$ $19:1,4,7\ 21:21$ set $19:15\ 48:7$ six $3:6,7\ 46:16$ stability $22:17\ 27:12\ 28:9$ sets $38:13$ skills $73:5$ $11:8,14\ 12:12,15$ $28:11,13,15,17,19$ setting $75:21$ skyrocketed $75:6$ $46:20\ 59:21\ 62:1$ $29:11,13,15,17,19$ settles $35:14$ slide $41:14\ 44:1$ $63:20\ 65:19\ 70:5$ $31:21\ 32:2,4,6,8$ seven $19:21\ 47:3$ $45:5,16$ $71:7,17\ 73:10$ $32:10\ 36:4,6,8,10$ $77:17\ 78:4\ 81:6$ slight $65:20$ $80:1,2$ $36:12,14\ 40:5,7$ share $55:2\ 67:20$ smiling $54:8$ staffing $49:6$ sheriff $13:15\ 16:4$ social $61:13\ 63:11$ $34:6\ 36:17\ 37:8$ $21:11,13,16\ 23:21$ $58:7,8,19\ 59:7$ $63:17\ 73:5\ 75:7$ $40:11\ 43:3,4\ 51:7$ $49:6$ sheriff's\ 46:7,10social $61:13\ 63:13$ $80:8,16,21$ secur $48:8$ $48:9,19\ 58:4,10$ solids	•	71:1		-
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	secretary 3:15.16	services 6:10 8:21	0	-
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	c c	9:3 46:19 48:13	· · · · ·	-
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		55:10.18 63:18	80:8.21	-
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	,	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	▲
19:1,4,7 21:21set19:15 48:7six3:6,7 46:16stability45:1122:8,9,11,13,1582:4size25:2 66:5staff5:12 8:1022:17 27:12 28:9sets38:13skills73:511:8,14 12:12,1528:11,13,15,17,19setting75:21skyrocketed75:646:20 59:21 62:129:11,13,15,17,19settles35:14slide41:14 44:163:20 65:19 70:531:21 32:2,4,6,8seven19:21 47:345:5,1671:7,17 73:1032:10 36:4,6,8,1077:17 78:4 81:6slight65:2080:1,236:12,14 40:5,7share55:2 67:20smiling54:8staffingsection18:17 19:8she'll33:18smoother76:219:12,16 21:1,6sheriff13:15 16:4social61:13 63:1134:6 36:17 37:821:11,13,16 23:2158:7,8,19 59:763:17 73:5 75:740:11 43:3,4 51:749:6sheriff's46:7,10socialization76:352:11 58:9 59:21security5:14,21sheriffs46:8somebody16:1,10start		U		- 0
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	· · · · · · · · · · · · · · · · · · ·	set 19:15 48:7	six 3:6.7 46:16	
22:17 27:12 28:9 28:11,13,15,17,19 31:21 32:2,4,6,8 32:10 36:4,6,8,10 36:12,14 40:5,7sets 38:13 settles 35:14 setven 19:21 47:3 77:17 78:4 81:6 share 55:2 67:20 share 55:2 67:20skills 73:5 skyrocketed 75:6 slide 41:14 44:1 45:5,1611:8,14 12:12,15 46:20 59:21 62:1 63:20 65:19 70:532:10 36:4,6,8,10 36:12,14 40:5,7 section 18:17 19:8 19:12,16 21:1,6 21:11,13,16 23:2177:17 78:4 81:6 sheriff 13:15 16:4 58:7,8,19 59:7 sheriff's 46:7,10 sector 48:8 sector 48:8 security 5:14,21shet 33:13 settles 33:13 sheriffs 46:8skills 73:5 skyrocketed 75:6 slide 41:14 44:1 45:5,16 slight 65:20 smiling 54:8 smoother 76:2 social 61:13 63:11 63:17 73:5 75:7 socialization 76:3 solids 35:13 solids 35:1311:8,14 12:12,15 46:20 59:21 62:1 63:20 65:19 70:5 80:1,2				U U
28:11,13,15,17,19 29:11,13,15,17,19setting75:21 settlesskyrocketed75:6 slide46:2059:2162:1 63:2031:2132:2,4,6,8 32:10seven19:2147:3 45:5,1645:5,1671:7,1773:1032:1036:4,6,8,10 36:12,1477:1778:481:6 8lightslight65:20 80:1,280:1,236:12,1440:5,7 40:5,7share55:267:20 51:4smiling54:8 54:8staffing47:261:9section18:1719:8 19:12,16she'll33:18 58:7,8,19social61:1363:11 63:1734:636:1737:819:12,1621:11,13,1623:21 58:7,8,1958:7,8,1959:7 59:763:1773:575:7 52:1140:1143:3,451:749:6 sector48:8 48:9,1958:4,10 58:4,10solids35:13 solids80:8,16,21 start26:10,17				
29:11,13,15,17,19 31:21 32:2,4,6,8 32:10 36:4,6,8,10settles35:14 sevenslide41:14 44:1 45:5,1663:20 65:19 70:5 71:7,17 73:1032:10 36:4,6,8,10 36:12,14 40:5,777:17 78:4 81:6 share55:2 67:20 sectionslight65:20 social80:1,2section18:17 19:8 19:12,16 21:1,6 21:11,13,16 23:21she'll33:18 58:7,8,19 59:7 sheriff'ssmoother76:2 63:17 73:5 75:7 40:11 43:3,4 51:749:6 sector48:8 48:9,19 58:4,1063:17 73:5 75:7 socialization40:11 43:3,4 51:7 52:11 58:9 59:21 80:8,16,21security5:14,21sheriffs46:8somebody16:1,10				
31:21 32:2,4,6,8 32:10 36:4,6,8,10seven 19:21 47:3 77:17 78:4 81:645:5,16 slight 65:2071:7,17 73:10 80:1,236:12,14 40:5,7 section 18:17 19:8 19:12,16 21:1,6share 55:2 67:20 she'll 33:18smiling 54:8 smoother 76:2staffing 47:2 61:9 stamp 33:13,1819:12,16 21:1,6 49:6sheriff 13:15 16:4 58:7,8,19 59:7social 61:13 63:11 63:17 73:5 75:734:6 36:17 37:8 40:11 43:3,4 51:749:6 sector 48:8 security 5:14,2148:9,19 58:4,10 sheriffs 46:8solids 35:13 somebody 16:1,1080:8,16,21 start 2:6,10,17		0		
32:10 36:4,6,8,10 36:12,14 40:5,777:17 78:4 81:6 share 55:2 67:20slight 65:20 smiling 54:880:1,2 staffing 47:2 61:9section 18:17 19:8 19:12,16 21:1,6sheriff 13:15 16:4 58:7,8,19 59:7social 61:13 63:11 63:17 73:5 75:734:6 36:17 37:8 40:11 43:3,4 51:749:6 sector 48:8 security 5:14,21sheriffs 46:7,10 sheriffs 46:8socialization 76:3 somebody 16:1,1052:11 58:9 59:21 80:8,16,21				
36:12,14 40:5,7 section 18:17 19:8 19:12,16 21:1,6share 55:2 67:20 she'll 33:18 sheriff 13:15 16:4 58:7,8,19 59:7 sheriff's 46:7,10smiling 54:8 smoother 76:2 social 61:13 63:11 63:17 73:5 75:7 40:11 43:3,4 51:7 52:11 58:9 59:21 socialization 76:3 socialization 76:3staffing 47:2 61:9 stamp 33:13,18 34:6 36:17 37:8 40:11 43:3,4 51:7 52:11 58:9 59:2136:12,14,21sheriff's 46:7,10 48:8 somebody 16:1,10start 2:6,10,17				· · · · · · · · · · · · · · · · · · ·
section18:1719:8she'll33:18smoother76:2stamp33:13,1819:12,1621:11,6sheriff13:1516:4social61:1363:1134:636:1737:821:11,13,1623:2158:7,8,1959:763:1773:575:740:1143:3,451:749:6sheriff's46:7,10socialization76:352:1158:959:21sector48:848:9,1958:4,10solids35:1380:8,16,21security5:14,21sheriffs46:8somebody16:1,10start2:6,10,17				,
19:12,16 21:1,6 21:11,13,16 23:21sheriff13:15 16:4 58:7,8,19 59:7 sheriff'ssocial61:13 63:11 63:17 73:5 75:7 socialization34:6 36:17 37:8 40:11 43:3,4 51:7 52:11 58:9 59:2149:6 sector48:8 48:9,19 58:4,10 sheriffs46:7,10 solids35:13 35:13 80:8,16,2136:17 37:8 40:11 43:3,4 51:7security5:14,2158:7,8,19 59:4,10 sheriffs50 46:850 solids35:13 35:1380:8,16,21 30:8,16,21				
21:11,13,16 23:2158:7,8,19 59:763:17 73:5 75:740:11 43:3,4 51:749:6sheriff's 46:7,10socialization 76:352:11 58:9 59:21sector 48:848:9,19 58:4,10solids 35:1380:8,16,21security 5:14,21sheriffs 46:8somebody 16:1,10start 2:6,10,17				-
49:6sheriff's 46:7,10socialization 76:352:11 58:9 59:21sector 48:848:9,19 58:4,10solids 35:1380:8,16,21security 5:14,21sheriffs 46:8somebody 16:1,10start 2:6,10,17				
sector48:848:9,19 58:4,10solids35:1380:8,16,21security5:14,21sheriffs46:8somebody16:1,10start2:6,10,17				· · ·
security         5:14,21         sheriffs         46:8         somebody         16:1,10         start         2:6,10,17		,		
<b>5101 C</b> 37.7 40.277.0 34.1770.7	•		•	
	00.0,7		+0.2 / /.0	JT.17 70.7

### [started - think]

May 4, 2021

			1
started 46:20	<b>study</b> 50:8	t	<b>terms</b> 50:16
starting 75:5	<b>stuff</b> 57:15 68:19	tab 52:4	terry 9:9 10:9,10
state 8:11,21	subject 19:12	table 18:17 19:10	10:12 12:19
37:13,14 47:12	<b>submit</b> 34:10	19:17 21:1,14	testimony 56:13
62:3 82:1,2	subsequent 50:21	take 12:3 13:7	<b>thank</b> 2:13 7:18
<b>state's</b> 47:7	substantial 20:6	23:5 35:14 57:9	9:10,15,16 10:8
statement 37:3	success 63:17,19	taken 9:8 30:7	12:17 13:10 14:5
74:16	successes 43:14	takes 64:11	14:6,8,9 15:14,16
states 20:18 23:17	67:5	talbot 1:1 5:12,18	15:17 16:10,15
34:11	suffering 76:6	6:7 7:1,6,8,14,16	17:2 18:7,8 21:21
station 48:14 49:5	summary 52:3	9:14 11:13 14:12	22:19 23:8 24:14
49:8	superintendent	17:5 18:17 19:7	25:8,13 28:21
stations 49:3	60:1	20:7,21 21:6,11	29:3,20,21 32:12
stay 3:2 11:20	supplement 64:19	21:12,13,19 24:19	32:15 34:5 36:16
18:16 20:20 59:4	supplemental	25:6 26:15 37:20	36:17 37:11 39:4
staying 23:20	71:6	42:20 47:10 48:10	39:5 40:3,13 43:4
stays 24:19	support 9:11	55:13 60:1,7,17	45:15,16 52:5,7
stenographic 82:6	17:11,13 18:1	61:20,21 62:9,20	52:12 53:9,15
stenographically	25:4 27:6 45:8,9	64:12,14 66:14	54:12 56:8 57:3,6
82:6	57:16 58:18 59:6	67:7 68:9 73:14	57:7,8,11,18,18
<b>step</b> 17:8 47:16	59:12 60:8,11	82:3	57:20,21 58:8,14
65:20	62:7,8 63:1,17,19	talbotcountymd	58:18,19,20 59:11
stepping 57:1,12	67:21 72:6,19,21	77:13	60:12 67:6,20
stimulus 45:2	73:13 76:14,18	talk 45:13	68:2,3,21 69:1,1,2
stipulations 82:8	80:17	task 63:10	69:3 70:18,21
story 73:17	supporter 58:15	tax 38:1,6,9,12,13	71:4,5 72:2,4,7
strategic 62:11	supporting 59:2	38:16,20,20 42:18	73:18,19 74:12
63:15	63:7	42:19	76:20 78:21 79:9
strategy 43:6,7	supposed 75:9	tcps 64:6	79:10,12 80:3,16
street 11:10 51:19	<b>supreme</b> 10:21	teacher 65:11,12	80:21 81:7
streets 15:12	26:16	65:14	thanking 56:21
49:19	<b>sure</b> 2:16 9:6 23:9	<b>teachers</b> 61:3 62:4	60:6
<b>strides</b> 59:10	25:5 30:15 43:20	63:2,7 65:18	thanks 12:19 13:8
<b>strive</b> 63:14	57:17 71:21 77:9	73:10	29:2 59:14,14
structure 76:10	79:21	teaching 63:8	76:16
struggled 61:11	<b>surveys</b> 66:3	team 9:10 64:7	thing 18:9 30:15
struggling 26:18	switched 30:5	technology 60:19	60:5 68:8
<b>student</b> 62:17	system 5:20 8:13	<b>tell</b> 10:16 64:16	things 11:7 16:9
students 61:3,8,11	46:6 59:17 66:15	80:9	30:5 33:11 44:18
61:12,16 62:2,5	66:17	temporary 3:3	59:2 68:15,16
63:1,3,8 70:14	systemically 11:3	18:18 19:9,10,18	80:13
74:15	systems 66:21	term 24:3	<b>think</b> 13:13,14,16
<b>studies</b> 63:11			22:4 24:18 25:12
			25:20 27:2 30:17

#### [think - wanted]

30:18 31:1,13	transitions 60:20	understand 56:5	valuable 57:4 70:7
55:10 69:20 76:1	transparency	understands	valuation 38:2
thinking 34:5	43:9	18:11	variety 6:9
61:20	transportation	unemployment	vehicles 54:17
<b>thomas</b> 23:10	30:4 55:16	70:12	55:3 57:14
26:14 29:3	transporting 8:17	unforgotten 8:12	verbally 17:12
thought 10:21	trappe 72:17	unfortunately	<b>viable</b> 49:16
11:3 56:6 57:15	treatment 9:2	25:21 26:3	<b>vice</b> 2:7,10 12:21
67:1	34:15,19	unincorporated	13:10 23:8 78:18
<b>three</b> 37:15 39:9	tremendous 63:4	38:10	<b>views</b> 20:11
39:16 43:10 52:19	trenches 80:11	unionville 35:1	<b>village</b> 64:11,13
60:2 65:17 66:1	trifecta 18:4	<b>unique</b> 26:14,19	<b>virtual</b> 61:1,7
75:4 77:5	true 82:7	61:19	<b>vision</b> 12:4 62:10
<b>thrive</b> 66:18	truly 13:5	<b>unit</b> 11:9 46:19,20	62:11 67:3
<b>thrived</b> 61:12	<b>try</b> 41:3 57:16	<b>united</b> 20:18	visionary 44:3,15
<b>time</b> 11:2 14:19	68:17 72:6 76:18	34:10	45:4
15:1 27:7,19 28:4	trying 14:20 26:13	<b>unmute</b> 69:9 74:2	visitors 7:14
31:6 32:17 33:7	44:19 47:1	unserved 49:13	visual 20:8
42:14 46:20 47:2	tuckahoe 50:8	unwavering 60:7	vital 8:20 71:7
47:17 48:12 55:17	tuesday 2:4 39:2	upcoming 19:18	vocabulary 75:6
69:2 71:18 76:17	51:13	update 33:15 66:5	<b>volume</b> 40:18
78:14 82:4	<b>tunis</b> 35:1	66:10	53:11 74:9
times 55:15 76:12	<b>turn</b> 33:3 40:10	upgrade 50:1,4	volunteer 14:21
<b>title</b> 40:6	43:3 45:12 53:11	upgrading 50:2	<b>vote</b> 27:21 28:3,10
today 10:13 11:16	72:14 74:8	urgency 24:5	29:6 51:13
24:7 34:7 36:19	<b>turned</b> 40:19	<b>us50</b> 31:4,8	<b>voters</b> 42:20
37:12 38:20 80:6	<b>two</b> 20:10 21:16	<b>usda</b> 34:11,17	W
tomorrow 11:16	32:17 34:14,19	35:6	<b>w</b> 1:16
tonight 67:16 69:2	37:12 49:2,19	<b>use</b> 65:4	w 1.10 wait 33:12 79:5
69:4	50:13 52:3 56:21	<b>user</b> 69:6 73:21	walls 6:10 11:4,20
<b>top</b> 43:1 66:3	74:14 78:9	<b>users</b> 34:21	12:16
tough 68:18 80:11	types 9:2	usually 56:12	want 8:11 11:18
tour 13:4,19	u	<b>ut</b> 4:4	14:10 16:15 18:20
towns 38:4,12,17	ultimately 31:1	<b>utilities</b> 49:11,12	24:13 25:10 30:13
38:18	66:17	49:16	30:15 31:11 33:11
track 75:8		utmost 6:20	
traffic 20:10	unaccompanied 65:13	v	33:12,17 35:12 45:18 55:9,17,18
transcribed 82:6	<b>unanimous</b> 4:16	<b>v9</b> 19:10	
transcript 2:1	5:1	<b>v9</b> 19:10 <b>v9199c</b> 19:17	56:10,19 57:3 59:3,4 61:21
transcription 82:7		<b>v9196</b> 19:17 <b>v919c</b> 18:18 21:1	66:13 71:3,5 77:3
transfer 51:8	<b>unanimously</b> 12:7 27:17		· · · · · · · · · · · · · · · · · · ·
transfers 42:4		21:14 Vaccing 70:14	77:4 80:4,6
transition 76:2	unconstitutional	<b>vaccine</b> 70:14	wanted 9:9 25:5
	20:17 23:20 24:17		47:19 58:8,13

### [wanted - yup]

May 4, 2021 Page 16

69:18 71:21 72:21	words 13:2 23:2,3	yesterday 11:15
73:13 76:14	work 6:12,14 11:4	<b>yield</b> 33:1,15,18
wants 39:19	11:21 14:2,17	37:4,20 38:7,18
warranted 23:5	15:10,15 16:16,19	39:7,8,14 40:4
<b>warren</b> 10:20	16:20 33:21 49:10	young 70:15 75:17
washington 51:19	57:1,4,12 62:5	76:8
wastewater 34:14	64:16 65:16 66:19	<b>yup</b> 3:9 4:9 25:15
34:19 35:15	70:19 79:15,18	26:20 40:16,16
water 35:15	80:2,19	41:9 58:6 59:18
way 12:11 17:15	workbook 52:3	77:18 81:4
82:11	worked 70:5 80:1	
ways 11:11	workforce 43:13	
<b>we've</b> 4:7,9 5:3	working 49:17	
22:20 31:6,9	64:3 67:8,9 68:1	
62:18,20,21 66:10	works 34:10 47:9	
76:6 79:19 80:5	world 8:20 66:16	
webex 1:10 82:13	<b>worthy</b> 6:20	
website 51:21	writing 73:6	
52:4	written 25:19	
wednesday 51:15	51:14 77:10	
week 5:5,5,9,15	www.talbotcou	
7:6,8 10:19 11:7	52:1	
11:11 12:10,12,18	y	
14:4 16:13 31:2	yard 20:16 21:2	-
47:1,3	<b>yaru</b> 20.10 21.2 21:15	
welcome 2:3	yeah 2:20 25:17	
10:12 76:21	72:14 74:11,12	
wellbeing 12:1		
went 68:10,11,11	77:16 79:14 <b>year</b> 5:16 7:16	
white 72:18 74:15		
74:21	11:12,18,19 17:16 21:19 34:20 42:2	
<b>wife</b> 67:14		
<b>wifi</b> 71:9	42:9 44:13 47:15	
willing 75:7	50:12,13 60:14	
wish 37:12 39:7	61:12 63:12 64:6	
39:13,15 52:17	64:21 65:2 66:1	
53:2 56:4 64:1	68:18 70:5,19 72:2 76:5	
67:20 78:2 80:6	72:2 76:5	
wishes 20:20	<b>year's</b> 61:18 65:9	
witness 82:13	years 35:18 46:8	
wonderful 11:7,17	50:6,21 51:6	
14:15 17:20 73:11	60:18 62:10 67:6	
word 68:7,7	70:21 71:2 73:7	
,-	75:4 79:19	